





EUROPEAN NEWS

FT Correspondents report from the International Bar Association in Strasbourg  
**Ignoring safety 'must carry heavy price'**

By Robert Rice, Legal Correspondent

THE COURTS should have the power to award millions of pounds in punitive damages against companies which show reckless disregard for the safety of consumers, a leading British disaster lawyer said yesterday.

Mr Roger Pannone told the International Bar Association conference in Strasbourg, that unless the courts made damage awards which were unassailable, bad companies would have no threat or incentives to make their products and services safer.

There were many good manufacturers and suppliers of services which put safety first. But there was also a minority of companies which showed a reckless disregard for the safety of their products or ser-

vice, and some which intentionally put profit before safety.

Courts in the US took their role in encouraging safe products and good company practices far more seriously than European courts, he said.

Although the Director of Public Prosecutions had finally decided to prosecute P & O European Ferries and its senior employees for corporate manslaughter over the Zeebrugge disaster, if there was eventually a conviction the penalties would almost certainly be small, he said. The only solution was to give the courts the power to make punitive awards.

Mr Pannone also criticised the conduct of disaster litigation by lawyers. He called for

earlier disclosure of their case by each side, and the early exchange of evidence.

Mr David McIntosh, a leading UK insurance company defence lawyer, said large punitive awards of damages

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were not the solution. A better way of policing safety lay in increasing the risk of criminal prosecution of senior management and others who failed in discharging safety responsibilities.

Non-punitive, but truly compensatory damages, as awarded by the courts in Britain, were preferable to the

"exorbitance of emotionally driven jury awards" in the US.

Although it could be argued that fear of large jury awards had made US business safety-conscious, a price had had to be paid by way of corporate and insurance company bankruptcy, the closing of municipal facilities and the practice of defensive medicine.

The EC product liability directive provided the way towards uniformity in Europe and also a better example of striking a fair balance between the interests of society as a whole and those of industry.

As long as consumers' expectations about levels of compensation were fuelled by the US example, as championed by consumer activist Mr Ralph Nader, the gap between the

present lottery in levels of damages and sensibly capped damages for all who suffered injury would widen, he said.

A trend towards sensibly capped damages was emerging in America, Prof Charles Wiggins, a US attorney and professor of law at San Diego University said.

Various states were now considering statutory changes designed to reduce the enormous dollar value of claims. They included no-fault liability schemes, capping recovery for non-economic losses, such as pain and suffering, and abolishing recovery for punitive damages. In California alone, interest groups had spent more than \$64m in efforts to persuade voters to approve such proposals, he said.

**Detente breathes new life into World Court**  
 Laura Raun on one triumph of law over war

YEARS of declining prestige for the World Court are giving way to an era of greater influence and respect as superpower-backed peace efforts and democratic experiments pave the way for a more institutional approach to settling international disputes.

The US and the Soviet Union are spearheading a drive to breathe new life into the court, which sits in The Hague, by binding themselves to its jurisdiction in areas where conflicts are likely to arise but which are not vital to national sovereignty.

The superpowers recently reached an accord to guarantee adherence to court decisions and are hoping to extend it to other members of the UN.

Talks started after Soviet President Mikhail Gorbachev appealed two years ago for a stronger World Court. Moscow had been hostile toward the court since it was founded in 1945, arguing that the bench was biased toward Western values and capitalism.

But last March Moscow recognised court jurisdiction under five human rights treaties, a move of symbolic if not practical significance. Since then two international gatherings have urged a greater role for the court, formally known as the International Court of Justice.

Recently an environment summit in The Hague issued a declaration saying the court should help control polluters who broke international law and the Non-Aligned Movement launched an appeal for a conference in The Hague in 1989 to propose a treaty on peaceful settlement of disputes.

"If we are entering an era of detente it is likely that the court will benefit," said a judge. "The court failed as an instrument for preventing war but when there is a greater sense of international community it is likely to flower."

The court is the judicial arm of the United Nations, whose charter declares the aim of bringing about "by peaceful means, and in conformity with the principles of justice and international law, adjustment or settlement of international disputes or situations which might lead to a breach of the

peace". It can also issue advisory rulings.

Mr Abraham Sofaer, legal adviser to the US State Department who represented Washington in talks with Moscow, said: "We are prepared to use the present circumstances as an occasion to develop for the first time a plan... in which the expectations of states and the court's assigned authority are congruent."

World Court jurisdiction is

**"The court failed as an instrument for preventing war but when there is a greater sense of international community it is likely to flower"**

agree that matters affecting national security must be kept out of the court's purview.

The use of smaller chambers of judges would be encouraged to promote more confidence in court rulings, which are sometimes seen as reflecting judges' desires to satisfy their UN constituency. Wider use of ad hoc agreements also is urged.

Mr Sofaer suggested that a strengthened World Court should function as a court rather than a legislature, applying accepted rules and practices rather than fashioning new law.

In a speech late last year he went on to appeal for a court that would render decisions that are predictable in that they fall within the range of the reasonable expectations of states.

A decisive signal came in August when the US agreed to defend itself in a suit filed by Iran, one of its bitterest enemies. Tehran is seeking financial redress from the US for the downing of an Iranian airliner last year.

International environmental disputes may be one of the most promising areas for the court since pollution is increasingly a cross-border problem. In a case filed in May, the Pacific island of Nauru is seeking financial compensation from Australia for environmental damage suffered in phosphate mining.

The Hague Declaration hints that the court could issue advisory opinions to the UN Environment Programme which would rein in international polluters.

In the area of human rights, a UN subcommittee recently sought an advisory opinion on UN immunity for a Romanian former UN employee in Romania. Mr Dumitru Mazilu claims he was unable to perform certain UN duties last year because he was under house arrest. Romania insists he was suffering from heart trouble. The hearing is to be held today.

A World Court ruling on an international human rights issue such as this may well strengthen the role of the court in an area of growing multilateral concern, further enhancing its role.

**UK banks forced to play stronger role in the fight against crime**

By Raymond Hughes

RECENT developments in UK law have brought banks nearer the front line in the fight against crime, the International Bar Association's conference was told yesterday.

Bankers could now be made criminally liable if they failed to disclose their suspicions that money or property lodged with them came from terrorist or drug trafficking activities, said Mr Richard Sater, a London barrister.

That meant that bank officials would have to become amateur detectives and try to discover the source of questionable funds, Mr Sater said.

Dr Michael Levi, from the University of Wales, told the conference that legislation such as the 1986 Drug Trafficking Offences Act and the 1989 Prevention of Terrorism (Temporary Provisions) Act had meant that the police, the Serious Fraud Office and Department of Trade and Industry inspectors could "wield the iron fist" to get information from banks about customers.

Section 24 of the 1986 Act, which created an offence of assisting drug trafficking, continued to cause great alarm in banking circles. Although it was a defence not to know or suspect that funds were the

proceeds of drug trafficking, if the police had already revealed their suspicions such a defence might be hard to sustain, Dr Levi said.

In practice they had developed "a certain fluidity" in access to banking information in Britain. Where police or Customs and Excise officers were trusted and had been shown to be reliable, banks might give them information for intelligence purposes on condition that it would not be used as evidence without a court order.

"Where this system breaks down, it is usually because the police seek to short-circuit their own and the banking hierarchies, or are not aware what the proper procedures are, not appreciating the risks that the bankers are running from laws whose implications are uncertain, or from their own superiors, if they co-operate with the police without the legal protection of the court order."

In relation to terrorist funds, said Dr Levi, the risk for banks was that at the time they handled the funds they might not have considered the transactions suspicious, whereas in retrospect they should have thought more about them.

Banks might have to establish regular reviews of transactions to decide whether there was "reasonable cause" to suspect a source of money to be terrorism.

Disclosure might be prompted by a bank's reluctance to see its employees jailed or to receive bad publicity for assisting money-laundering, Dr Levi said. However, "even this is not self-evident, for, in a competitive market for funds, ready disclosure of information may harm the interests of the bank also."

"Even legitimate clients who suspect that account details may be passed on to the police or a government department may choose to go elsewhere."

Dr Levi said that one of the problems confronting banks was that outsiders such as the police, press and courts, had very little idea of the complexity of decision-making structures within banks, nor of the conflicts within them that might affect official policy or deviations from it.

Even assuming a genuine desire to comply, it was hard to develop a realistic set of instructions that would guide the "civic conscience" of bank employees at all levels without paralysing banking activities.

**Super secrecy arrives in Swiss banking**

By Raymond Hughes

A CONTROVERSIAL practice of "super banking secrecy" has been developed in Switzerland, the International Bar Association conference heard yesterday.

Dr Peter Honegger, a Swiss lawyer, told the conference that the practice, which involved interposing a lawyer between customer and bank, was currently "a hot issue" in Swiss banking circles.

If an attorney opened a bank account on behalf of his client the client enjoyed attorney-client privilege as well as banking secrecy.

The Swiss Federal Supreme Court had recently ruled that if a lawyer was not acting in his capacity as a lawyer but rather as an asset manager, the privilege did not apply.

Since that ruling, however, there had been controversy about where the line between the activities of a lawyer and those of an asset manager was to be drawn, he said.

The main effect of super banking secrecy was that it might be virtually impenetrable to foreign authorities seeking to identify the bank's customer for the purpose of legal proceedings outside Switzerland.

"regrettable misunderstandings" about the nature of numbered bank accounts which contributed a great deal to the mystification of Swiss banking practices.

"A fairy tale goes around the world that any individual of dubious character can enter a Swiss bank and open a numbered account without even having to disclose his name or identity."

Numbered accounts were said to be anonymous accounts and Swiss bankers were stigmatised as unscrupulous, profit-minded bankers who did not ask unnecessary questions and who cared even less about the background of their customers. None of this was true, Dr Honegger said. Anonymous accounts did not exist in Switzerland.

The purpose of numbered accounts was to ensure "utmost discretion" but the identity of the owner of the code number had to be known to the bank.

In the past two decades Switzerland had been taking the lead to establish new ways of disclosing secret information to foreign, particularly US, authorities by judicial assistance treaties and informal agreements, Dr Honegger said.

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OVERSEAS NEWS

NTT assails government break-up proposal

By Stefan Wagstyl in Tokyo

NIPPON Telegraph and Telephone, Japan's telecommunications utility, has hit back at a government report which proposed that the giant corporation be broken up.

Chief of Sony tells why it bought a part of America's soul

Our mission is to change their views of Japan, says chairman Akio Morita. Stefan Wagstyl reports

MR AKIO Morita, the outspoken chairman of Sony, was expecting trouble in the US over his company's plans to buy Columbia Pictures Entertainment, maker of Hollywood films and television shows and one of America's best-loved institutions.



Akio Morita pictured at a press conference yesterday

But even he is unable to predict what the outcome will be of the wave of public protest which the deal has provoked in the US. "Hollywood has a special meaning for American people," he said yesterday in a meeting with foreign journalists in Tokyo.

A section by Mr Ishihara, headed "Racial Prejudice is at the root of Japan hating", contains the lines: "During the Second World War Americans bombed civilian targets in Germany but only in Japan did they use the atomic bomb. While they refuse to admit it, the only reason they could use the atomic bomb on Japan was because of their racial attitude towards Japan..."

He says: "We Japanese plan and develop our business strategies 10 years ahead, while Americans seem to be concerned only with profits 18 months from now."

At the beginning of last year the group completed the purchase of CBS Records, the world's largest music company, for \$2.8 billion. Mr Morita said Sony had left CBS Records, now called CBS Sony, in the hands of its American managers.

recording of sounds and pictures made by artists - software. The group believes that sales will be increasingly inter-related as technological innovation brings new ways of presenting recorded material.

Rabuka to leave Cabinet job

By Chris Sherwell in Sydney

MAJ GEN Sitiveni Rabuka, who led two military coups in the Pacific state of Fiji in 1987, has undertaken to return to barracks in December after two years serving in the country's interim government.

After talking with his officers and others, Gen Rabuka appears to have taken the first option, sticking with his known power base. At the same time he is said to have pledged his support and loyalty to the President, Prime Minister and Interim Government.



Rabuka: chosen to go back to barracks

Intifada leaders urge escalation

By Hugh Carnegie in Jerusalem

THE Palestinian underground leadership in the Israeli-occupied territories has called for a sharp escalation of the intifada, or uprising, over the next week just as the divided Israeli Government prepared to consider an Egyptian proposal for Israeli-Palestinian peace talks.

in the 21-month Intifada to more than 600. However, Palestinian moderates have argued against escalating the intifada as attempts are made at a political settlement.

SA cities end petty apartheid

TWO South African cities yesterday announced moves to join Johannesburg in scrapping so-called petty apartheid, the racial segregation of municipal facilities.

New Delhi determined to crush vehicle plant strike

By David Housego in Pune

THE INDIAN Government and the management of Telco, the largest vehicle manufacturing subsidiary of the Tata group, yesterday appeared determined to break a strike which has crippled production at its main manufacturing plant in Pune.

murder allegations. The conflict is the worst in the 25-year history of Telco which had had a reputation for good labour relations. The company, which produces mainly trucks and buses, has lost 7,000 vehicles since the beginning of May, equivalent to two months' production.

Moscow and Islamabad plan UN resolution Bhutto in Afghan peace move

By Reazuddin Ahmed in Dhaka

PAKISTAN and the Soviet Union are discussing a draft resolution to put to the United Nations on a political settlement in Afghanistan, Ms Benazir Bhutto, Pakistan's Prime Minister, disclosed yesterday.

India shrugs off Chinese PM's visit to neighbours

By K.K. Sharma in New Delhi

INDIA is not allowing the failure of the Chinese Prime Minister, Li Peng, to visit India during a tour of the subcontinent next month to discourage its determined efforts to improve relations with China.

ness Prime Minister to visit India and the invitation was accepted. However, Li Peng is unlikely to visit India before elections to be held by next January or before progress has been made on solving the border issue.

Manila shifts prosecution to Marcos family

By Greg Hutchings in Manila

PHILIPPINE corruption proceedings are to be dropped against Ferdinand Marcos, who died in a Hawaii hospital last Thursday, but his family and heirs will be pursued for the billions of dollars he is alleged to have stolen from his people.

The miracle worker behind Lebanon's fragile peace

Lara Marlowe and Francis Ghiles profile the Arab League's troubleshooter

A TALL, middle-aged man with stooped shoulders sat dining at one of the outdoor tables of West Beirut's Summerland Hotel one evening last week.

As-Safir newspaper in West Beirut, after the ceasefire took hold. At the other end of Lebanon's political spectrum, Mr Georges Saade, the president of the pro-Iraqi Maronite Christian Phalange Party in East Beirut, said that if Mr Ibrahim succeeded in bringing peace to Lebanon he should be given the Nobel Prize.

ing political figures in the Middle East. The Egyptian capital was in those days a magnet for Arab nationalists, and Mr Ibrahim's friendship with President Gamal Abdul Nasser provided a royal entrée.

ing provided Mr Ibrahim with a rare opportunity to improve the situation. He was with Gen Aoun in his bunker at Baabda and could not leave the ruined presidential palace because so many shells were exploding outside.

MPs vote for even division of seats. LEBANESE members of parliament agreed in principle yesterday to divide seats in parliament equally between Muslims and Christians, deputies said. Reuter reports from Taif, Saudi Arabia.

# "I don't agree with the White Paper at all on the idea of cash bids for television franchises."

Rupert Murdoch 25.8.89.

Rupert Murdoch, most ardent of free marketeers, said in his recent speech at the Edinburgh Television Festival that he was against the auction of the ITV franchises as proposed by the Government's White Paper on Broadcasting.

He is just one more in the long line of those who have stood up and declared their opposition to this proposal.

To mention but a few:

which will benefit only the Treasury."

*Mrs Jocelyn Hay, Voice of the Listener.*

"Even in the US, broadcasting licences have been awarded, not auctioned off, by the Federal authorities. France sold off its first national television channel TFI, to the private sector in 1987, but did so after fixing a price and then choosing between those who were prepared to pay it."

*Financial Times.*

"Out of uncertainty and ignorance, therefore, there is a good chance that some bids will be pitched uneconomically high.

## If he's not for it, who is?

"Criticism of the proposals has been almost universal. It has come not only from the industry but also from the Consumers' Association, the Peacock Committee and even most of Fleet Street. If enacted, the proposals will be bad for business, the consumer and Britain's image abroad."

*Dr Patrick Barwise, London Business School.*

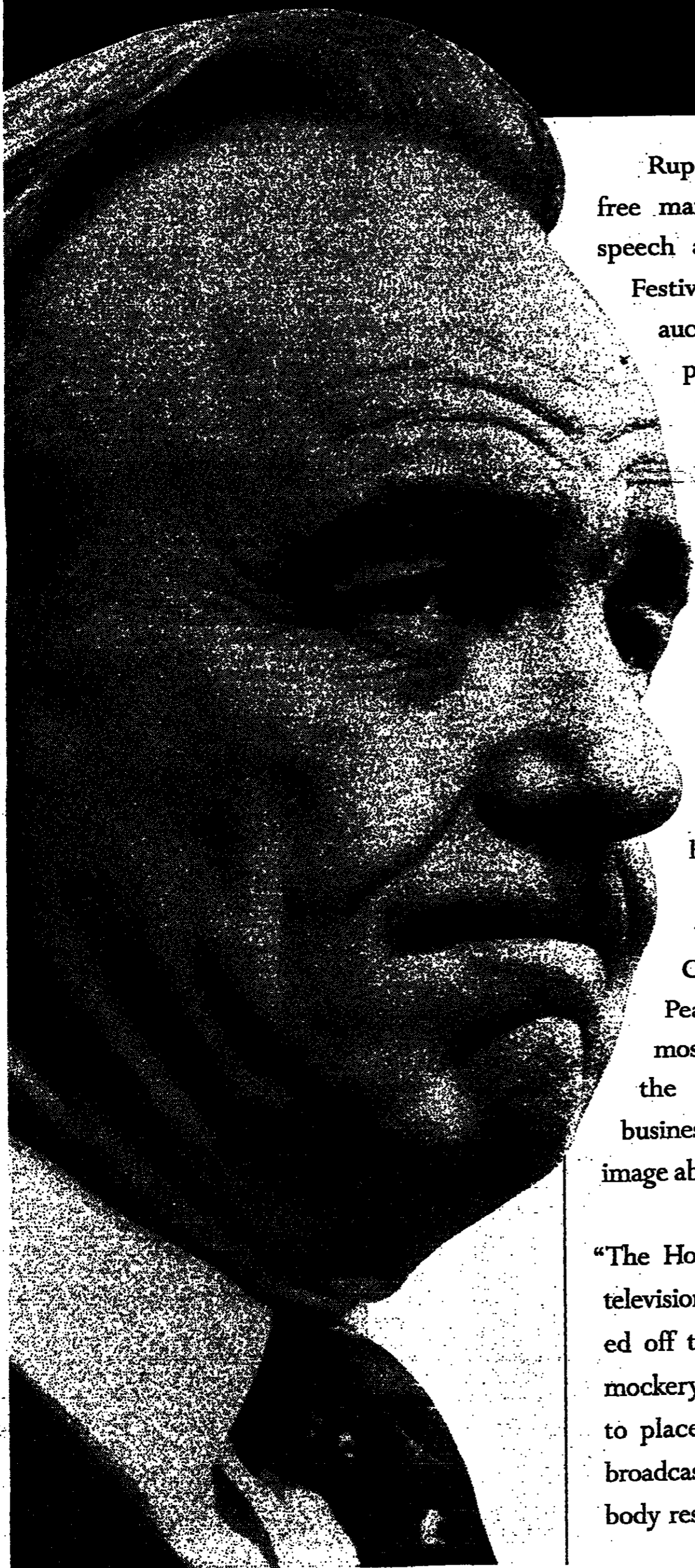
"The Home Secretary's statement that television franchises are to be auctioned off to the highest bidder makes a mockery of the Government's claim to place the viewer at the centre of broadcasting policy. Not one consumer body responded favourably to this idea

And that is not to dismiss the 'power and prestige' bids from those who simply want to hold a franchise, at whatever cost. There will be some of those."

*Kleinwort Benson, Merchant Bankers.*

"We urge the Government to look very carefully at the implications of the proposed [tendering] system. We would regret it if the high cost of acquiring a TV franchise on Channel 3 discouraged the licensees from providing a high quality service which attracted viewers of all categories and ages."

*Incorporated Society of British Advertisers.*



AMERICAN NEWS

Brazilian budget envisages public sector deficit cut

By Ivo Dawson in Rio de Janeiro

THE Brazilian Government has delivered a newly formulated 1990 budget to Congress, envisaging a cut in its public sector deficit to the equivalent of 2 per cent of a gross domestic product calculated at \$423bn.

The envisaged deficit is the same as was targeted under an agreement with the International Monetary Fund last year. This came about after Brazil's previous year's excess expenditure had reached the level of 4 per cent of GDP.

Brazil's failure to achieve the cuts subsequently led to the IMF's refusal to approve its economic performance. The IMF also implemented the suspension of "new money" payments by foreign creditors leading to a consequent halt to the country's servicing of its \$98bn commercial bank debt.

Current year-end projections estimate the 1989 deficit to exceed 6 per cent of GDP. The budgetary proposal, formulated under new rules which bring together the fiscal budget with social security accounts and investment planning for state companies, is contained in three weighty books each composed of 3,000 pages.

The budget package was delivered to the offices of Mr

Nelson Carneiro, the leader of the Senate, along with 19 boxes listing the names and salary breakdowns of over 880,000 civil servants.

Congress has until the end of December to either approve or amend the proposal, which will again be open to revision by a new president in July of next year.

The document envisages total revenues of New Cruzados 339bn or just over \$300bn at the prevailing official dollar exchange rate.

It projects export earnings rising by 1.5 per cent next year to \$33bn, while imports increase by 3 per cent to \$17bn. GDP growth is calculated at 2 per cent, a standstill in real terms when the rapid increase in the labour force and other demographic factors are taken into account.

Of the resources available to the government, NC219bn or more than two-thirds of the total are allocated to servicing and paying off the country's accelerating internal debt.

Beside this, NC24bn is allocated to salaries and social security payments for civil servants, while transfers to states and municipalities total NC14bn, leaving just NC28bn allocated for on-going spending programmes and new investments.

Mexico and US agree to strengthen trade links

By Nancy Dunne in Washington

THE US and Mexico yesterday announced agreement on an "action plan" to strengthen their trade and investment ties, but rejected the idea of sectoral free trade agreements as potentially damaging to the Uruguay round of multilateral trade talks.

The pact, signed during the first visit to Washington by President Carlos Salinas de Gortari of Mexico, establishes a negotiating process to increase bilateral trade and investment in products such as cars, petrochemicals, telecommunications, computers and electronics.

The bilateral negotiations will also focus on non-sectoral issues such as services, intellectual property rights, technology investment, distribution problems and barriers to market access.

In agreeing on the talks, the two countries specifically rejected the goal of free trade agreements, much discussed during the Reagan Administration. The two sides will not grant each other preferential treatment, which would require a waiver from the General Agreement on Tariffs and Trade.

Mrs Carla Hills, the US Trade Representative said the understanding will "complete the work under way in the Uruguay Round of trade talks to improve the global trading system."

A US trade official also announced that agreement had been reached on the renewal of Mexico's "voluntary" restraint agreement (VRA) on steel exports to the US. He said Mexico had signed a bilateral consensus agreement to eliminate trade-distorting practices in steel and would be awarded a larger share of the US import market.

Mrs Hills was yesterday still negotiating various steel VRAs, although the programme was formally implemented on Sunday.

President Salinas began his five-day US tour with an appeal for measures to increase trade, improve the environment, and resolve border issues.

Sandinistas lead in election preparations

Discipline contrasts with chaos and in-fighting among opposition, writes Tim Coone

IN FEBRUARY Nicaragua's revolutionary Sandinistas are preparing to face their first serious electoral challenge after 10 years in power.

In the 1984 elections, the right-wing civilian opposition abstained while the US-backed Contras did their best to disrupt the polls. The Sandinistas, or FSLN, won with a comfortable 67 per cent majority.

With the Contras now at a dead-end, no such abstentions are expected to mar these polls. Backed by US government funding, the Sandinistas' main opponents are now grouped into the National Opposition Union (Unio), a 12-party alliance which hopes to achieve at the polls what its Contra allies have been unable to bring about on the battlefield, a defeat of the hybrid Marxist government led by President Daniel Ortega.

Possibly for the first time this century, elections in Nicaragua are finally being taken in earnest.

The two main contestants are President Ortega and Mrs Violeta Chamorro, widow of the assassinated newspaper publisher Pedro Joaquín Chamorro.

President Ortega has already decided Mrs Chamorro is no match for him. "My challenger is George Bush," he declared soon after being nominated as the Sandinista candidate at a music-and-balloons party convention recently.

He said the US was shifting its strategy from the military to the civilian front to overthrow his government, and pointed to the \$9m recently requested by the White House from Congress for financial aid to Unio for its election campaign.

The entire Nicaraguan government budget for the elections is \$17m, cut by an inflation-conscious National Assembly from \$35m.

Already, crisp white T-shirts and baseball-style hats emblazoned with opposition party emblems and slogans are helping to stretch family clothing budgets, the latter severely hit by the dire economic circumstances of the country.

The Sandinistas though are not allowing themselves to be outmanoeuvred. Party officials handed out souvenir "Vote Daniel" T-shirts at the President's press conference recently, despite the electoral



Ortega: looking to victory

law forbidding the use of such propaganda until later this year.

Pro-FSLN banners have begun appearing "spontaneously" attached to lamp-posts and trees around the capital. Video clips flashed during breaks in the popular Brazilian soap-operas screened on the state-controlled television reflect a bias in favour of the ruling party, further bringing into question the government's compliance with the electoral laws.

These elections might well rate as the most closely monitored ones ever in Latin America. The UN, at the request of the government, is taking the unprecedented step of establishing an observer team in the country to oversee the entire electoral process from start to finish.

The UN has never before played such a role in a sovereign state, though it has supervised elections in former colonies.

The Organisation of American States has its own observer team in place, and the European parliament has just sent an advance group of experts to prepare its own monitoring mission.

Former US president Jimmy Carter, as director of the Council of Freely-Elected Heads of Government, has meanwhile just completed a fact-finding mission in the country, after which he said that despite complaints that had been raised with him by leaders of the opposition "there are much

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count on the day of the elections.

By a selection of several hundred of the 4,394 polling stations throughout the country, observing the poll and the vote count at these stations and then independently summing the results, he expected a figure to within 2 per cent of the actual result.

It is too soon to know whether victory or defeat might hinge on such a margin.

The disciplined, stage-managed air of the FSLN party convention recently, contrasted sharply with the image of chaos and bitter in-fighting taking place within Unio ranks last week.

Last Friday, the Popular Social Christian Party (PPSC) deserted the Unio alliance arguing that its electoral weight had not been recognised by Unio in the choice of candidates for the National Assembly.

Then there was the expulsion of Mr Joaquín Mejía from the ranks of the Independent Liberal Party (PLI). He is a vociferous anti-Sandinista columnist for Mrs Chamorro's newspaper La Prensa and was expelled for having challenged his party boss over the choice of candidates for the National Assembly.

His boss is none other than Dr Virgilio Godoy, Mrs Chamorro's vice-presidential running mate for Unio. Between them the PPSC and the PLI hold 15 seats in the National Assembly and are the only electorally proven parties within Unio.

Factory orders register 2.9% increase in August

By Peter Riddell in Washington

US manufacturing industry continues to enjoy an increase in orders, though at a more moderate pace than earlier in the year.

New factory orders in August rose 2.9 per cent in cash terms, reversing a revised 2 per cent decline in July.

While the increase in August was larger than the market had been expecting, order levels have been fluctuating since the beginning of the year and have been broadly flat during the summer. Shipments of manufactured

goods jumped by 5.6 per cent in August, following three monthly declines in a row. Consequently, manufacturers' unfilled orders declined in August by 0.3 per cent, the first drop since February 1987.

Excluding the aerospace industry, the order backlog has fallen for five of the last six months. These figures underline the mixed signals on the state of the US economy now facing policymakers.

Shevardnadze set for Managua stopover

By Tim Coone in Managua

MR Eduard Shevardnadze, the Soviet Foreign Minister, was yesterday due to make a lightning one-day visit to Nicaragua which is expected to pave the way for a major overhaul of bilateral relations between the two countries.

Mr Shevardnadze's visit is the highest level visit of a Soviet official to Nicaragua since the 1979 revolution.

Moscow is Nicaragua's principal supplier of economic and military aid. Although detailed talks of bilateral economic relations are not expected during this visit, Mr Shevardnadze is nonetheless expected to stress the difficulties the Soviet

Union is facing with its reform process. A major review of bilateral relations will follow next year, he added.

Mr Shevardnadze is also expected to discuss his recent talks with Mr James Baker, the US Secretary of State, with the Nicaraguan president Mr Daniel Ortega and to exchange views on the progress of "perestroika" in the Soviet Union and the electoral process in Nicaragua.

The Soviet Union is Nicaragua's principal supplier of oil, fertilisers, steel, machinery and transport equipment, all of which is supplied on soft credits and amounts to some

\$400m-\$500m a year. Nicaragua exports last year fell to \$235m, their lowest level for a decade, while imports were \$970m. Soviet aid is thus vital to the government's survival.

Total Soviet trade credits to Nicaragua since 1981, when other sources of aid and credits began to dry up, amount to an estimated \$3bn.

Military aid, which the Soviets say has been suspended entirely since November 1988, have been as high as USD500m annually according to western estimates. The US recently accused Soviet allies of sending new arms shipments to Nicaragua.

Walesa to visit Chilean trade union leaders

By Barbara Durr in Santiago

MR LECH WALESZA, the leader of Poland's Solidarity movement, will visit Chile on October 26-28. Mr Walesa was invited by Mr Manuel Bustos, president of Chile's largest trade union confederation.

Mr Bustos and the confederation's vice-president, Mr Arturo Martínez, are serving 15 month sentences of internal banishment for having organised a strike in 1987.

In a telephone interview from the south central town of Fariña where he is banished, Mr Bustos said Mr Walesa's visit "will be a special pleasure

for our country. I am interested that he acquaints himself with Chile and our work."

In a statement in Rome on Monday, Mr Walesa said he hoped that Mr Bustos and Mr Martínez would be freed by the time he arrived in Chile. However, Mr Bustos said that he saw no sign that the government of General Augusto Pinochet would relent.

Mr Walesa will arrive during the first campaign for free democratic elections in Chile since Gen Pinochet took power in a coup in 1973.

Advertisement for Manufacturers Hanover. The background is a high-contrast, grainy black and white photograph of a large industrial machine, possibly a turbine or engine component, with a person's hand visible near it. The text 'MANUFACTURERS HANOVER' is in the top left corner. 'Uncommon Expertise' is in the top right. The main headline reads 'To us, it's a picture of opportunity.' Below this, there are several paragraphs of text describing the company's services in financial centers throughout Europe, including advising on mergers, acquisitions, and capital management. The bottom of the ad lists office locations: Barcelona, Bilbao, Duesseldorf, Frankfurt, Hamburg, Istanbul, Lisbon, London, Madrid, Milan, Munich, Oslo, Paris, Porto, Stockholm, Stuttgart, Zurich.

WORLD TRADE NEWS

# Intel to set up £300m chip plant in Ireland

By Kieran Cooke in Dublin

INTEL of California, the world's leading manufacturer of advanced computer chips, has announced that it is to set up an £300m (£265m) manufacturing plant in the Republic of Ireland.

The plant was described yesterday by clearly delighted Irish Government officials as the biggest-ever investment in the country's electronics industry. Intel says that over a 10-year period, more than 4,500 jobs will be created at the new facility to be built at Lixfin, a short distance from Dublin.

Mr Desmond O'Malley, Ireland's Minister for Industry, said that the Intel investment would consolidate the strong base which leading electronics leaders had built up in Ireland.

Four hundred such companies are based across the country providing direct employment for 25,000 people and significant economic and indirect employment spin-off. Some £23.5bn of electronics products were exported from these companies last year - 25 per cent of Ireland's total exports.

Intel plans to build its Irish plant, its first manufacturing base in Europe, in three phases. The first phase will be a computer systems plant followed by a plant for the highly sophisticated and expensive process of wafer fabrication.

The third phase will involve the addition of a finishing and test centre.

The Intel project has been won by Ireland in the face of strong competition from several other European regions including Scotland.

Intel's move into European manufacturing has been prompted by new regulations which give significant cost advantages to local European producers.

The new regulations define locally-made semiconductors as those which have already gone through wafer fabrication within the EC. The manufacturers of finished electronic products are more likely to buy these semiconductors than imports from the US or elsewhere.

Mr Gordon Moore, Intel chairman and one of the founders of the company in the late 1960s, said that Europe now accounts for 25 per cent of Intel's total annual turnover of \$2.57bn.

"One thing we've missed is a manufacturing base in Europe. That's why we're here - to be near our customers," he explained.

Other semiconductor companies, such as Fujitsu of Japan, have already announced plans to make sizeable investments in manufacturing facilities in Europe.

Texas Instruments of the US has recently announced it is expanding its European operations with a large new plant in Italy.

# Lesotho benefits from distorted trade environment

Landlocked by South Africa, a small country offers a unique route to the world, writes Julian Ozanne

BENEATH sagging shelves laden with rolls of turquoise, purple, blue and yellow fabrics, 180 Basotho women are sewing, buttoning, pressing and packing clothes which will bear the label "Made in Lesotho".

The women work for one of Lesotho's most dynamic, go-ahead clothing companies, Morija Textiles, which decided 18 months ago to relocate their manufacturing operation from Durban, South Africa to a newly-built factory shell in an industrial site in Lesotho.

For the Kluk family, who own and manage the factory, the move was prompted by their desire to break into the European and American markets, from which South African-made goods are either barred or boycotted. By achieving 25 per cent value added they are entitled to a certificate of national origin.

For Lesotho the arrival of the company, along with several others from as far away as Taiwan and Hong Kong, marks a significant success for the government's policy of attracting foreign investment for export-led industrialisation.

Within the last three years Lesotho's exports have been in the throes of a revolution. Since 1986 the total value of exports has almost tripled from 58m maloti (£13.5m) to 145m

maloti in 1988. The main engine of this growth has been manufacturing, in particular articles of clothing, which has become the biggest single export-earner growing from 7m maloti in 1986 to 49m maloti in 1988.

Although the figures are still small the rate of growth is encouraging for this tiny, resource-poor country, landlocked by South Africa. Government officials are optimistic that the booming manufacturing sector will continue to expand and help Lesotho address its chronic trade deficit which last year reached 955m maloti.

Within the last three years more than 20 companies, mostly textile operations, have moved to Lesotho primarily to exploit the country's preferential access to international markets.

"We came here to trade internationally," said Mr Steven Kluk, director of Morija Textiles, which is producing 3,000 articles of clothing a day, mostly for export to France, Italy and Britain. "We looked at Mauritius and Swaziland but we decided Lesotho was more focused on a wider range of markets."

As a signatory to the Lomé Convention, Lesotho-made products are allowed duty-free access to the 300m consumers



EXPORTS (Maloti millions)			
Category	1986	1987	1988
Food/live animals	7.0	16.7	24.2
Beverages and tobacco	0.4	2.2	2.1
Crude materials	20.8	18.9	24.7
Mineral fuels	0.6	0.4	-
Chemicals & related products	1.5	1.6	2.1
Manufactured goods	6.3	7.6	7.2
Machinery and transport equip	1.9	2.1	1.3
Miscellaneous manufactured goods	17.9	41.2	80.9
Commodities not elsewhere specified	2.1	4.2	2.3
TOTAL	53.5	94.9	144.8

in the European Community. Lesotho also enjoys preferential access to the US under the Generalised System of Preferences.

The recent removal of GSP status from many of newly industrialised countries and the quota imposed on textile producing nations by the Multi-Fibre Agreement explains why Asian investors have moved their base of operations into Lesotho.

But some companies are also considering Lesotho as an opportunity to exploit the rapidly growing market of the South African Customs Union made up of Lesotho, Botswana,

Swaziland and South Africa.

One American ceramics company recently announced plans to set up a 30m maloti plant in Lesotho to manufacture tiles, mostly for customers in the SACU who, under the weight of a constantly depreciating South African rand, are finding they can no longer import from abroad on an economic basis.

The flood of foreign investment into Lesotho is also partly as a result of an attractive and competitive investment climate which has been the brainchild of the Lesotho National Development Corporation, a successful, well-managed state-owned corporation.

According to Mr Moletsane Monyake, managing director of LNDC, this alluring investment package includes a tax holiday of up to 15 years, abundant trainable labour, govern-

mental grants for training, concessional loans, security of investment through membership of the Multilateral Investment Guarantee Agency, and free access to foreign exchange and the repatriation of investment capital and earnings.

The LNDC is also promoting economically viable import-substituting industries like brick-making and production of edible oils.

Although the majority of companies which have moved to Lesotho come from South Africa, according to Mr Monyake and western embassies in Maseru, the government is strict in ensuring that all companies meet the international requirements on value-added content and origin criteria.

"Lesotho does not act as a conduit for South African manufacturers to access world mar-

# Mexico and US agree to strengthen trade links

By Nancy Dunne in Washington

THE US and Mexico yesterday announced agreement on an "action plan" to strengthen their trade and investment ties, but rejected the idea of sectoral free trade agreements as potentially damaging to the Uruguay round of multilateral trade talks.

The pact, signed during the first visit to Washington by President Carlos Salinas de Gortari of Mexico, establishes a negotiating process to increase bilateral trade and investment in products such as cars, petrochemicals, telecommunications, computers and electronics.

The bilateral negotiations will also focus on non-sectoral issues such as services, intellectual property rights, technology investment, distribution problems and barriers to market access.

In agreeing on the talks, the two countries specifically rejected the goal of free trade agreements, much discussed during the Reagan Administration. They will not grant each other preferential treatment, which would require a waiver from the General Agreement on Tariffs and Trade.

Mr Carlos Hills, the US Trade Representative, said the understanding will "complete the work under way in

the Uruguay Round of trade talks to improve the global trading system."

A US trade official also announced that agreement had been reached on the renewal of Mexico's "voluntary" restraint agreement (VRA) on steel exports to the US. He said Mexico had signed a bilateral consensus agreement to eliminate trade-distorting practices in steel and would be awarded a larger share of the US import market.

Mr Hills was yesterday still negotiating various steel VRAs, although the programme was formally implemented on Sunday.

President Salinas began his five-day US tour with an appeal for measures to increase trade, improve the environment, resolve border issues such as drug-trafficking and migration, Panama and Nicaragua were also on the agenda.

The US also agreed "to review and improve" the bilateral agreement on textiles and apparel. Washington, which has reluctantly accepted liberalising textile trade in the Uruguay Round, has agreed to "greater flexibility" and a consolidation of some products under the quotas and "streamlining procedures".

# US investment group launches fund to boost business in Africa

ENCOURAGED by the new emphasis on private sector development in Africa, the US Overseas Private Investment Corporation (OPIC) has launched a \$30m (£16.7m) fund to boost business in Sub-Saharan Africa, Nancy Dunne reports from Washington.

Managers of the Africa Growth Fund are now considering equity investments in 15 projects in 13 countries in the fields of agriculture, mining, financial services, trading and tourism, Mr Robert Dragoon, OPIC's vice-president for finance, said.

Potential investments have been identified by Equator Bank, a Connecticut-based merchant bank which is managing the fund on an incentive-fee basis through its offices in the US, London, Angola, Zambia and Kenya.

The fund marks a shift in resources for OPIC, which has provided loans and loan guarantees for US investment in devel-

oping countries. OPIC officials hope to encourage a larger presence of US companies in a growing African market, where European business has always dominated.

OPIC will raise two-thirds of the fund's capital by issuing promissory notes in the capital markets, backed by guarantee.

A further \$10m is being raised by selling shares in the fund at \$1m each to US banks and corporations, which will become limited partnerships in the fund.

Mr Dragoon said the fund had so far signed up five co-investors: Coca-Cola, MW Kellogg, a Houston energy company; Immus, a medium-sized US manufacturing company; several private Rockefeller funds; and Citicorp Investment Bank.

Equator officials expect work closely with the African Development Bank and other institutions to provide an underpinning for capital market development in the region.

# UK company in accord for Qatar smelter deal

By Victor Mallet

THE Gulf state of Qatar has reached agreement with Davy McKee, the British engineering and contracting company, on setting up a \$1.35bn (£710m) aluminium smelter, the latest in a series of Gulf aluminium projects.

Davy McKee, part of Davy Corporation, said it would "lead the development" of the smelter at Umm Said under the accord. This involves establishing a holding company, the Qatar Aluminium Co (Qalco), and finding investors.

Davy McKee executives also expect their company to be the main contractor, although a formal agreement has yet to be signed. The smelter, with an annual output capacity of 198,000 tonnes, will have its own power and water desalination plant, and will generate the power using natural gas from the North Field now being developed.

Output should start in late 1991, and full aluminium production is expected in 1993, Davy McKee said.

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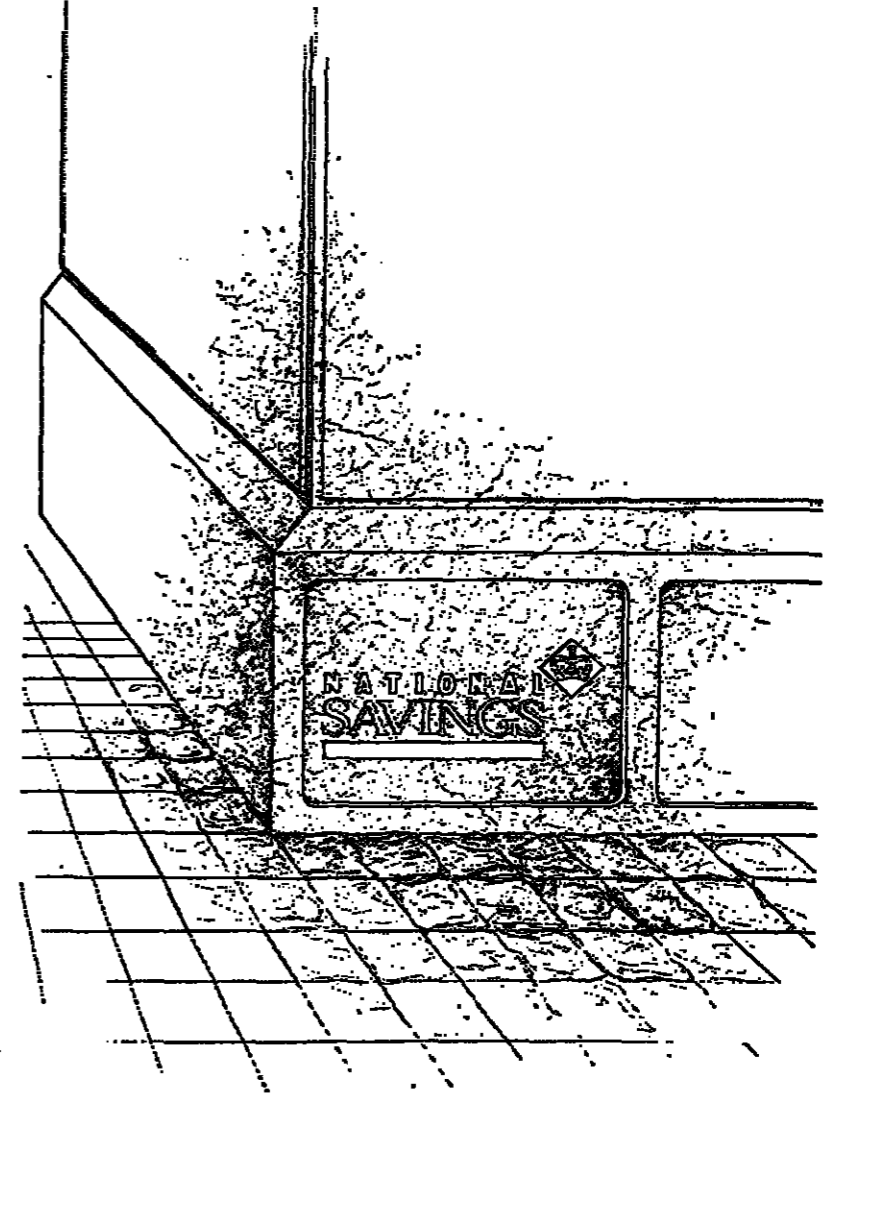
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UK NEWS

# Modest fall in underlying reserves surprises City

By Patrick Harriverson, Economics Staff

BRITAIN'S gold and foreign currency reserves fell by an underlying \$142m last month, prompting surprise in the City London yesterday.

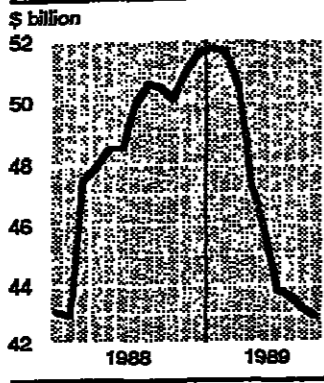
After intervention in the foreign exchange markets last week by the Bank of England to support the pound and depress the dollar, currency analysts had been expecting a fall in reserves of between \$1bn and \$2bn.

The fall in September compared with a \$405m decline in August, and left the level of reserves at \$42.88bn. Last month's fall would have been greater but for \$260m of foreign currency receipts from the final instalment of the British Steel shares sale.

Analysts treated the reserves figures with scepticism. Some suggested that the Bank had bought pounds on the forward market to disguise the scale of its activities. The effect of any trading by the Bank in the forward markets will not show up for several months.

Mr John Sheppard at Warburg Securities said that the Bank may have decided to operate in the forward markets to avoid releasing a figure this week showing a large fall in reserves. This might have put an already nervous pound under further pressure.

UK official reserves



The Bank of England would not comment on its activities, but Treasury officials said that the underlying change in reserves could not be taken as an indication of market intervention. Because of the two-day settlement lag in the currency markets, the figures do not include the final two days' trading of September when intervention by the Bank to prop up the pound was at its heaviest.

Sterling came under pressure last Tuesday after a larger than expected £2bn current account deficit was announced.

The Bank intervened to prevent a sharp fall in sterling almost immediately, and remained a buyer of pounds throughout the week. It was also in the markets selling dollars last week as part of concerted intervention by world central banks to push the US currency lower.

Some analysts said that yesterday's news could help ease the pressure for an immediate rise in UK interest rates. The smaller than expected fall in reserves means that the Bank of England can afford to support the pound through further intervention.

However, the pound could come under renewed downward pressure later this week if West Germany's central bank, the Bundesbank, raises West German interest rates after its Council meeting tomorrow.

It is now generally expected in the markets that the Bundesbank will opt for a rise in its discount and lombard rates. The question is whether the rates will go up by a half or a full percentage point from their respective 6 per cent and 7 per cent levels. However, some analysts in the City claim that the currency markets have already discounted a rise in West German interest rates.

# Welsh-Japan link claims technology first

By Anthony Moreton, Welsh Correspondent

THE Gooding Group, the privately owned Welsh electronics group, has combined with Japan's Sanken Electric, the power electronics group, to make switchboard power supplies at Aberdare in South Wales in what is claimed to be the first transfer of technology from a Japanese to a British company.

A joint company, Gooding Sanken, has been set up with the Gooding Group holding 51 per cent of the capital, which could eventually total £6m, and Sanken the remainder. Mr Alf Gooding, chairman of the privately owned Gooding Group, will be chairman of the joint venture.

The Aberdare plant, which will lease premises from the Welsh Development Agency, is expected to begin production next June and is expected to employ 300 in two years.

Mr Gooding said in London yesterday he was confident the company would employ more than 500 in three years, by which time its output should be between 240m and 250m, rising by the end of year five to £76m-£100m.

Under the deal, a research and development facility will be set up in Wales which, Mr Gooding said, would be the first technology transfer - Sanben will transfer its power electronics technology

to the joint company as well as provide design and expertise.

Mr Koichi Kotani, president of Sanken, said he wanted the company quickly to be independent and self-supporting. Sanken has a turnover of about £50m.

Much of the £12m a year European market for power supply units originates in the Far East, and Gooding wants to win a big share of this business.

Mr Gooding has been courting the Japanese for the past few years. Early this year Citicorp, the US bank, took a 24 per cent stake in the company and later C Itoh, the Japanese trading house, took 20 per cent.

Gooding Sanken is the first fruit of the association with C Itoh - Sanken is not part of the Itoh trading house, but the companies were introduced by Itoh.

Mr Gooding said he was in talks for four further links between his company and Japanese concerns, and hinted that at least two could bear fruit by next year.

The Gooding Group has been best known for its Babs Electronics subsidiary, which makes printed circuit boards. Mr Gooding, who started in the building trade, has built this concern up in four years to an annual turnover of £100m and 1,400 employees.

# BaE looks East in wake of jet launch

By Paul Betts

BRITISH Aerospace yesterday launched a new long-range business jet and is discussing possible co-operation with Japanese companies led by Fuji Heavy Industries to consolidate and expand its profitable corporate aircraft activities.

The talks with Japan, whose aircraft recently ordered three BAe business jets, could lead to BAe subcontracting work on its existing line of corporate jets to Japanese partners. It could eventually lead to joint development with Japan of an even longer range aircraft.

Fuji Heavy Industries appears to be the leading Japanese candidate to co-operate with BAe in corporate aircraft. Any eventual co-operation with Japan would fit with BAe's broad strategy of forging closer links with Japanese companies, along the lines of its partnership, through the recently acquired Rover car maker, with Honda.

BAe strengthened its relationship with Honda last July with a cross-shareholding. Honda will take 20 per cent stake in BAe's Rover car business while Rover took a 20 per cent stake in Honda's UK manufacturing facilities.

BAe's new aircraft - the BAe 1000 - was launched yesterday at the National Business Aircraft Association Convention in Atlanta, Georgia. It is the latest member of BAe's 125 Family of business jets, which has already chalked up 745 sales since it began under the de Havilland banner 27 years ago.

The new jet cost £25m to develop and, at around £10m, sells for about 15-20 per cent more than the 125-800, of which it is a derivative.

BAe claims the 1000 is the first medium-sized twin-engine business jet able to carry six passengers more than 3,200 nautical miles, enough to cross the Atlantic.

BAe expects the new aircraft to strengthen further its business jet sector, which has long been the most profitable part of its commercial aircraft operations, accounting for about 16 per cent of the group's commercial aircraft turnover which totalled \$681m last year and \$659m in the first half of this year.

The new aircraft will be produced along with the shorter-range 125-800 at BAe's factory at Chester in north west England. Production is to be increased from an average of 35-40 aircraft a year to combined total for the two models of 60 aircraft a year by 1992. The 1000 is expected to account for about 60 per cent of business jet output at Chester.

A part from the traditional corporate market, BAe says there is increasing interest from regional airline operators and military customers. The US air force has bought six 125-800s for electronic flight surveillance operations, and the Japanese air force intends to use its three 125-800s in a similar way - indeed, Japan has indicated an overall need for about 70 small jets for military and coast guard applications.

It is this requirement for a substantial number of small twin-engine business jets that appears to have opened the way for eventual closer cooperation between Japan and BAe in the corporate aircraft sector. Moreover, Japan is clearly interested in development of a corporate jet with a range of around 6,000 nautical miles to fly Japanese executives non-stop across the Pacific.

# 'No state aid' for Tunnel

FINANCIAL difficulties facing the Channel Tunnel project were a matter for Eurotunnel, not the Government, Mr Cecil Parkinson, Transport Secretary, said yesterday, writes Andrew Taylor.

Eurotunnel, the UK-French group that will operate the tunnel, said on Monday that the cost of the project would be at least £2m higher than estimated.

The British and French companies contracted to build the tunnel say cost rises are £500m higher than those announced by Eurotunnel.

Mr Parkinson was confident in the abilities of Eurotunnel and Mr Alastair Morton, its joint chairman, to raise the extra finance needed.

He said: "Alastair Morton has a difficult job on his hands but he has shown he can handle it. This is not a matter for the Government."

He refused to be drawn on whether the Government would help if a private sector financial solution could not be negotiated.

The Channel tunnel treaty, at the British Government's behest, prohibits the use of state funds to bail out the project.

# Managers' pay gap wider

THE GAP between senior directors' and middle managers' salaries has continued to widen, according to a survey of 11,179 executives by P.E. Imbison, management consultants, writes Michael Skagglaker.

The median pay of UK executives and managers rose 9.7 per cent in the year to July 1, while the median salary rise for managing directors was 11.4 per cent.

Of managing directors, 32 per cent received rises of 15 per cent or more, while 23 per cent saw their salaries rise by between 10 and 15 per cent. Other directors received a

median rise of 10.8 per cent; 63 per cent saw salary rises below 10 per cent.

The median basic pay of middle and senior managers other than directors rose 9.4 per cent. Nearly two thirds received rises below 10 per cent.

The median rise in total remuneration for all managers was 10.3 per cent.

The median increase in total remuneration for managing directors was 13.8 per cent. Directors received 12.3 per cent and other managers were awarded 9.9 per cent.

In Brief

## UK fleet 'too small to meet Nato role'

The merchant shipping fleet has shrunk such that the UK cannot fulfil its Nato defence obligations, Britain's shipowners claimed, writes Kevin Brown. The General Council of British Shipowners called for state subsidies of £125m a year to encourage shipowners to order new ships and help cover manning costs.

A council report estimates that the UK would need to call up 1,315 ships to fulfil Nato obligations in wartime, and to provide for its own economic supply needs. But the UK-registered fleet has declined from a peak of 1,682 ships of 61.5m gross registered tons in 1976 to 482 ships of 6.6m tons at the end of June.

The council blames the decline on 10 years of recession and the withdrawal of tax incentives for investment.

## Union ballot date

Industrial action ballots covering 24,000 workers at seven sites at British Aerospace, Rolls Royce, Smiths Industries and NIP-Paxton will start the week after next, engineering union leaders decided.

## Satellite move

British Satellite Broadcasting plans a big television advertising campaign next month offering a "square" reception area, and a three-month film channel subscription for £10, in a move which may bring complaints to regulatory bodies from rival Sky Television.

## Water poll

A Gallup poll found that 97 per cent of consumers favoured action against companies which pollute drinking water, 96 per cent favour action against river polluters and 79 per cent expect higher water prices - 65 per cent would pay more for water if it helped clean up the environment.

# Building equipment demand declining

By Nick Garnett

DEMAND for earthmoving equipment and other construction machinery is declining sharply after several years of steep rises led by the surge in building.

Sales of 14 of the main types of machinery used in the UK are expected to fall to just under 19,500 units this year from 22,800 last, says Corporate Intelligence Group, an industry analyst.

Demand started falling noticeably from the middle of this year and will continue to do so into the first half of next year, the company says in its market report for September.

High interest rates, the fall in housebuilding starts and forecasts for static construction are all cited as reasons for the sales fall.

However it says it is also related to the exceptionally high equipment sales in 1987 and last year which resulted in a substantial cut in the average age of UK construction equipment stock.

The UK market grew by 25 per cent by unit sales last year,

confirming it as the biggest in Western Europe in unit sales volume.

For the 14 principal machinery types - which include backhoe loaders, all types of excavators and dump trucks as well as rough terrain forklifts and wheeled loaders - sales last year of 22,800 units compared with 12,620 units in 1984.

Corporate Intelligence says, though, that there is no chance of a recession in the UK's construction machinery manufacturing industry because the British market will still remain large next year and some export markets, particularly France and Spain and, to some extent West Germany, remain strong.

Output of machinery from the UK has risen steeply since the mid 1980's. Output of these 14 products has risen from 13,640 in 1984 to 34,410.

The most marked increase has been in the production of backhoe loaders, a tractor-type vehicle with a bucket in front and digger mechanism at the back.



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UK NEWS

LABOUR PARTY CONFERENCE

# Kinnock says party 'fit to serve as government'

By Philip Stephens, Political Editor

MR NEIL KINNOCK, leader of the opposition Labour Party, yesterday heralded the start of Labour's public campaign to win the next general election with the declaration that the radical shift this year in Labour's policies had transformed it into a party that was now "fit to serve" in Government.

In his keynote speech to the annual conference in Brighton, Mr Kinnock won a sustained and enthusiastic ovation after declaring that Mrs Margaret Thatcher's Conservative Government was not good enough for the British people. "We are now," he added.

His address, which sketched out his priorities for the 1990 which Labour would offer the electorate, was designed to cast the party as the one which was "going forward to face the future, meet it and shape it." The Conservatives were "just waiting for the future to hit them."

He repudiated any suggestion of electoral pacts with other opposition parties, insisting that Labour could defeat the Conservatives unaided, as long as it continued to display strong unity of purpose and act as a "serious self-disciplined party."

The policy changes - which include the abandonment of unilateral nuclear disarmament and the adoption of more market-orientated economic policies - had meant that voters were increasingly willing to "test" Labour, who identified increased education and training, rebuilding Britain's economic base, acting to preserve the environment, and playing a full role in the transformation of East-West relations as priorities, also emphasised that it could not offer extravagant promises to the electorate.

Everyone should understand that if we set ourselves the task of doing everything that is desirable, we will do nothing that is significant," he said.

He confirmed the party's commitment to full British membership of the European Monetary Union, suggesting that anything would be in the exchange rate mechanism by 1992.

Mr Kinnock, whose performance lacked much of the passionate rhetoric seen in previous years, also signalled a determined effort to change his image with the electorate from that of a frequently untested party leader to that of a "Prime Minister-in-waiting."

Party officials said that after several years in which the focus of his efforts had been restoring discipline in the party, he was now seeking to address the wider electorate.

He derided the present Government's economic policies which had left an economy that was "unbalanced, under-skilled, inflating and importing." Mrs Thatcher, he insisted, "had squandered Britain's oil wealth and done 'absolutely nothing to prepare our country or our people' for the challenges of the European single market."

The speech also sought to make maximum capital over the Government's present discomfort with high mortgage interest rates and the threat of a run on sterling on foreign exchange markets, arguing that those who had sought to buy their own homes had been "cheated."

Mr Kinnock dwelt at length on the need for global action to preserve the environment, insisting that a Labour government would replace the "gestures" offered by the Conservatives with practical measures to conserve resources and curb pollution.

Party colleagues acknowledged that the speech had lacked much of the fire of previous years, but said that the lengthy and almost unanimous ovation - particularly from constituency party activists - had once again underlined his unchallenged authority on big issues.

They dismissed as an irritant another dispute at the conference over the establishment of "black sections" within the party.

# Deloittes to link with Coopers in UK in twist to merger

By David Waller

IN the latest twist to a year of mergers and merger talks among the Big Eight accountancy firms, Coopers & Lybrand and Deloitte, Haskins & Sells are today likely to announce the merger of their UK practices to form a new grouping with UK fee income of £414m.

The situation is complicated by the fact that Deloitte's international practice has been in merger talks with Touche Ross International, another professional services group, since the beginning of July this year.

Touche announced yesterday that it had been unable to link up with Deloitte in the UK, but that the international merger - to form Deloitte Ross Touche - was still resolutely on course. Touche's UK firm said it was joining the new international firm, whilst the US partners in both Deloitte and Touche voted for the merger proposals as long ago as August.

On the face of it, this suggested that Deloitte's UK arm - which had fee income of £185m in the year to March 1988 - was going to be left out on its own. However, it emerged that it is poised to announce a link-up with Coopers - one of the so-called Big Eight firms which had appeared to have been left out of this year's round of merger negotiations.

This has seen Ernst & Whinney get together with Arthur Young to form Ernst & Young, and Arthur Andersen talk with Price Waterhouse. Ten days ago, the PW/Andersen talks were ended due to regulatory problems and irreconcilable differences over the structure of the merged firm.

Neither Deloitte's UK arm nor Coopers would comment on the situation yesterday, although Deloitte said that all would become clear in an announcement this morning.

In theory, the link-up between Deloitte and Coopers would create the UK's largest firm, far eclipsing the £316m fees generated by Peat Marwick McLintock in 1987-88.

However, industry observers said that there would be an enormous squabble for Deloitte's client base in the UK, which yielded fee income of £185m in 1987.

Many of its US-based clients which also required an audit in the UK would defect to Deloitte, Ross, Touche, they thought.



Kinnock: "The people of Britain know that we have worked for and earned our increased strength... Increasingly they are prepared to trust us with the future."

# Banks seek to join card system

By David Barchard

SWITCH, the all-electronic payment card system launched a year ago by National Westminster, Midland, and Royal Bank of Scotland received a boost yesterday with the news that Lloyds and Barclays are to apply to join.

The banks have been strong critics of Switch since its establishment. Their decision to join the scheme has far-reaching implications for the UK retail payments market, already undergoing an upheaval.

Barclays' decision to apply was announced by Mr Seymour Fortescue, Barclays director UK retail bank services, at a Financial Times Retail Financial Services Conference yesterday in London. Lloyds said

later that its application had already been submitted.

The next step will be formal talks between the Switch members and the two banks. Unless Barclays and Lloyds demonstrate that they intend to issue cards bearing the Switch logo to their customers, as well as add Switch to the package of MasterCard and Visa facilities they offer retailers, they may find themselves facing a battle with the Switch banks.

Their decision to join follows the recommendation in August by the Monopolies and Mergers Commission report on credit cards that banks should be allowed to sign up retailers as soon as they join a payment card organisation and not wait

until they have issued a large number of cards to their customers.

Barclays and Lloyds were the first two banks in the UK debit card market, issuing Visa debit cards such as Barclays Connect which can be used through paper vouchers as well as in electronic terminals. Only TSB Bank has since chosen the Visa debit card route.

The other large UK banks chose a different debit card strategy by setting up Switch, a payment scheme that can only be used in electronic terminals and so takes longer to develop. It also has the disadvantage of not being usable outside the UK.

# Pit sell-off holds 'seeds of disaster'

By Robert Rice, Legal Correspondent, in Strasbourg

THE FORMER legal adviser to British Coal yesterday warned investors of the potential dangers of investing in the company after it is privatised.

Mr Ronald Cowles, a partner in solicitors Norton Rose, told the International Bar Association conference in Strasbourg that although some parts of the industry were likely to be profitable, "other parts would be unprofitable and would carry with them the seeds of financial disaster."

The Conservatives are

expected to privatise the industry if they win the next general election. Mr Cowles predicted it would not be sold as one unit, but be split up, with assets parcelled into individual packages and floated off or put up for auction.

Each package would have to be capable of yielding a profit. So unless the Government was prepared to incur the odium of closing unprofitable pits before sell-off, each package would have to contain profitable and unprofitable assets.

Mr Cowles said mines carried with them a past burden of old shafts, gas deposits, flooding and subsidence. British Coal was still handling claims from mineworkers for pneumoconiosis, silicosis, asbestosis, and noise-induced hearing loss from more than 40 years ago.

Investors would be expected to shoulder responsibility for some of those past liabilities and for any physical damage or injury arising after they acquired their interest.

# Policies 'in favour of wealth creators'

By Lisa Wood

WEALTH CREATION was not the responsibility of a minority - but the business of the whole community, said Mr John Smith, Labour's chief economic spokesman, introducing the debate on economic equality at the Brighton conference yesterday.

Mr Smith said that was the opposite of Mrs Thatcher's view - in which there was a world divided into an elite of wealth creators and the rest, a majority of consumers, not producers.

Labour's policies, said Mr Smith, were unashamedly biased in favour of wealth creation and wealth creators - because under Labour everybody would be wealth creators.

As formulated in the policy review, the party would concentrate on three main areas: tax reform; a new social insurance scheme and measures to

alleviate poverty. Mr Smith reaffirmed Labour's commitment to a national minimum wage, a move which would benefit some 4m people immediately, mainly women.

The wage would start at 50 per cent of male median earnings - which at 1989 rates would work out at £2.80 an hour. Over time a Labour government would increase the rate to two-thirds of the male median rate.

Labour, he said, would also do more for the least advantaged. "Our fairer and more rational system of taxation will ensure a lower share of the burden of taxation for those on low and average incomes."

Labour proposes to lower initial starting rates of income tax to below 20 per cent and raise the top rate to 50 per cent.

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**FINANCIAL TIMES**  
EUROPE'S BUSINESS NEWSPAPER

## MANAGEMENT

## Consumer electronics

# How Sony's European managers are exercising their prerogative

The group's non-Japanese senior executives now have real power, reports Guy de Jonquieres

**D**r Rainer Kurr, the German general manager of Sony's European television division, has a proven method for dealing with any bumptious young Japanese subordinate who presumes to question his management style.

Planned to the wall of his Stuttgart office is a quotation by Kazuo Iwama, one of Sony's three founders, stressing that each of its factories must be free to develop in its own way. "If I get a guy who sits here and tells me how to run this operation, I simply take down that sheet of paper and quote what Iwama said," says Kurr. "That ends the conversation."

That foreign managers such as Kurr can insist so forcefully on their prerogatives is a matter of some pride in Sony — and clearly marks it out from the run of other Japanese manufacturing companies.

Few have gone as far as Sony in appointing local nationals to senior positions in their overseas operations, which in many cases amount to simple assembly plants. Fewer still allow foreigners to get on with the job without being constantly shadowed or directed by expatriate Japanese executives acting on detailed instructions from head office.

"Our corporate culture has lived with the idea that foreigners have infiltrated the structure. They cannot be neglected. You can't go around them," says Jack Schumckil, head of Sony's European operations, who was recently appointed to the Sony main board.

In part, this tolerance towards



Rainer Kurr, ending the conversation

outsiders stems from the "Sony philosophy" — a pervasive but ultimately indefinable set of values which emphasise flexibility and openness to new ideas. As Schumckil puts it: "We are a company of engineers which encourages creativity and individual freedom. We accept more than any other Japanese company that people are different."

Indeed, some managers say that far from dictating to its foreign subsidiaries how they should behave, Sony's headquarters in Tokyo positively requires them to take the initiative.

"One of the most difficult things is going and asking for instruc-

tions," says Ken Barratt, chairman of Sony's UK-based Broadcast and Communications (SBC) division. "If you do, you're in for a rude shock. The reply is, 'What are your plans, what are you going to do for us?'"

Sony Japan has also deferred to ideas from international subsidiaries when it was convinced they were superior. In the early 1980s, it dropped its own proposed standard for digital professional tape recorders in favour of a competing approach by SBC, which helped develop the basic technology. And when Sony built a compact disc player plant in Alsace, France, three years ago, it chose a local design over two Japanese alternatives.

Sony's cosmopolitan approach undoubtedly owes much to the personal influence of Akio Morita, its 68-year-old chairman, who helped found the company just after the Second World War. One of Japan's most articulate and internationally-minded industrialists, Morita has long pursued a personal crusade to improve understanding between Japan and the west.

However, the company's attitude has also been shaped by self-interest. Faced with formidable competitive barriers to expansion in its home market, it concluded early on that it needed to seek most of its growth abroad. Quite simply, in order to survive and prosper Sony has had to learn how to get on with foreigners.

Its first European plant, in Bridgend, South Wales, was opened 15 years ago, since when seven others have been added in the EC. Holder of a Queen's Award for Exports,

Bridgend has frequently been singled out by British politicians as a model Japanese factory. Perhaps because of its high profile, it has also attracted regular visits by executives from other Japanese companies, including the Nissan motor group, in search of advice and ideas on how to organise their own UK production facilities.

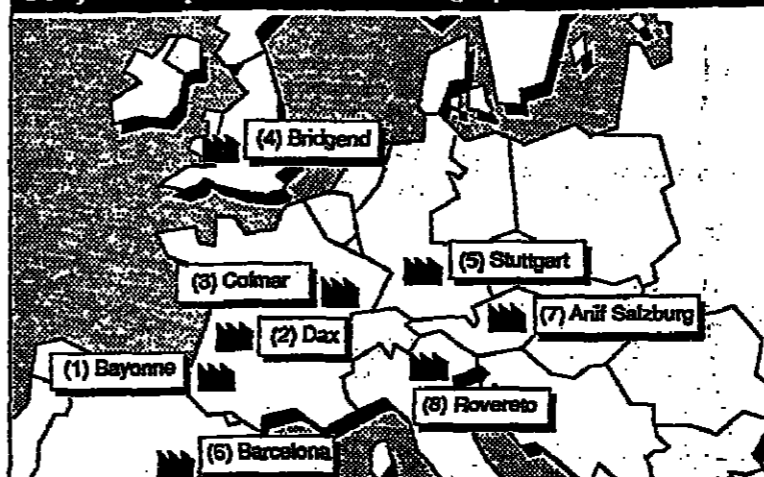
None the less, Sony has still not solved all the most common cultural problems associated with Japanese multinational companies. At the simplest level, language can be a difficulty. Though English is its internal *lingua franca* in Europe, some Japanese engineers seconded from Tokyo have been found to have only a shaky grasp of it. "I'd ask them a question, and they'd say yes," says Kurr. "I'd ask them the reverse, and they'd still say yes."

At a deeper level, Ken Barratt says misunderstandings can easily develop over technical issues because the Japanese and the Europeans differ sharply in their conceptual approach to problems. "It is difficult to get the Japanese to explain why they're doing something. You measure your progress by how much they tell you about their reasons."

Some younger Japanese managers are also accused by their European counterparts of insensitivity and arrogance. To reduce such friction, Sony has begun filtering the staff it sends out from Japan to ensure that they are temperamentally able to deal with foreigners.

However, such difficulties, compounded by the problem of communicating with a headquarters 6,000 miles away, are viewed by some in

## Sony's European manufacturing operations



Location	Type of product	Production start	Employees
(1) Bayonne (France)	Audiocassette tape	Dec 1980	370
(2) Dax (France)	Videocassette tape	Sep 1984	210
(3) Colmar (France)	Compact disc Stereovideo Hi-Fi/CD players	Nov 1986	648
(4) Bridgend (UK)	Colour TV Colour picture tube	Jun 1974	1,700
(5) Stuttgart (W. Germany)	Audio, Colour TV, Video	Feb 1975	640
(6) Barcelona (Spain)	Audio, Colour TV, Video	Oct 1973	250
(7) Anif (Austria)	Compact discs	Jun 1987	248
(8) Rovereto (Italy)	Audiocassette tape	Early 1988	150

Sony as an additional reason for embarking on the next, ambitious phase in its international development. In the next few years it plans to convert its European operations from an extension of the Japanese parent company into a more self-sufficient unit, with the resources and authority to make many of its own business decisions.

According to Schumckil, the aim is not to cut the ties with Japan, but to equip Sony in Europe with the financial, technical and marketing tools to respond as it sees fit to local market conditions. Ultimately, Sony wants to become so fully "Europeanised" that it is accepted on the same terms as indigenous competitors.

This goal, which commands Morita's strong support, also meets the demands of many of the company's local managers, Japanese as well as European, who have been seeking a steadily greater say over what products to make and how to make and market them.

Though they have already achieved some success — for instance, the chassis for television sets made in Europe are now all designed locally — the future of the grand design will depend critically on getting the parent company to cede more prerogatives. Sony managers readily admit that, in practice, the idea still faces resistance in Japan, particularly among middle-level managers.

The principal vehicle for transfer-

always had a very fluid corporate structure and a management style which depended on informal co-ordination and improvisation. "Compared with Matsushita and many other companies, Sony looks disorganised," says Hiro Nakamura, head of European television manufacturing. "But it's not, we can really move fast. When I need to do it, sometimes horizontal works best; sometimes vertical is better." For instance, when he wanted to win approval for a £38m expansion of the Bridgend tube plant, he waited until Norio Ohga, Sony's president, made a visit there two years ago. "When Ohga agreed, I used his statement to shake the product group in Japan," Nakamura says.

Schumckil insists that, nowadays, such an investment proposal would be funnelled through Sony Europe. None the less, other executives say many things still get done faster in Sony by knowing people with the right connections in Tokyo than by following formal procedures.

"When you want to get functions like engineering transferred from Japan, it makes things much easier to have a strong Japanese ally in Europe," says Rainer Kurr. He also assiduously maintains a network of well-placed contacts in Sony Japan, whom he calls "our ambassadors over there." "It works marvelously, personal relations solve almost everything," he says.

Schumckil concedes that some managers may still instinctively look to Tokyo for decisions, rather than to Sony Europe. However, he adds: "My management style may give them the idea that they have a lot of freedom, which they do, but the fact is that the decisions have to be taken in this organisation."

His own close personal relationship with Morita, his membership of the main board and his command of Japanese undoubtedly put him in a strong position to influence top management at headquarters and to press the case for further decentralisation.

But to many in the company, the real test of the company's "localisation" policy will lie not in the number of new functions transferred to Europe, but in the extent to which Sony Japan is prepared to entrust European managers to run them. Crossing that threshold may depend more on subtle psychological change than on modifications in corporate structure.

As an executive in one of Sony's European manufacturing operations puts it: "Confidence and continuity are the key part — and the most difficult to achieve. This isn't a social experiment. It has to work. If that means having a Japanese managing director here for 25 years, so be it."

A previous article about Sony was published in Monday's paper. A further article will appear on this page.

## The four phases of the learning curve

**A**ina Jones, an industrial relations specialist who has worked at Sony's Bridgend plant since the beginning, reckons he can tell how long other Japanese companies have been manufacturing in Britain just by the questions they ask about Sony's operations.

In Jones's experience, Japanese plants overseas go through four phases. "The first five years are a euphoric honeymoon. The objective is clear, to get the project on the road," he says.

"The next five years are the 'who does what' phase. People start to ask questions which are much harder to answer. Some begin to realise they won't be promoted. A lot of Japanese managers have returned home, and new ones are

getting acclimatised.

"Then comes the 'new realism'. You've gone through the post-honeymoon depression and you accept that there are differences between Japanese and westerners. The final stage occurs when those differences become an advantage. After 15 years, we're in a 'we can make the best of it' phase."

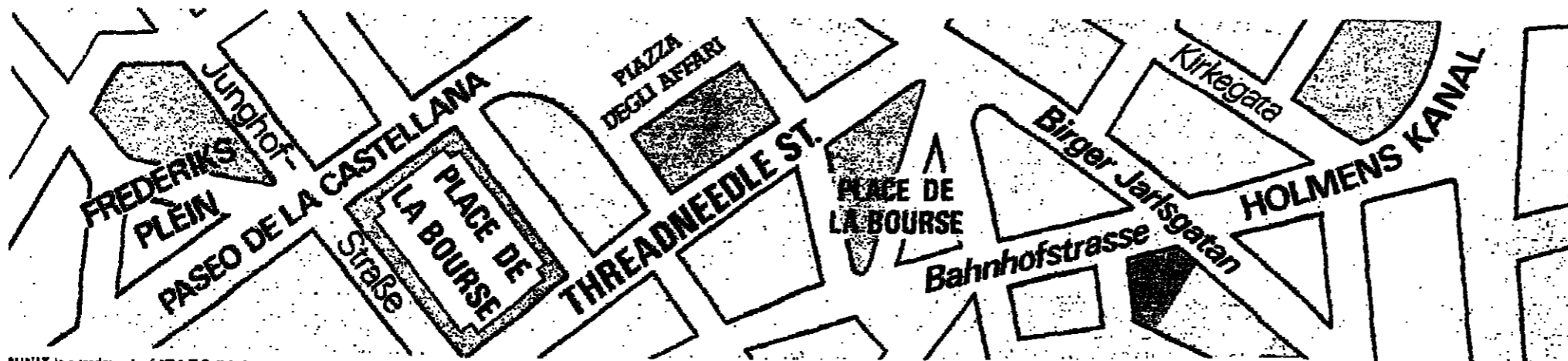
However, even though Sony has achieved that state of grace, it is still wrestling with a number of challenges. One of the toughest, says Jones, is staff motivation. Young people in Japanese plants get promoted very quickly, but once they realise they cannot all rise to the top, disillusionment can set in. The most affected group are

middle managers. Ironically, the problem is the policy of treating all employees equally.

While shopfloor workers can look forward to promotion and top management know they exercise real authority, middle managers start to yearn for more tangible recognition and kudos.

Jones thinks one solution Sony may have to consider is to encourage wider participation at this level in management decisions. He also believes there will be growing scope for transferring more of Sony's local European managers between the company's operations in different countries. At present almost the only managers who move around between postings within Europe are Japanese executives.

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# FINANCIAL TIMES SURVEY



Lesotho's economic and political fortunes are inextricably tied to South Africa. Its military rulers have

therefore followed a policy of accommodation with Pretoria. Julian Ozanne reports on a country intensely wary of the consequences of upsetting its powerful neighbour

## Constrained by too few options

MORE than any other nation in Africa, Lesotho is a country with limited options and severe economic constraints.

Completely surrounded by South Africa, heavily dependent on it and with few natural resources of its own, the politics and economy of this tiny mountain kingdom are inextricably linked with those of its gigantic neighbour, Pretoria, for its part, is never coy in reminding Lesotho of its dependence by occasionally flexing its economic and military muscle.

Land, labour and substantial amounts of exportable water form the only real resources of the country. But their development is tied to the South African economy.

More than half of Lesotho's labour force is employed in South African mines and the remittances from their income provide the economy with a vital source of foreign exchange. The M74m (\$12m) of labour income remitted last year represents the sizeable difference between GDP and GNP and plugged an enormous current account deficit. If Basotho miners were ever denied access to employment in South Africa the burden on the economy would be intolerable.

The ambitious \$2bn Lesotho Highlands Water Project, which is under way, will provide Lesotho with substantial revenues from the sale of water to its neighbour. But the economic impact of this scheme will depend on South African industry's demand for water and on relations between the two countries.

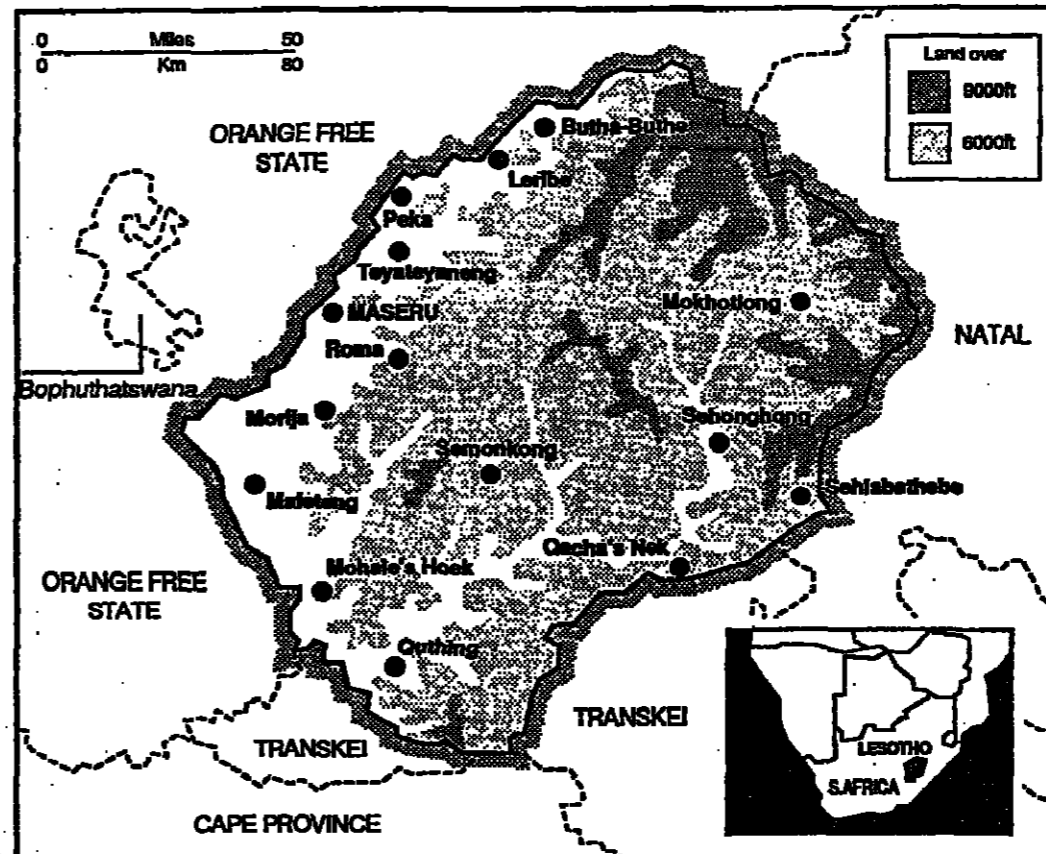
Exploitation of land is also susceptible to developments next door. The Basotho farmers, with their small plots of poor land, find it difficult to compete with the heavily subsidised commercial farms and sophisticated marketing of South African agriculture.

If that was not enough Lesotho is also a member of the Common Monetary Area and the Southern African Customs Union. Under the CMA the Lesotho loti is pegged at par to the South African rand. More than 95 per cent of its imports come from South Africa.

Lesotho is thus extremely sensitive to the recent fluctuations of the South African economy: the downturn in economic growth, the impact of trade sanctions and the rapidly depreciating rand with its impact on external debt repayments and the rising cost of



Royal rebel: King Moshoeshoe II, critical of links with Pretoria



# LESOTHO

### KEY FACTS

Area: 11,720 sq miles  
 Population: 1.68m  
 Population growth rate: 2.6%  
 Head of State: King Moshoeshoe II  
 Head of Government: Major General Justinus Metsing Lekhanya  
 GDP current prices: M970m; constant 1980 prices: M572.7m  
 GNP current prices: M1,670m; constant 1980 prices: M610.5m  
 GDP per capita current prices: M584; constant 1980 prices: M226  
 GNP per capita current prices: M1,008; constant 1980 prices: M368  
 Real GDP growth rate: 11.9%  
 Currency: 100 lisente = 1 loti  
 Exchange rate: \$1 = M2.74; £1 = M4.41 (Sept 89)  
 Main exports: clothing M49.3m; footwear M21.8m; wool M19m; cereals M9m; animal feed M7.5m  
 (All figures are for calendar 1988)

of Finance to control unbudgeted spending, particularly on the military, may be a product of Lesotho's unique government structure with its division of power.

In theory legislative and executive power is vested in King Moshoeshoe II who acts on the advice of the Military Council and a civilian Council of Ministers. Although he is not technically head of government, Major General Lekhanya derives his power by virtue of being chairman of the five-man military council, which shadows every ministry.

But in practice Mr Lekhanya has increasingly seized the reins of power, creating tension between the general and the King, an urbane and highly educated man with progressive views on economic development, military rule, corruption and the government's identification with Pretoria.

In the meantime political stability has been shaken recently by revelations at an inquest that Mr Lekhanya killed a 20-year-old student last year. This has intensified pressures within the military and civilian councils for his resignation. With such an uncertain political environment, sensible economic policies, backed by serious commitment, are difficult to implement.

But progress in the past two years in industrial growth and agricultural restructuring has shown that despite Lesotho's limited options, dependence on South Africa and foreign aid need not be an excuse for ignoring the nation's economic potential.

imports. Such economic dependence has presented the military government of Major General Metsing Lekhanya with formidable challenges since it came to power in a coup in 1988. But Mr Lekhanya is also acutely aware of the political implications of Lesotho's precarious economic position.

The coup which brought the military to power was prompted by a South African border blockade, which sealed off road and rail traffic into Lesotho. The border squeeze marked the culmination of a protracted policy of military and economic destabilisation aimed at unseating the government of former prime minister Chief Leabua Jonathan, viewed by South Africa as a threat to its strategic defence interests in the region.

Throughout the 1980s Chief Jonathan tested the limits of Lesotho's sovereignty, pursuing an independent foreign policy aligning the country with South Africa's banned African National Congress and the East Bloc, while human rights abuses mounted at home.

Mr Lekhanya has followed a path of accommodation with South Africa, increasing military co-operation, deporting

ANC members, and granting Pretoria a semi-diplomatic presence in Maseru in the shape of a trade mission.

The prime development focus is job creation. The population is growing at 2.5 per cent a year; the domestic formal sector is currently unable to absorb more than 10 per cent of the annual increase in the labour force. Arable land is in declining supply and unemployment is estimated between 35 per cent and 50 per cent.

Good relations with South Africa are seen by the military as essential to guarantee access by Lesotho's surplus labour to employment in South Africa's mines. But it is unlikely that the opportunities for migrant workers will grow given the increasingly capital intensive production methods in the mines, and the growth of South African unemployment.

Little progress seems to have been made by the government to promote the informal sector. Vocational training has been stepped up but so far the government has lagged behind other African countries.

Much better results have been recorded in the manufacturing sector, which has grown by an average 12 per cent in the five years to 1988 and now

accounts for 10.2 per cent of GDP.

The credit for this impressive performance rests largely with the Lesotho National Development Corporation, a semi-autonomous state-owned company, which has been successful in promoting agro-industries and attracting foreign investors for manufacturing for export.

As attractive and competitive incentives package has been successfully sold by LNDPC to foreign companies. In 1987 alone 24 new companies were established with a capital investment of M24m, mostly in the textiles and clothing apparel subsector.

Although figures are unavailable several thousand new jobs are believed to have been created in the past three years and more than M200m worth of new projects are under consideration. The rapid expansion of manufactured exports, from M18m in 1986 to M61m in 1988, is also set to soften the trade deficit, estimated at M954m last year.

But there are concerns that too much of this new influx of investment is concentrated in textile operations which are highly mobile and sensitive to labour policies. Many of the

companies are relocating to Lesotho from South Africa to escape trade sanctions, and could easily move back if the international anti-South African climate cools down.

The government is also pinning much of its economic and job creation hopes on the Lesotho Highlands Water Project, which will be constructed over 30 years. The project will offer Lesotho a substantial windfall in water royalties from South Africa and savings from electricity imports through the construction of a hydro-power plant on the back of the project. This will significantly improve the long-term external and fiscal positions. But most of the skilled labour will be imported and the promises of spin-offs, in construction and tourism, remain in dispute.

Like most African nations, Lesotho remains largely an agricultural economy. Between 60 per cent and 70 per cent of households are employed in the sector. In the absence of urban or migrant employment more jobs will have to be created in the rural areas.

But Lesotho's agriculture has been in severe decline for most of the 1980s as a result of repetitive drought and poor

policies. Positive steps have been made in the past two years to reverse this trend. They include policies to improve production through expansion of irrigation and improvements in marketing and crop diversification, particularly in the development of labour intensive high value crops for export, like asparagus.

Less headway has been made on essential reform of land tenure policy, commercialisation and privatisation of agriculture and efforts to curb the serious over-grazing of the land.

Developments in the manufacturing, construction and agricultural sectors have yielded results. Last year GDP grew at 11.9 per cent.

But that impressive growth is threatened by financial mismanagement and weak fiscal control. After much heated cabinet debate in 1988 Lesotho entered into a structural adjustment programme backed by the International Monetary Fund. In the first year of the programme all the targets agreed with the Fund for government wages, the budget deficit, credit expansion and non-concessional external borrowing were breached.

The inability of the Ministry

## Kingdom of Lesotho



### 23 YEARS OF INDEPENDENCE

"A policy of 'The Basotho and Lesotho First' is essential and fundamental to the future of this nation and this country. It challenges the planner, farmer, trader, banker, investor, all of us, to be proud of our oneness. The Mosotho of old advised unity so that no person or small group could become affluent when all others are impoverished, no small group should control the economy while others remain poor."

His Majesty King Moshoeshoe II, 12th March, 1987.

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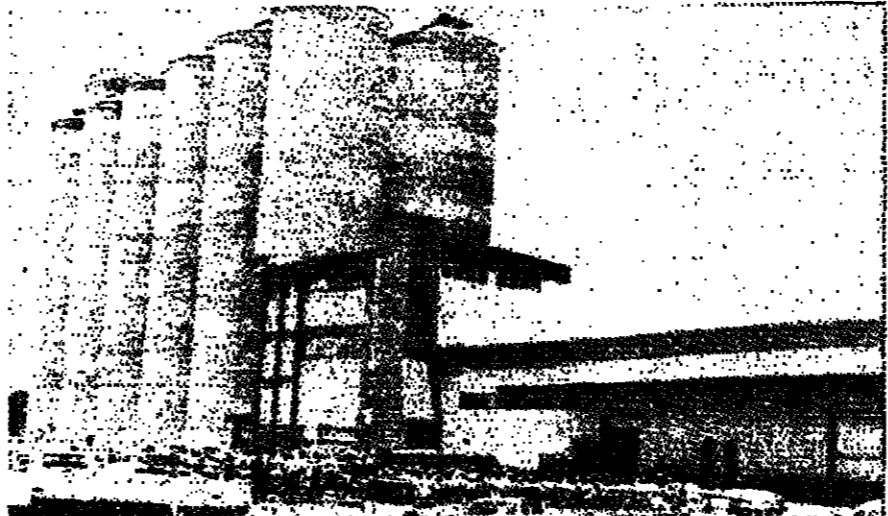
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Umbrella factory, Maseru.



Lesotho Flour Mills.



Lesotho Housing and Land Development Corporation houses in Maseru.



New Lesotho Central Bank Building.



Highlands water project: Soil testing on Katsie Dam site.

For further information about Lesotho, write to The Director of Information, Lesotho Government, P.O. Box 353 Maseru, Lesotho or Fax (09266) 310003.



**LESOTHO 3**

**MIGRANT LABOUR**

**Pretoria's pulling power**

IN THE early morning air hundreds of migrant Basotho miners returning home to Lesotho at the weekend keep queuing as they wait for the South African border to open. Many of them have travelled through the night by bus and minibuses from the gold mines in the Orange Free State and Transvaal to be at the border post when it opens at 6am.

Wrapped in colourful Basotho blankets and woolly hats and carrying sticks decorated with twisted electrical wire, they cross the narrow gauge railway bridge over the Caledon River and into Lesotho.

With them they bring toys, consumer goods and, most important, money, without which the economy would be hard pressed to survive.

More than any other country in the world Lesotho has the largest proportion of its labour force employed outside its borders and is most dependent on the incomes generated by migrants.

According to official figures published by the government, 121,000 Basotho migrant labourers went to work in the South African gold and coal mines in 1987. As much as 50,000 more are working, some

of them illegally, in other forms of employment. This total figure of about 170,000 migrant labourers represents more than half of Lesotho's total male labour force.

The impact on Lesotho's economy has been devastating, particularly in agriculture which has been in decline since the early 1970s. But for many of Lesotho's young men who come into the job market each year, presently estimated at about 10,000, there is simply no choice but working in South Africa.

Throughout the early 1980s industrial and commercial job creation averaged 1,000 a year.

Although employment prospects look a bit brighter now with the rapid development of export-oriented industries and the Lesotho Highlands Water Project, it is widely recognised that migrancy will be a permanent feature of the economy well into the next century.

For the ordinary Basotho labourer, starved of job possibilities and access to the diminishing supply of arable land, the monetary incentives to cross the border are significant. A Basotho miner can earn as much as eight to 10 times the average rural wage

in the mines.

For the economy remittances are vital. In 1988 remittances amounted to more than R712m, representing the difference between GDP and GNP. These remittances are the principal element in financing Lesotho's huge trade deficit, estimated last year at R964m. They are also central to the income of up to 60 per cent of families and are used by the government to finance development through the Deferred Pay Fund, under which 60 per cent of a miner's cash income must be remitted directly to the Lesotho Bank and held until he completes his contract.

But constant question marks hang over the future of Basotho migrant labour as South Africa seeks to solve its own unemployment problem.

However, according to Mr Neil Rae, manager of the Lesotho branch of The Employment Bureau of Africa, which does most of the mine recruitment, there are no signs of this at the moment. Besides, he says, the South African Chamber of Mines favours the Basotho miners because of their experience and skill.

HIGH UP in Lesotho's spectacular Maloti Mountains, a multi-billion dollar project is taking shape which will change the economic face of the country over the next 50 years.

For centuries gushing streams and rivers, broken by formidable waterfalls, have cut their way through the dense basalt mountains and run unused through the inaccessible interior to the Atlantic Ocean.

Now a scheme is under way to trap the abundant supply of water, divert it northwards and sell it to South Africa. For resource poor Lesotho the sale of its water, or "white gold" as it is being called, promises significant financial benefits.

When the Lesotho Highlands Water Project is completed in 2020, four dams will catch the water flow and reverse its southerly direction. Through a complex system of underground tunnels up to 70 cubic metres per second of water will be transferred to South Africa's Ash river and from there into the Vaal Dam 70 km south of Johannesburg. Without this water South Africa's thirsty industrial powerhouse, the Pretoria-Witwatersrand-Vereeniging triangle, will lack the resources to sustain its growth.

Work is already under way. At South African construction company, Ita, and French company Dumex are cutting a 16km access road through the mountains which will link the first dam to the South African border by tarmac. By November next year tankers and trucks will be able to travel smoothly to the dam site at Katse, previously accessible only by four-wheel drive vehicles and by pony, Lesotho's traditional mode of mountain transport.

At Katse, 2.5 km below the confluence of two rivers, where the Malibamatso river has cut a deep valley through the mountains, engineers are completing the site preparation for the construction of a 190 metre high, 50m wide concrete dam which will have a capacity of 1,950m litres of water. The Katse Dam will be the biggest in sub-Saharan Africa.

Tender documents for the first phase of the LHWP - the construction of the Katse Dam, a 45 km transfer tunnel and a 37 km delivery tunnel, worth M1.5bn (£338m) - will be issued on October 16 and

**Lesotho Highlands Water Project**

**Maseru's 'white gold'**



Water power: site of Katse dam, the biggest in the region

awarded in 1990. Thirty seven consortia representing 88 companies from 22 countries have already registered their interest in tendering for these contracts. Several British companies, including Mowlem, Tarmac and Stirling International, are among the members of the consortia.

The Katse Dam is slated for completion by late 1996 when the first drop of water will be transferred to South Africa. Three more downstream dams and two more transfer tunnels will follow over the next 25 years. In the meantime a separate hydro-power scheme will be built onto the transfer project.

According to the project's managers this will represent one of the greatest potential benefits to Lesotho. At the moment Lesotho is more than 90 per cent dependent on South Africa for its electricity needs. Every year the country pays about M20m to Pretoria for energy imports. The hydro-power scheme, which will go to tender in 1992, will enable Lesotho to become virtually self-sufficient in electric power when the turbines at the Muela hydro-power station, 45 km north of Katse, start delivering 70MW of power into the newly-built power lines. This will rise to a maximum of 100MW when the project is completed.

The Lesotho Highlands Development Authority, a semi-autonomous state corporation responsible for overseeing the projects and raising the finance, argues that the hydro-power component is a spin-off benefit of the transfer element which will help with balance of payments difficulties and encourage light industrial development. Without the main project Lesotho could not afford to build its own hydro-power scheme.

The LHDA says that during the 30-year construction period thousands of jobs will be created both directly in construction and engineering and indirectly through the expected boost to tourism, fishing and irrigated agriculture. The infrastructure development will also contribute to Lesotho's long-term development.

o's long-term development.

In addition Lesotho will earn between M50m and M100m per annum in royalties when the project is operational from the water transfer component, which may eventually provide as much as 6 per cent of GDP. These amounts, which will be the largest single contribution to government revenue, will be protected from cost overruns during construction and from inflationary pressures and will represent pure profit.

The LHDA says that the way the project is being financed will be of direct benefit to

o's long-term development.

Prerogative involvement as sole customer and main debtor, albeit indirectly, has caused some problems. The scheme will allow South Africa, barred from the world's capital markets since 1985, indirect access to foreign capital.

To off-set this Standard Chartered Merchant Bank, the financial advisers to the project, have constructed a complex financial structure. A trust fund will be established in the UK which will receive debt service payments and pay them to all lenders on a *pari passu* basis. The World Bank, which will give \$10m to the project, will rank on an equal footing with all other off-shore lenders.

This has had the effect of making the project more palatable to international financiers. However, the benefits that will accrue to South Africa has caused some concern. Critics argue that Lesotho is helping with sanctions busting. But the LHDA denies the charge and points to the substantial benefits for Lesotho's long term development and reduced dependence

It will change the economic face of the country over the next 50 years

Lesotho. The LHDA is responsible for raising all the finance for the project which will come from the World Bank, bilateral donors, export credit agencies and commercial banks. But under a treaty signed in 1986 South Africa has assumed full responsibility for the costs, including debt service in any currency of that part of the project relating to water transfer.

Lesotho will bear responsibility for the hydroelectric power scheme which will be financed mostly by concessional aid money.

The LHDA has adopted a contractor-driven finance strat-

**TOURISM**

**Unexploited attractions**

AT OXBOW, deep in Lesotho's breathtaking Maloti mountains, a broken-down, disused skiff stands as a sad statement of the kingdom's tourism industry.

Promoted as the "Switzerland of Africa", the country has a natural wealth of tourist attractions: spectacular, rugged mountains covered in a thick blanket of snow for most of the European summer, dramatic waterfalls and fast flowing rivers, excellent trout fishing, bushman rock paintings and fossilised dinosaur footprints and trekking by Basotho pony, the traditional mode of transport for many of the people.

But the tourist industry remains largely under-developed, constrained by a shortage of finance and the difficulties of marketing the country in the face of stiff competition within Africa.

Traditionally Lesotho's tourist pull was by the multi-racial nightclubs, casinos, slot machines and cinemas in Maseru's plush hotels. Visitors from South Africa would pour

across the border at the weekend to take part in expeditions denied them at home.

That all changed with the development of the South African homeland. At Sun City, in Bophuthatswana, a whole complex of hotels, casinos, theatres and nightclubs has grown up offering South Africans better facilities without the inconvenience of travelling into a foreign country. A similar development is emerging 50 km down the road from Maseru at Theiba Nohu.

The big foreign hotel groups, like Hilton and Holiday Inn, pulled out of Lesotho in the early 1980s selling off their interests to Sun International, who promptly closed one of the two casinos. Rates of bed occupancy have plummeted to as low as 20-30 per cent.

This has forced Lesotho to re-evaluate its tourism policy and concentrate on developing the hitherto untapped potential in the interior.

But the country still depends on its neighbour for most of its visitors. Of the 215,000 people who visited Lesotho in 1987,

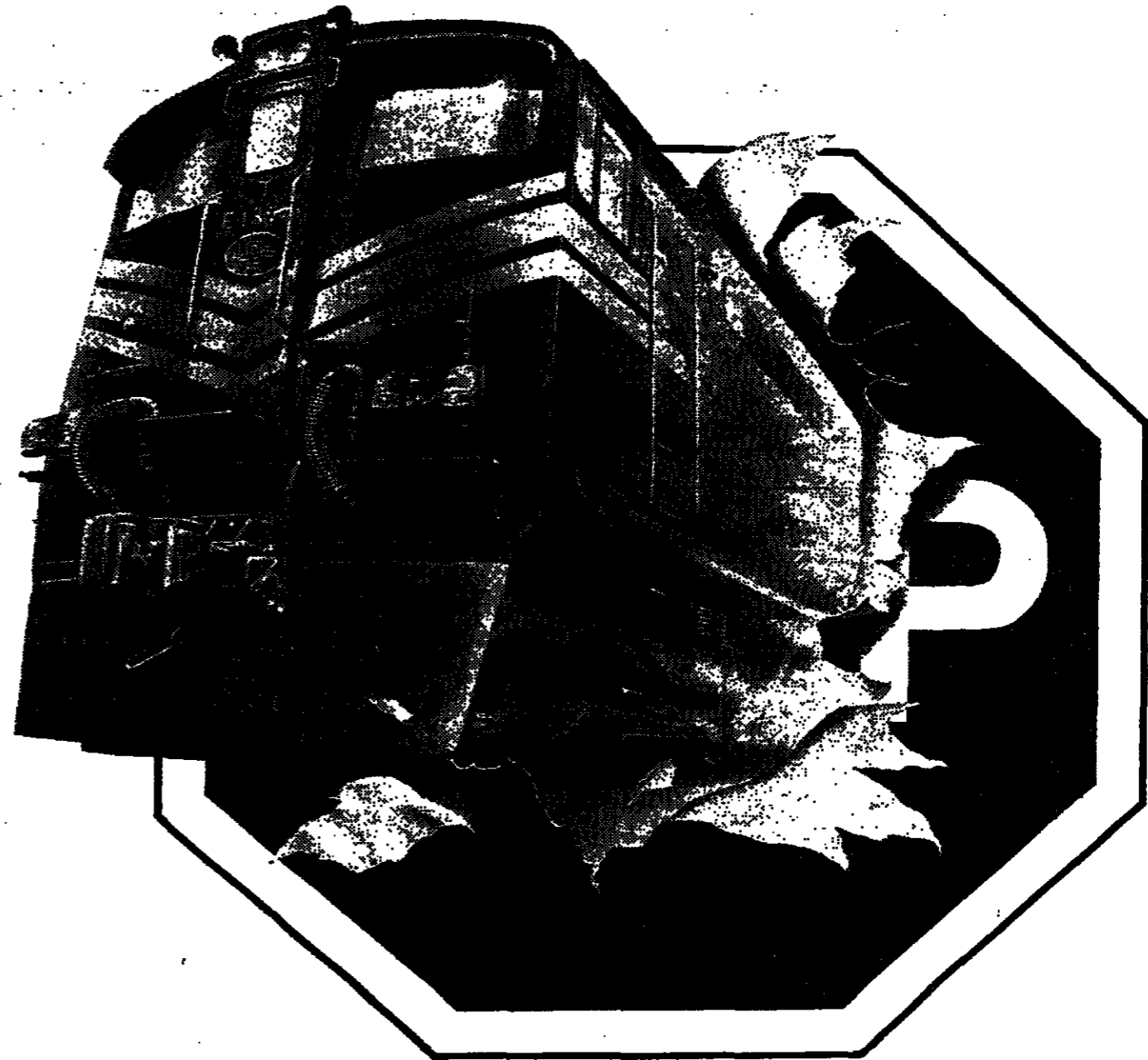
more than 90 per cent came from South Africa.

Attempts to market the country in Europe and North America have made little progress. A modern international airport with an extended runway was completed in 1984 but long haul visitors are deterred by the high costs of travel and the limited product available.

Lesotho's tourist hopes are now riding on the development of the Highlands Water Project, which will open up the hitherto inaccessible interior with 100 km of paved road and also involve the upgrading and rehabilitation of existing roads.

This will radically improve access to the spectacular mountain areas and provide opportunities to develop water-based recreation facilities such as sailing, fishing, windsurfing and water-skiing.

If the government can bring imagination and foresight to its enormous untapped tourist potential, the industry could yet play a big role in economic development and job creation.



**We'll stop at nothing to deliver the goods for the Lesotho Highlands Water Project.**

Imagine a construction project so large, it will take 30 years to complete, stretch across two countries, and take R4 billion to build. That's the Lesotho Highlands Water Project. One of the largest water projects in the world today, it will provide electricity for Lesotho and water for South Africa. A big project that demands a big freight company. Railfreight. From bulkfreight to the smallest single item. From solids to liquids and gases. From harbours, or any station in Southern Africa, direct to building sites. With our wide variety of rail services, or even using our extensive road transport systems, we have what it takes to deliver your goods.

And we make it as easy and trouble-free as can be. Because when you call Railfreight, you'll be assigned one of our Lesotho Highlands Water Project Team supervisors. One man who will work with you

from beginning to end. Organizing. Co-ordinating. And helping make sure that you always have what you need on hand to fulfil your part of the entire project. No matter how big or small it may be. Because we're more than just technologically advanced. We're dedicated to giving you the best possible service. How do we do it? By simplifying procedures and cutting through red tape. Whatever the challenge, we at Railfreight make sure your goods are conveyed fast, safely and cost-effectively.

So if you're involved in the Lesotho Highlands Water Project, contact one of our Project Team supervisors. You'll find our wheels are turning faster.

Phone Andrew Barr in South Africa at (01431) 62-2188.



**Metsi Ke Bophelo**

in Sesotho means 'water is life'

For this reason the Development Bank of Southern Africa has financed £63 million and is considering applications of £82 million in respect of advance infrastructure, institutional development and financial planning projects related to the Lesotho Highlands Water Scheme.

**Developing Southern Africa**

The Development Bank of Southern Africa supports development programmes and projects which will improve the quality of life of the people of Southern Africa, and strives to support all developing areas, regions and states in Southern Africa in its efforts to establish a sustainable development process.

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ARTS

TELEVISION

Prix Italia: showcase for the elite

In the entire world there is probably not a more vivid example of what Rupert Murdoch thinks is wrong with broadcasting than the Prix Italia festival...

If Rupert Murdoch finds the liberal elite of British broadcasting effete, with tastes remote from the general public, what on earth would he think of the far more caricatured ethos of the Italia?

tions (which of course they do) but also that their tastes dominate the programmes (which of course they do not). True, they have been disproportionately influential in the past, but nobody who watches lots of television in Britain today...

discover how they are losing their audiences to programmes provided via cable and satellite from beyond their borders...

tion has launched a respectable 24-hour news channel, and American cable television sustains several valuable services such as foreign language channels and C-Span with its fascinating coverage of government...



Macbeth

GRAND OPERA HOUSE, YORK

York's Opera House was opened in 1902 by the Lord Mayor and christened with Red Riding Hood starring Florrie Ford...

company perform on mainly percussion instruments, gongs, cymbals and blocks prominent. "That's the orchestra," said a doubtful Yorkshire voice...

meccably, but the words are here almost an adjunct to the physical performance, a consistent and slightly soothing element of all-round activity...

Martin Hoyle



Japan's "Music Fantasy: Carmen" without the Prix Italia to encourage high quality material, programmes such as this may well disappear

casting systems, and that soon they will disappear entirely unless programmes quotas are imposed - as though you could ever legislate for public taste...

ordinary viewers are going to be swamped in intellectually pretentious material and deprived of their soap operas, their sport, or their endless repeats of such modern dramas as The Streets of San Francisco and The Young Doctors...

World At War, Steptoe and Son, The South Bank Show, and many more as examples. The trouble is that while theatre and cinema began as popular media, much of which became more and more demanding as they developed...

On the other hand, the television documentary prize went, justifiably enough, to the Danish entry, The Quiet Killer, written, produced and directed by Poul Martinussen...

Marrakech

LYRIC STUDIO, HAMMERSMITH

It is four and a half years since the actor Graham Swannell uncorked a few tart playlets about adultery and attraction in this same studio...

nobody goes anywhere. Very slowly. Worrying away at the root of this banian-weight content is the notion of both freedom and revision within a predictable relationship...

With twins. The selfishness of these 40-ish careerists has obliterated their ability to contemplate natural life. Giving birth, Vivien gathers, is like having a top lip stretched over the back of your head...

Michael Coveney

Come for the Ride

GREENWICH THEATRE

As Henry James advised Ruth Draper, having woven her exquisite Persian rug, she had better stand on it. Patricia Routledge does not set out to be another Draper, but she knows her scope, her strengths and limitations...

chita adds an authentic Edwardian touch to the "delicious bit of nonsense" from Lionel Monckton's Our Miss Gibbs - "I'm such a silly when the moon comes out..."

She ends with her understandably famous version of Coward's "I've Been to a Marvellous Party" which should be studied by every comic actor for the way in which even the predictable and the familiar - and, heretically, the odd not quite dazing pay-off line - is made to pack a punch...

Another Time (Wyndham's). A sprucing up in the set of a decaying town's big time opera ambitions makes a transatlantic hit of this farce, first produced in Vale. Albert Finney plays father and concert pianist son across 35 years, suggesting that talent is a means of escape and a reason for not going back...



Martin Hoyle Patricia Routledge

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ARTS GUIDE

THEATRE London. Anything Goes (Prince Edward). Cole Porter's silly ocean-going 1930s musical has four of five marvellous songs and Elaine Paige falling to emulate Ethel Merman. Jerry Zaks's desperately bright production comes from the Lincoln Center in New York and is undemanding summer-time fare (234 8651, cc 836 2428).

September 28-October 5

Lend Me a Tenor (Royale). A sprucing up in the set of a decaying town's big time opera ambitions makes a transatlantic hit of this farce, first produced in Vale. Albert Finney plays father and concert pianist son across 35 years, suggesting that talent is a means of escape and a reason for not going back...

Viola and percussion

ELIZABETH HALL. "Rendezvous - A Festival of Canadian Music" is under way all this week on South Bank. It is hosted by the Canadian High Commission cultural section, which tirelessly promotes the country's arts and artists in Britain. (Most music critics are familiar with the mass of leaflets and invitations that pour out of Canada House.) One wishes the example could be more widely copied...

Max Loppert









COMPANIES & MARKETS

Wednesday October 4 1989



Lovell for construction logo and branding.

INSIDE Gold and green fight it out in Australia

Does Australia rip up its countryside or give ground to the increasingly insistent "Greenie" conservation movement?



Does Australia rip up its countryside or give ground to the increasingly insistent "Greenie" conservation movement?

Exchange of smiles

Israel's economy may be in the doldrums, but there has been a depression at the Tel Aviv Stock Exchange.

Allianz's Mixte future

Any lingering doubts about the commitment of Allianz, West Germany's biggest insurer, to position itself in the European insurance industry for the 1990s should have been dispelled by this week's purchase of a 50 per cent stake in the insurance activities of Compagnie de Navigation Mixte - "La Mixte".

Nissan UK supports franchisees

Nissan UK has contradicted last week's statements from DC Cook, the USM-quoted motor distributor, which implied that a change in Nissan's franchising policy had badly affected Cook's profits.

Mitsubishi starts London trading

Amidst the controversy surrounding trade with Tokyo, Mitsubishi Corporation begins trading on the London Stock Exchange today. The company is involved in such controversy: it is the centre of a "kairetsu", a group of companies with congenial cross-holdings and great influence in Japanese society.

Market Statistics

Table with market statistics including base lending rates, benchmark bond yields, FT-100 index, etc.

Companies in this section

Table listing various companies and their market status.

Chief price changes yesterday

Table showing price changes for various companies like ABB, Balfour Beatty, etc.

McCaw offers \$1.9bn in NY telephone deal

By Roderick Oram in New York

MCCAW Cellular Communications agreed yesterday to pay \$1.9bn for half a New York City cellular telephone franchise, greatly complicating the fight among big players which are trying to consolidate their service territories.

Daimler launches DM1.9bn cash call

By Haig Simonian in Frankfurt

DAIMLER-BENZ, the West German industrial conglomerate, has announced details of its long-awaited DM1.9bn (\$1bn) rights issue.

Bae tracks Ferranti share trade

By Terry Dodsworth in London

BRITISH Aerospace, the UK's largest manufacturing group, is believed to have acquired a stake of at least 2 per cent in Ferranti yesterday when shares in the beleaguered electronics group resumed trading after a three-week suspension.

MB pays £338m for Caradon

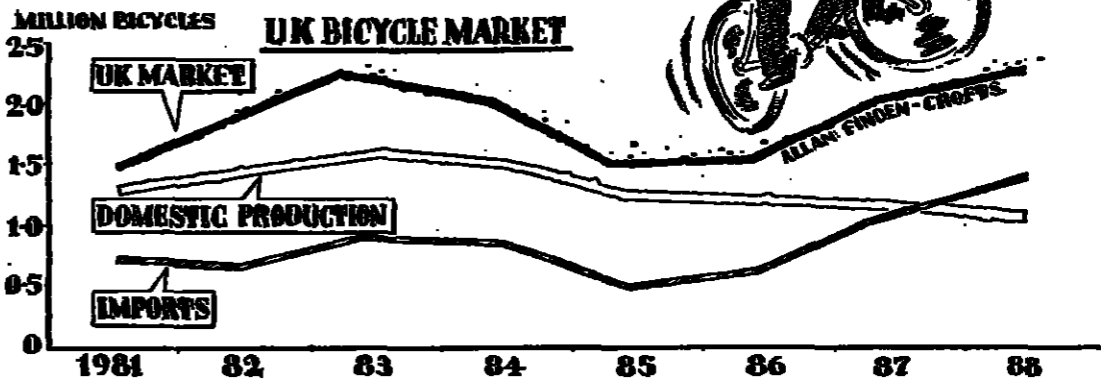
By Andrew Hill in London

MB GROUP and Caradon, of the UK, are to bring together their strong building product brand-names in an agreed deal which values Caradon at about £338m (\$541m).

It is out to recapture former glories. Only three years ago Raleigh, the British bicycle group, seemed to be facing commercial oblivion after years of heavy losses.

Flat out in pursuit of the yellow jersey

Nick Garnett looks at how Raleigh's agreement to buy Peugeot Cycles fits with its global ambitions



ship under TI, which has itself been restructured in the past two years and emerged much the better for it.

One insider who worked for the old TI says that Raleigh's poor performance under the engineering company was partly due to "managerial incompetence".

By contrast, Derby International has a more focused, market-oriented strategy which takes account of the bicycle buying become something of a fashion accessory with the arrival of the brightly painted, 21-speed all-terrain mountain bike for the cruising poser.

However, the scale of the challenge it faces means that success will not be easy. British industry's overall performance in consumer goods has been miserable, especially when it has become embroiled in a fierce global war with Far Eastern producers, led by the bicycle business by Taiwan.

Raleigh's new managers have been forced to compromise with the Far East. The company takes some complete bikes from Asia - but only 20,000 this year, says Mr Sandy Roberts, the managing director of Raleigh in the UK and one of the few survivors from the

derby of TI ownership. It also buys many components outside the EC. Although it makes most of its frames in Britain and takes some gears from its Sturmer Archer subsidiary in the Midlands, the total EC content of its bikes by component value is just 63 per cent.

Derby, which has no offices or central staff, is not just expanding in the bicycle industry - it snapped up fine china producer Royal Worcester Spode from London International last year, a purchase that Mr Finden-Crofts says fits in with the company's aim of managing leading brand names. But it is concentrating on bikes.

Size comparisons are not easy in the bicycle industry. But Derby appears to be larger than Kynast and Bianchi-Plaggio, the largest Italian bike group which bought the cycle interests of Puch of Austria last year.

It also claims to be significantly larger than Huff, and the Japanese bike makers such as National. Taiwan manufactures 12m bikes a year, but from a diverse group of producers, and Mr Roberts claims that Raleigh is bigger than the leading Taiwanese brand maker, Giant.

It remains much smaller than Chinese bike producers such as the snappily named group Shanghai Factories One to Six, which produces more than 15m units a year, mainly of the Phoenix brand.

Mr Roberts, who has worked for Raleigh since 1960, testifies to the positive changes at Raleigh since it was bought by Derby. Some £5.3m is being spent on new equipment and reorganisation at Nottingham, part of which has been raised by the sale of 20 acres of Raleigh's sprawling 64-acre site.

Derby runs its bike businesses as separate entities, though Kalkhoff now puts some Raleigh machines down its line. Peugeot Cycles will be run autonomously. In the UK, where it has 6 per cent of the market compared with Raleigh's claimed 39 per cent, it will retain its own marketing and distribution.

Mr Roberts says the big issue facing Raleigh remains Far East competition. Last year there were 370,000 Taiwanese imports to the UK; those from Hong Kong and China more than doubled to 270,000 and will be up a further 10 per cent this year, and Thai and Indonesian makers sold 71,000 bikes in the UK in 1988 from a base of virtually zero. That is one reason for diversifying, as Derby has done, into other geographic markets.

Advertisement for Black Country Development Corporation featuring an image of a hand holding a tool and text about training budget and finding work.

Advertisement for Black Country Development Corporation with the headline 'A £1.5m training budget means nobody needs to go short.' and contact information.

INTERNATIONAL COMPANIES AND FINANCE

Bouygues acquires 50.3% of flour milling group

By William Dawkins in Paris

BOUYGUES, one of the world's largest construction and civil engineering groups, yesterday paid FF1.1bn (\$157m) for a controlling 50.3 per cent stake in Grands Moulins de Paris, France's biggest flour milling group.

For the rest of Les Grands Moulins, this is a 33.3 per cent premium over the last market price, before dealing in the food group's shares was suspended last week in the wake of intense speculation that the dominant family shareholders wanted to sell.

Les Grands Moulins de Paris, the construction group said. Mr Jean-Louis Vilgrain, former president of the food group, who had been seeking majority control against the resistance of other shareholders, has been replaced by his cousin, Mr Francis Vilgrain, elected at a board meeting yesterday.

NEWS IN BRIEF

Investors rush into Alianca

INVESTORS RACED to grab shares in Alianca Seguradora, a leading Portuguese state-owned insurance company, in the Government's third successful partial privatisation of a state-owned company, AP-DJ reports.

Mr Miguel Cadilhe, Finance Minister, said he was very pleased with the results of the part-privatisation of Alianca. The sale of almost 1.5m shares, 49 per cent of the company's capital, brought the Government some \$5.1bn (\$45m).

As in previous sales, only 10 per cent of available shares in Alianca - less than 5 per cent of the company's total capital - was open to foreign investors. Nevertheless, there were reports of strong foreign interest in the sale, with the French company Union de Assurances de Paris leading the international bidding.

Hafnia Holding of Copenhagen reported first-half group net profit of DKr174m (\$23.9m), down sharply from DKr250m in the 1988 period. Group net capital was DKr6.10bn at the end of the first half against DKr4.45bn a year earlier, Reuters reports.

Fireman's Fund Insurance said it estimated the financial impact of claims caused by Hurricane Hugo at about \$35m to \$40m pre-tax for Fireman's Fund Corporation. The company's brief statement said these losses were net of reinsurance recoveries, Reuters reports.

Stefanel, the Italian sports-wear maker, said its first-half consolidated net profit declined from L1.67bn to L1.55bn (\$11.4m). Consolidated operating profit was L22.6m, up 5.5 per cent, and turnover was L138.6m, up 10 per cent.

Stefanel said the fall in net profit was due to higher tax payments. Full-year turnover was expected to rise 15 per cent, with a similar rise for full-year operating profit.

Allianz insures its place in Europe

Haig Simonian and George Graham on cross-border stake building

Any lingering doubts about the commitment of Allianz, West Germany's biggest insurer, to position itself in the European insurance industry for the 1990s, should have been finally dispelled this week.

For it this week purchased a 50 per cent stake in the insurance activities of Compagnie de Navigation Mixte - "La Mixte" - the French industrial and financial holding company. The deal is part of a patchwork of recent agreements between big companies which have been reshaping the map of European insurance.

In recent months, Generali, Italy's biggest insurer, has allied itself with Axa-Midi in France, while Groupo Victoire, the leading French insurer, has bought a large stake in the German Colonia group.

Allianz has been among the forerunners of the process. It started buying into Rinnione Adriatica di Sicurtà (R.A.S.), Italy's second biggest insurer, in stages from the mid-1980s, before taking control of Cornhill, the UK insurance group, in 1988.

It has been some years since La Mixte, Allianz's latest partner, had anything to do with navigation. Founded as a shipping company in the 19th century, the group is very definitely "mixte," with a portfolio of interests ranging from Fichtel-Bauche, the leading European locksmith, and Brinks, the security company, to Sarpiguet, one of the largest French producers of canned foods, or the Venoge champagne brand.

Insurance has been the largest part of the group's activity, accounting for nearly 46 per cent of its FF1.8bn (\$51bn) turnover last year, and an estimated FF1.65bn of its FF1.8bn consolidated net profits.

However, Mr Marc Fournier, Navigation Mixte's pugnacious chairman, appears ready to withdraw from management control of his insurance interests, in order to ensure he stays in command.

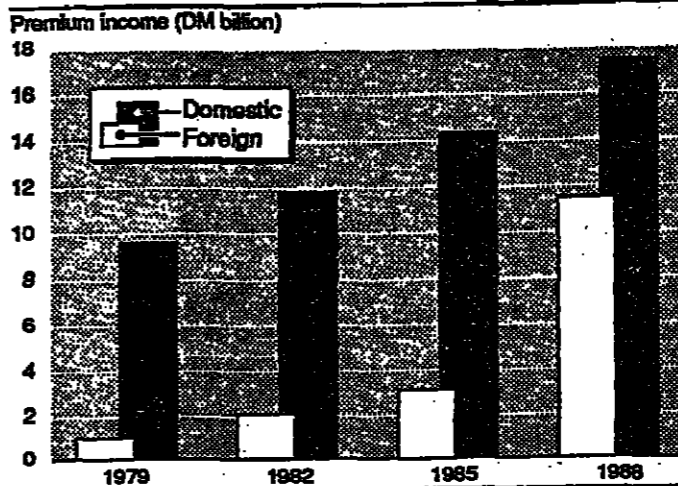
The principal insurance company is Via Assurances - the same Via name is used for some of Navigation Mixte's banking activities - but the group has been built up through the acquisition of a string of smaller companies, most recently Rhin et Moselle. This highly profitable subsidiary made net earnings of FF1.15bn last year on premium income of FF1.2bn, and with a 27 per cent of Assubel in Belgium, and has built what some other insurers regard as an effective European network, but the big deals have escaped it.

Once again, it is Allianz, which won RAS in Italy when AGF failed to get the French government's approval for such a large acquisition, which has pipped it. But setting up a new jointly owned insurance operation with Navigation Mixte is probably not the last step in Allianz's ambitions to achieve in neighbouring European countries the near-dominance it has long since gained at home.

Together with Allianz's existing French operations, the combined group should have around 3 per cent of the French insurance market, and catapult Allianz from around 20th in the business well into the top ten.

With group premiums of DM25bn (\$15.5bn) last year, Allianz is already Europe's biggest insurer. While German business still accounts for the lion's share of its premiums, the foreign proportion has been rising steadily, and is now responsible for some 39.4 per cent of the total.

Allianz



missed the boat. It has taken 50 per cent of MAA in Italy and 27 per cent of Assubel in Belgium, and has built what some other insurers regard as an effective European network, but the big deals have escaped it.

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The new joint venture in France will help to raise total premiums to about DM31bn this year, taking only 50 per cent of the French group's business, and will push the share of foreign business at Allianz up further to about 42 per cent.

In some respects, Allianz's determination to become a major force in insurance across western Europe resembles the policy of Deutsche Bank, Germany's biggest bank, with which Allianz is often compared, to do likewise in retail financial services.

But Allianz's approach differs in more than its lower-key style. The latest deal confirms its belief in its core insurance business.

Despite its stakes in a number of German financial institutions, of which its roughly 23 per cent holding in Bayerische Hypothek- und Wechselbank (Hypobank), the Munich-based bank, is the most conspicuous, it has conspicuously resisted the trend towards "Allianz" - wide-scale financial services under one roof.

If insurance is to remain very much Allianz's business, where else might it be looking for growth? Switzerland undoubtedly stands near the top of its list, although Mr Wolfgang Schieren, Allianz's chief executive, is fully aware of the difficulties in breaking into that market.

Elsewhere in Europe, it is now more a question of achieving a better balance between different lines. Allianz is already very strong in industrial insurance in the Dutch market, but would like to boost its presence in private lines.

Meanwhile, in spite of the Cornhill acquisition, the group would probably not turn down the chance to buy a well-run and well-reserved life operation if the price were right.

But Allianz does not see itself as a white knight for Pearl, the UK life group currently subject to a hostile bid from the Australian Mutual Provident group.

Allianz has already taken steps in Spain, where its acquisition of Eros has boosted its presence in the industrial market. Meanwhile, in private lines, the group has taken a small stake in Banco Popular, along with Hypobank.

Allianz is still waiting for regulatory approval for its plan to set up a life insurance operation with the bank, while the pension fund joint venture set up between Banco Popular and Hypobank is already steaming ahead - much like its new link with Navigation Mixte.

PWA to drop Wardair name

By Robert Gibbens in Montreal

PWA, THE parent of Canadian Airlines International, Canada's second largest airline, has decided to phase out its Wardair subsidiary as a separate entity this autumn.

Wardair, saved from financial collapse by PWA in April, will be merged with Canadian Airlines, the domestic and international rival of Air Canada. The merger is a sign that PWA has not been able to stem heavy losses at Wardair.

Wardair was a highly successful charter operator which moved into scheduled service two years ago. But overcap-

city in the domestic market was a debilitating factor. PWA's Canadian Airlines gained European destinations by taking it over.

About 1,000 workers have already been laid off at Wardair, as it began to share some ground services with Canadian Airlines. Further big layoffs among its 3,500 remaining workers will follow.

Some or all of Wardair's airbus fleet will be put up for sale, and possibly its 747s, say industry sources. Recent traffic statistics have shown Canadian Airlines and

Wardair together have persistently been losing market share to Air Canada during this summer. PWA's associate airlines in Quebec, InterCanadian, is breaking its ties with Canadian Airlines and plans to go it alone.

Industry reports persist that American Airlines will buy a 25 per cent interest in InterCanadian, coupled with a service and route sharing agreement covering eastern Canada and the north east US. InterCanadian, a merger of several smaller regional airlines, has also had growth problems.

Alcan to expand US aluminium mill

By Robert Gibbens in Montreal

ALCAN Aluminium, the Canadian aluminium group, says US\$280m will be spent to expand its jointly owned Logan Aluminium rolling mill in Kentucky.

Most of the project, due to start in 1992, will be financed by Alcan, although Logan is owned 60 per cent by Atlantic Richfield and 40 per cent by Alcan.

Alcatel teams with Italtel

By William Dawkins

ALCATEL, the French telecommunications equipment maker, has teamed up with Italtel, its publicly owned Italian counterpart, to produce mobile telephones in Italy.

The pair signed a co-operation agreement in Paris yesterday, under which Alcatel Face, the French group's Italian subsidiary, will develop with Italtel a 900mhz digital cellular radio telephone, under Euro-

pean standards. It will be able to link up with both Alcatel's system 12 and Italtel's Linea UT switching systems. Italtel is Italy's largest producer of telecommunications equipment.

Alcatel expects to win about 160,000 clients by 1991. Sales will be confined to the Italian market at first, though the agreement "is also open to future technical and commercial extensions," said Alcatel.

IMI BANK advertisement featuring logo, U.S. \$500,000,000, 8 5/8 per cent. Notes Due 1994, and a list of international banks including Bankers Trust, Merrill Lynch, J.P. Morgan, etc.

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INTERNATIONAL COMPANIES AND FINANCE

# 'Fraud and embezzlement' uncovered at Petra Bank

By Lami Andoni in Amman and Andrew Gowers in London

AN OFFICIAL investigation into Petra Bank, Jordan's third largest financial institution, has uncovered large-scale fraud, including embezzlement and violations of Jordanian foreign exchange laws, according to Dr Mohammad Said Nabulsi, governor of the Central Bank of Jordan.

In his first detailed public comments on the affair since the authorities used martial law to take over Petra Bank and the smaller Jordan Gulf Bank on August 8, Dr Nabulsi said in an interview that preliminary inquiries had exposed "a host" of illicit transactions in Jordan and abroad.

Well-informed bankers estimate that the group of banks and companies built up by Mr Ahmad Chalabi, Petra's Iraqi owner, may have accumulated losses of more than \$250m within and outside Jordan.

This reflects the liquidation of two banks owned by the Chalabi family in Switzerland (Mebco Geneva, a subsidiary of a related bank in Lebanon, and Socofi), as well as money required to cover foreign liabilities, missing accounts and fictitious assets owned by Petra Bank and its Washington subsidiary, Petra International.

Dr Nabulsi, who has just returned from examining the Petra group's affairs in Washington, Zurich and Geneva, confirmed that the Jordanian Government will continue supporting the bank until the current audit is complete.

The authorities have placed the affairs of both banks in the hands of a new management committee and have said they are considering legal action against Mr Chalabi, who left

Jordan soon after the bank was taken over and is now believed to be in the Far East.

Dr Nabulsi said legal action would be vital to restore the integrity of Jordan's banking system.

Last week, in a telephone call to the Financial Times from Bangkok, Mr Chalabi defended himself at length against the Government's charges. He denied that his bank was in danger of insolvency at the time of the takeover.

Mr Chalabi says the bank's current problems were triggered by the authorities' summary action in taking it over, followed by what he says was their disavowal of some of its foreign liabilities.

Mr Chalabi has engaged the legal services of Mr Caspar Weinberger, the former US Defence Secretary, to assist in sorting out the affairs of the Washington subsidiary. He alleges that the Jordanian authorities have already spent JD150m (\$224m) and \$50m on supporting the bank, and may have to pump in a further JD100m in the next six months.

Petra's owner has not been alone in criticising the authorities' invocation of martial law. In the takeover of Petra Bank, Dr Nabulsi defended the decision on the grounds that normal legal proceedings would have taken too much time in the midst of a financial crisis.

The governor revealed that the takeover was based on a central bank report showing that Petra had exceeded legal lending ceilings, opened branches without official approval, failed to submit its

# Mapfre will use rights to strengthen subsidiaries

By Diana Smith in Madrid

CORPORACION MAPFRE, the listed arm of Spain's ambitious Mapfre insurance group, plans several pioneering steps in its bid for leadership when the full freedoms of financial service deregulation and the establishment of the EC single market hit Spain in 1993.

With net 1988 income of Ptas4.3bn (\$26m) and capital reserves of Ptas2.5bn, Corporacion Mapfre plans to make its fifth successive annual rights issue this autumn, to raise more than Ptas1.3bn. Its aim is to build up the muscle of some of its leading subsidiaries.

Thereafter, the corporation plans to float the shares of selected offshoots such as Banco Mapfre insurance and Banco Mapfre give subsidiaries easier access to financial markets.

As part of the build-up, much of the proceeds of the autumn's rights issue will be pumped into Corporacion Mapfre's bolder ventures. "A lot of money for us to ask from our shareholders, but the funds will be usefully applied," says Mr Domingo Sugranyes, general manager.

These ventures include 20-year-old Mapfre-Vida, which had assets of Ptas140bn and six-month premiums of Ptas27bn at the end of the first half. This unit is marketing its new product in a market where competition has become more ruthless and where new individual or corporate pension funds, officially conceived as a stimulus for savings and investment, have not yet caught on.

The market leader in individual life premiums, Mapfre-Vida is one of only two independent Spanish life insurance companies. It enjoys an 11 per cent return on investment, compared with 9 to 10 per cent for bank-owned companies, and had Ptas10bn of investment income in the first half of 1989 - Ptas2.3bn more than the first half of 1988.

Thirty per cent of its investment is in a booming real-estate sector. Mr Fernando Marín, Mapfre-Vida's chairman, anticipates a successful flotation in 1991 or 1992, as a "healthy, growing company."

Banco Mapfre is another candidate for flotation sometime after its start-up in January. It is building up its equity funds to Ptas15bn-Ptas18bn and will add to its existing three branches at the rate of five to eight a year until the whole of Spain is covered. The three branches were inherited from a deal with Banco Herrero of Oviedo.

The only Spanish bank owned by an insurance company - usually banks own insurance companies - Banco Mapfre plans to serve families and small savers. In some cases it will operate from Mapfre's insurance offices, thus providing an extended range of financial and insurance services.

Aside from helping these two candidates for eventual flotation, Corporacion Mapfre's capital increase will boost funds for its Belgian offshoot CIAR (Compagnie Internationale des Assurances et Reassurances). CIAR doubled its equity funds in 1988 to BFR950m (\$24.17m) to intensify its reinsurance operations.

The rights issue will also help boost a new Italian venture in association with Reale Mutua and new Latin American insurance ventures as well as non-life insurance companies outside Madrid.

In the wake of the restructuring of Spain's insurance market, which began in 1985 when more than 200 undercapitalised companies were weeded out and shut down, ambitious organisations such as Mapfre are seeking not so much to beat as to join forces with sophisticated EC partners in the run-up to 1992.

On September 13, Mapfre-Indosuez Brokers was set up - the only stock market broker in Spain to emerge from association between an insurance company and an EC bank.

The new venture is an attempt, in a fiercely competitive, and some say overcrowded, market to place mutual funds, money market or fixed income instruments with institutional or individual investors in Spain and abroad.

Mapfre-Indosuez hopes to drum up trade from Japanese and other big institutional investors in London, using the insurance company's long-standing contacts there.

Mr Victor Bulto, Mapfre-Indosuez's general manager, feels his new company can not only survive the inevitable post-1993 wastage but move to the forefront of the market.

He cites as assets the link-up with Mapfre's 1,500 insurance outlets, Indosuez's large international network and Banco Mapfre's expanding branch network, where customers will be offered a cross-section of insurance and financial products.

# Dutch banks go to the altar

Laura Raun reports on today's merger of NMB Bank and Postbank

As NMB Bank and Postbank go to the altar today in the biggest bank marriage in Dutch history they will begin the task of merging NMB's entrepreneurial spirit with Postbank's more civil servant-minded culture.

The first significant step in the journey will be the privatisation of half of the Dutch Government's 49 per cent stake in the newly merged NMB/Postbank, which could take place next month.

The Fl 1.250n (\$1.12bn) international offer of 22.5m shares would rank as the third largest flotation in the Netherlands and give investors a rare chance to buy a new financial institution.

NMB/Postbank aims to pursue a single corporate strategy of full-range commercial banking with one board but two complementary formulas.

Postbank, a government-owned bank, will continue its home-banking services and NMB, the third largest commercial bank, its personal-service approach.

"The two banks complement each other excellently, with little overlap," said Mr W.E. Scherpenhuijzen Rom, chairman of NMB, and Mr G.J. van der Lugt, chairman of Postbank, in February.

A dominant position in The Netherlands with a relatively cheap funding base is supposed to finance international expansion. With combined assets of Fl 163bn NMB/Postbank will rank fourth among Dutch banks.

Looking ahead to the barrier-free Europe after 1992, the banks hope their combined forces will arm them for stiffer competition.

But it remains to be seen whether Postbank's massive client base and payments clearing system can be successfully harnessed to NMB's dynamic management and market niches. Their corporate cultures are as different as night and day.

A vital question, particularly in the wake of the failed merger between Amsterdam-



Onno Ruding: Netherlands Finance Minister



G.J. van der Lugt: becomes deputy chairman

barred from corporate lending, securities retailing and insurance brokering.

The two partners must pare their overlapping households if they are to achieve cost savings and mutually benefit from each other's strengths.

More than 13 per cent of their combined workforce of 22,500 will overlap in central staff functions, payments clearing, computer systems and home mortgage lending.

Under the union accord, reached after months of tortuous negotiations, however, no employees can be forcibly laid off for three years.

Pay rises, longer holidays and perquisites will cost the employers as much as Fl 6m, according to the unions, although the banks insist the price tag is only one-tenth of that.

For the next two years the two banks will continue to operate separately under an umbrella holding company.

Mr Scherpenhuijzen Rom will be the holding company's chairman and Mr van der Lugt its deputy chairman.

One of their first joint moves will be to open new branches in Poland and Manila, financed internally since NMB/Postbank has promised not to tap the equity market for at least one year. In the meantime, the Government is expected to privatise its remaining 25 per cent stake. Until then it will appoint two of the supervisory board's 15 members.

Other anti-takeover defences are priority shares and the possibility to issue preferred shares. Therefore the risk premium for unfriendly takeover will be slight so investors will have more reason than ever to want buoyant growth.

Until now Postbank was

ably want assurances of continued growth. NMB began as Nederlandsche Middenstandsbank ("shopkeepers bank"), catering to small and medium-sized business and building up a leading position in debt trading among banks worldwide.

Its management is considered more flexible, with shorter lines of communication, than other big Dutch banks. NMB's innovative philosophy is most graphically illustrated by its magnificent headquarters on Amsterdam's southeast bank.

An organic building with virtually no 90-degree right angles it uses solar heating, gathers rain water for plants and is described as the world's most energy efficient edifice.

Postbank is the product of a merger between the giro clearing system and National Savings Bank in 1966.

With no branches of its own, it operates through 2,700 Post Office counters while clients do much of their business through the mail and telephone "home banking" concept.

That would imply a price-to-earnings ratio of 8.7 on expected 1989 earnings, steeper than rivals Amro and ABN.

Higher profits are promised for this year, but with a modest dividend yield of about 5 per cent investors will presum-

THE TWO BANKS COMPARED (1988 figures, Fl m)

	NMB	Postbank
Balance sheet	66,593	60,618
Net income	302	285
Net per share	28.23	9.50
Equity	2,780	2,091

# USX to sell gas and oil reserves

By Anatole Kaletsky in New York

USX, the Pittsburgh-based steel and energy group, is seeking a buyer for roughly one-quarter of its US natural gas reserves and a small portion of its oil holdings.

The group announced on Monday that it was soliciting bids for the oil and gas reserves of Texas Oil & Gas Corporation, a company it acquired in 1986 for about \$2bn.

Texas Oil's reserves consist of about 1,200bn cu ft of natural gas and 28m barrels of oil, located in Texas, Oklahoma,

Arkansas, Louisiana, Colorado and Kansas. The sale of Texas Oil's holdings would leave USX with substantial reserves through its main energy subsidiary, Marathon Oil. Marathon owns about 3,800bn cu ft of gas and 768m barrels of oil.

Analysts said they expected the sale of Texas Oil's reserves to yield far less than the \$3bn that USX paid for the company three years ago.

Low natural gas prices have hurt Texas Oil's performance since that acquisition and, in spite of the gradual decontrol

of gas marketing, Wall Street analysts put the probable value of the company's reserves at between \$1bn and \$1.5bn. USX did not say what it planned to do with the proceeds of the Texas Oil divestment.

USX has been mentioned as a candidate for radical restructuring, including a possible break-up into its component steel and energy units.

Mr Carl Icahn, the leading Wall Street takeover specialist and corporate raider, has owned 11 per cent of the company for the past three years.

# Motorola and Cray to cut jobs

By Roderick Oram in New York

MOTOROLA and Cray Research have both announced staff cuts, underscoring changing conditions in the US electronics and computer industries.

Motorola said it will seek some 2,500 voluntary reductions, mainly salaried employees, from selected areas of its 105,000 strong workforce.

It did not spell out which lines of business would be

affected. The company is enjoying robust growth for its cellular telephone products but parts of its semiconductor business are softening, analysts said.

The reduction will result in a third-quarter pre-tax charge of \$48m. It had reported pre-tax earnings of \$214m in the second quarter ended June, up sharply from \$172m a year earlier. At the net level, earnings

per share were expected to fall from \$1.18 in the second quarter to below 80 cents in the third, analysts were forecasting before Monday's job cuts announcement.

Cray Research, the struggling supercomputer maker, said it was reducing its 5,400 workforce by 400.

The reduction will result in a cost of about \$3m which will be incurred this year.

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By: The Chase Manhattan Bank, N.A. London, Principal Paying Agent

October 4, 1989

**Steinberg pulls out of the red**

STEINBERG, a large eastern Canadian food distribution and real estate group, subject of a bitter year-long takeover battle, has reported a net profit of C\$55.1m (US\$48.7m) or C\$2.21 a share for the year ended July 31, a dramatic turnaround from a C\$12.3m loss a year earlier, writes Robert Gibbons.

Revenues dipped 3 per cent to C\$4.5bn, mainly due to disposals and store restructuring.

*All of these securities having been sold in the enforcement appears as a matter of record only.*

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March 1989

INTERNATIONAL COMPANIES AND FINANCE

Shares in Qintex fall to low of 40 cents

By Chris Sherwell in Sydney

SHARES IN Qintex Australia, flagship company of entrepreneur Mr Christopher Skase, yesterday plunged 19 cents to an all-time low of 40 cents before recovering to 50 cents on renewed fears for the financial strength of his fast-expanding media and resorts empire.

The worries spring chiefly from concern about the still-unknown financing details for the US\$1.9bn acquisition of the MGM/United Artists movie group, announced last month after an abortive last-minute bid attempt by publishing magnate Mr Rupert Murdoch.

Another source of nervousness is his Channel Seven commercial television network in Australia. Last week Bond Media, owner of the top-rated Channel Nine, announced operating losses. Last month the value of the third network, Channel Ten, was written down by a dramatic A\$400m (US\$311m) when it changed hands.

A third concern is the impact on Mr Skase's two up-market Mirage holiday resorts in Queensland of the protracted Australian domestic pilots' dispute, which has disrupted the country's tourist industry for almost seven weeks.

Mr Skase is meanwhile developing a third resort in Hawaii and has bought land in California for a fourth.

Yesterday's share price volatility came on unusually heavy trading and suggested that at least one investor in Qintex Australia was determined to get out of the stock.

The slide stood in sharp contrast to the rest of the market, where the widely-watched All Ordinaries Index soared to within 10 points of its post-crash high of 1,781.

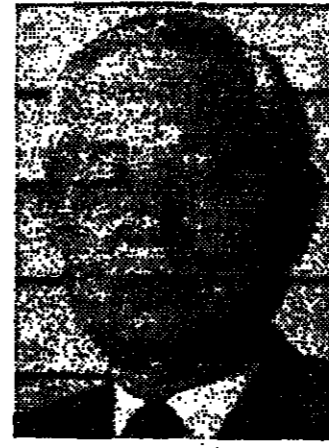
Qintex Australia's closing price compared with a high for the year of A\$1.70. Concern about the trend was echoed by Mr Rodney Adler, chief of FAI Insurance, which is a lender to Mr Skase and has a significant stake in the quoted Qintex Ltd, through which Mr Skase controls Qintex Australia.

According to Mr Viktor Schvets of Capel Court Powell, the broking firm, the market is anxious to learn details of Mr Skase's funding package for the MGM/UA acquisition.

Mitsubishi courts London friends

Robert Thomson on a Japanese company's UK stock exchange debut

Mr Shinroku Morohashi, president of Mitsubishi Corporation, the giant Japanese trading house, has fond memories of his last visit to Britain. It was in April and he and the Queen strolled together through a Mitsubishi factory in Bridgend which makes plastic cabinets for television sets.



Shinroku Morohashi aiming to become an 'international corporate citizen'

"She was in our factory for 23 minutes and I was with her for 21 of those minutes," Mr Morohashi recalls. The meeting was a measure of Mr Morohashi and Mitsubishi Corp's influence, in the same way as a print in the firm's main reception room showing him in the company of President Suharto of Indonesia.

The company, whose shares will be traded on the London exchange from today, is well connected in a very Japanese way. It is the centre of a "keiretsu," a group of companies with congenial cross-holdings and great influence in Japanese society, a point noted by US trade negotiators who have listed the keiretsu as a structural barrier to trade.

While cross-holdings have given the keiretsu financial security, Mr Morohashi says a London listing allows Mitsubishi to "diversify our fund sources," to "make our name well known" and be an "international corporate citizen."

"There is a kind of prestige about listing in London," he said. "London is the financial centre and there we can find a lot of sophisticated investors." It takes a certain amount of sophistication to understand

by Meiji Mutual Life Insurance, an unlisted member of the group. And so the pattern continues.

In principle, the Mitsubishi "zaibatsu" (industrial combine) was disbanded after the Second World War, along with other similar groups such as the Fuyo zaibatsu, which was the largest in the pre-war period. But after 1945 the separated companies renewed their links, with a large-scale merger of Mitsubishi companies in 1954 and the reformation of Mitsubishi Heavy Industries in 1964.

Mr Morohashi concedes that the might of Mitsubishi and other large Japanese companies can be intimidating, but he says misunderstandings have been increased by, in some cases, "unskillful" purchases of foreign assets.

"Sometimes it is a matter of trial and error for Japanese companies. The companies do not want to harm feelings in foreign countries and we have learned from that."

Mitsubishi Corp has broadened to include areas such as satellite production and mergers and acquisitions, though Mr Morohashi emphasises that "we are not switching from the traditional, we are growing with the traditional." In the year to March 1989, fuels and metals contributed about 31.6 per cent of gross profit, machinery 27.5 per cent, food 13.8 per cent, chemicals 12 per cent and textiles and others 15.9 per cent.

"We will continue to make investments in natural resources. We will continue to deal in machinery. We must still make profits in these industries, so that we can use the funds to spend more in the new areas. I don't think that the character of the company or the atmosphere has changed," he said.

The company accounts for about 20 per cent of Japan's oil imports, making it the largest importer, and just over 50 per cent of liquefied natural gas. Motor vehicles comprise about two-thirds of the machinery division's exports, of which those vehicles made by Mitsubishi Motors make up 90 per cent - Mitsubishi Corp has 10 per cent of Mitsubishi Motors.

As president of the country's largest trading house, Mr Morohashi approves of the recently begun Structural Impediments Initiative talks on trade between Japan and the US, but he believes that the fundamental economic changes demanded by Washington "cannot happen overnight."

He says the talks have given Japan cause for contemplation, which is a "good thing," but "we shouldn't expect the imbalance will improve overnight." As for 1989 and Europe, "we are very excited and we think it has great potential."

The recent strength of the US dollar, he says, has been within the company's range of expectations and he presumes that if the dollar reaches an unacceptably high level, "the international system will solve the problem."

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Tata Tea bids \$62m for Consolidated Coffee

By R.C. Murthy in Bombay

TATA TEA, the world's single largest producer of tea, has bid for Consolidated Coffee, a leading coffee plantation group in south India, at a price that values the company at Rs1.05bn (\$82m).

This is the first conventional takeover bid to be made in India where acquisitions are mostly struck through private deals between large shareholders.

Mr Darbari Seth, Tata Tea chairman, said its offer was Rs140 (\$345) per share, double the price at which the shares were changing on the Madras stock market ahead of the offer.

The shares jumped to Rs136 on the news, but later slipped back to Rs118.

The offer is one Tata Tea share plus Rs100 in cash for two Consolidated Coffee shares. It is restricted to resident shareholders, who have 80 per cent of Consolidated Coffee. The outstanding 20 per cent is owned by Volkart of Switzerland.

Consolidated Coffee, which produces spices as well as coffee, has businesses complementary to Tata Tea. Mr Seth said there was potential for growth.

Tata Tea retains the option to withdraw the offer if it fails to acquire more than 50 per cent of votes at Consolidated Coffee.

More than 30 per cent of Consolidated Coffee equity lies with state-owned financial institutions.

Santos falls 13% midway as high interest rates bite

By Our Financial Staff

SANTOS, an Australian oil and gas producer, has reported a near 13 per cent decline in profit after tax to A\$43.9m (US\$34.1m) in the six months ended June, but is holding its mid-term dividend.

After accounting for extraordinary items, overall profit dropped to A\$39.8m from A\$127.9m. Earnings per share fell to 11 cents from 15.7 cents, reducing cover for the maintained interim dividend of 9 cents a share.

Turnover rose by 20 per cent to A\$256m from A\$214.1m. Santos said the six-month performance was helped by the inclusion of Peko Oil, acquired last year, but that profit margins had been eroded by high local interest rates.

Santos said it expected operating profit for 1989 as a whole to be generally in line with

1988, in which operating earnings totalled A\$100.1m.

Peko Oil, bought from North Broken Hill Peko last year, contributed A\$5.3m to net earnings. Santos said the figure would have been A\$10m if it had not had to account for higher depreciation charges after revaluing Peko Oil assets.

The company said the outlook for the second half was promising. Third-quarter oil and gas output had increased and the company would gain in the fourth quarter from its 10.3 per cent share of the Chahis oilfield in the Timor Sea.

High interest rates would continue to restrict profits, Santos said. This was due to its policy of maintaining about half of its borrowings in Australian dollars. It said it did not expect any offsetting currency gains in the second half.

SA Brewing buys in US

SA BREWING, the Australian brewing group, has purchased Bradford-White, a US-based manufacturer of gas and electric water heaters, Reuter reports.

The company said the purchase complemented its Australian market position in the Rheem and Vulcan brands. No purchase price was disclosed.

Bradford-White is one of five leading manufacturers of gas and electric water heaters in the US and has annual sales of about 7m units a year, SA Brewing said.

It operates a plant in Michigan and exports to several

countries in Europe and south-east Asia.

Mr Ross Wilson, SA Brewing's managing director, said annual sales revenues for his company's US operations would increase to more than \$280m as a result of the takeover.

The company also said it had reached an agreement to sell its 66 per cent interest in an Indonesian joint venture, Lamtrak Prima, to the local partners for an undisclosed sum.

Although the joint venture was performing satisfactorily, SA Brewing said it had decided to pursue other opportunities.

Australian bank ahead

COMMONWEALTH Banking Corporation of Australia, the state-owned bank, has reported sharply higher profits for the year ended June, AP-DJ reports.

Operating profit after tax rose by 74 per cent to A\$476.9m (US\$370.1m) from A\$273.4m a year earlier. After accounting for extraordinary items, overall profit rose by 33 per cent to A\$476.2m from A\$359.1m. The bank is cutting its dividend to A\$110.0m from A\$129.7m.

Mr Don Sanders, managing director, said the higher profit reflected growth in non-interest income, controlled operating costs and lower tax.

Loan write-offs and net new provisions for specific losses on bad and doubtful debts rose steeply, soaring to A\$200.4m from A\$104.5m.

There was also a charge of A\$97.6m to increase the general provision for bad and doubtful debts, up from A\$91.9m last time.

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INTERNATIONAL CAPITAL MARKETS

The Financial Times proposes to publish a Survey on the above on 14th NOVEMBER 1989

For a full editorial synopsis and advertisement details, please contact:

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INTERNATIONAL CAPITAL MARKETS

Two dollar deals shine in improving issue volume

By Andrew Freeman

NEW ISSUE activity improved on Eurobond markets yesterday, with two dollar deals meeting good demand from investors...

Both dollar issues were praised for their correct pricing, although there was comment that there had been extensive pre-placement in Japan to satisfy customers there.

IBJ International was the lead manager of a \$100m deal for Japan Highway, the second time this year the state-guaranteed borrower has tapped the seven-year maturity...

Demand was strong from a range of investors, and IBJ was quoting the paper at less than 1.60 bid, comfortably inside full underwriting fees of 1% per cent.

The spread against Treasuries tightened to around 47 basis points, despite an upward

performance from the underlying government market.

The mandate for the deal was awarded last week and it is understood that IBJ took careful soundings among Japanese investors which expressed interest in a 9 per cent coupon.

Proceeds were swapped into fixed-rate yen via floating-rate US dollars to achieve an attractive funding rate.

Daiwa brought a \$200m three-year deal for Toyota Motor Finance with a 9% per cent coupon at a spread of 58

basis points over Treasuries. The paper was quoted at 100.18 bid by Daiwa, which reported broad demand outside the Far East. That discount was well inside 1% per cent underwriting fees.

The lead manager would not comment on any swap activity, but it is thought the proceeds were swapped into floating-rate funds.

Banco di Roma was the lead manager of a successful \$200m five-year deal for Deutsche Bank Finance, the largest

Euro-lire deal to date for a non-Italian, non-tax-exempt borrower.

The bonds were priced to yield 12.45 per cent at less fees, clearly enough to attract strong demand. Banco di Roma was quoting the paper at less than 1.57 bid, well inside full fees of 1% per cent. Part of the proceeds were swapped.

In Switzerland, the SFR300m deal with five-year equity warrants for Girocentrale Vienna jumped to an even higher premium to its par issue price. After opening at 120 bid, it closed at 123 bid, amid a shortage of paper created by strong demand for the underlying shares.

The SFR300m convertible notes issue for Bank of Fukuoka traded on the secondary market for the first time and was quoted at 99 1/2 bid, before reaching 100 bid in later trading.

A ¥14.5bn Samurai bond to be issued by Nomura for the European Community (EC) will carry a coupon of 5.3 per cent and be priced at 100.80 to yield 4.983 per cent, Reuters reports from Tokyo.

It is the first Samurai bond to be issued with a three-year maturity.

Egypt at last tackles its debt problems

Egypt has at last begun to allow a process of debt conversion at a discount in an effort to retire some of its \$1.5bn of foreign credit obligations.

Bankers report the beginning of a market in unpaid bills, but they say that the central bank and Ministry of Economy are extremely cautious about approving any such arrangements.

"The central bank is not desperately keen that a market

Cairo sees the beginning of a market in supplier credit debt. Tony Walker reports

develop in this unpaid paper, because obviously they could not be sure they could control it," said one foreign banker.

But he added that Cairo was seeing the "beginnings of a very tight market in supplier credit debt." The authorities are reportedly retiring the debt at a discount of up to 40 per cent of face value at the prevailing exchange rate of \$22.60 to the US dollar.

Government officials insist, however, that no formal policy decision has been taken to open the doors to a big debt conversion programme.

"We are looking at proposals on a case-by-case basis," said a senior Economy Ministry official. "We are taking into consideration the purpose for which the proceeds would be used and the state of the world market."

"There are no established rules," he added. "It is a negotiable business."

Egypt, it seems, will approve debt conversion for the following purposes on an extremely selective basis:

- Enable investors to raise capital for new projects
Facilitate an increase in capital of an existing enterprise
Help fund non-traditional exports and
Assist companies pay local operating expenses.

Representative offices of the larger American banks have been particularly active in efforts to promote a debt conversion programme. Most foreign banks have, "written down," as one banker put it, their Egyptian debt levels at which supplier credit paper is changing hands.

A Western economist attached said the amounts involved thus far were tiny compared with the size of the debt, but it was promising that a beginning had been made in tackling a problem that had seriously affected Egypt's creditworthiness.

Egypt is hoping that by agreeing to the beginnings of a debt conversion process it will persuade foreign creditors to view this as a sign that Cairo is anxious to deal with the vexed issue of supplier credit debt.

Egypt, whose foreign debt totals more than \$60bn, has been starved of new commercial credits for several years, partly because of its inability to meet its supplier credit obligations.

A special committee, including representatives from various Egyptian ministries and the Central Bank, has been established to review all debt conversion applications. Final approval of the Minister of the Economy is required for each case.

A foreign banker said the authorities were anxious to avoid, at all costs, what he described as "round tripping," whereby companies or individuals secure local currency at a discount and then vent to the black market to convert it back into dollars to be repatriated abroad.

The senior Egyptian Economy Ministry official said that Egypt was not yet ready to follow the path adopted by other developing countries where debt conversion, or debt equity swaps, was highly developed.

"We are trying to evaluate this through practice," he said. "Two years ago, we would not have considered it, but gradually we have come to see there might be some advantages for Egypt."

INTERNATIONAL BONDS

basis points over Treasuries. The paper was quoted at 100.18 bid by Daiwa, which reported broad demand outside the Far East. That discount was well inside 1% per cent underwriting fees.

The lead manager would not comment on any swap activity, but it is thought the proceeds were swapped into floating-rate funds.

Banco di Roma was the lead manager of a successful \$200m five-year deal for Deutsche Bank Finance, the largest

NEW INTERNATIONAL BOND ISSUES

Table with columns: Borrower, Amount in, Coupon %, Price, Maturity, Fees, Book runner. Includes entries for US DOLLARS, DEMARK, YEN, etc.

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Listed are the latest international bonds for which there is an adequate secondary market.

Table with columns: US DOLLAR STRAIGHTS, YEN STRAIGHTS, OTHER STRAIGHTS, CONVERTIBLE BONDS, FLOTTING RATE NOTES, SWISS FRANC STRAIGHTS. Includes bond names, amounts, coupons, and yields.

Table with columns: NEUTRALS MARK STRAIGHTS, CONVERTIBLE BONDS, FLOTTING RATE NOTES, SWISS FRANC STRAIGHTS. Includes bond names, amounts, coupons, and yields.

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October, 1989

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FINANCIAL TIMES





UK COMPANY NEWS

# Melville's maiden results show 43% gain to £7.6m

By Jane Fuller

MELVILLE GROUP, which operates in building services, construction and engineering, made a pre-tax profit of £7.6m on turnover of £11.6m in the year to June 30.

Announcing its first 12-month results since gaining a listing last October, Melville increased its profit by 43 per cent from the previous year's £5.2m, while turnover was up by 36 per cent, from £8.17m.

Earnings per share were 13.49p (11.07p) and the proposed final dividend is 5.4p, making a total of 4.9p.

Mr David Anderson, finance director, said that Melville had incurred an interest charge of £800,000. To fund acquisitions, it had borrowed about £10m, giving it a gearing of 80 per cent.

About half of turnover came from Carillon Building Services, split between exhibition work - Melville claims to be Europe's biggest contractor in this field - and retail.

Mr Anderson said that although the higher margins lay in exhibitions, the fitting-out work helped to fill in the troughs.

Mr Edwin Bisset, chairman, said he expected the exhibition market to grow in the run-up to the single European market

after 1992. A particular goal would be to win contracts for Expo '92, the world fair in Seville.

He was looking to acquire companies in France and West Germany, where there were many more large halls than in the UK.

On the construction side, Melville had "battered down the hatches" in housebuilding, which had fallen to less than 10 per cent of the division's activities. Mr Bisset was confident, however, that the commercial and industrial market would stay buoyant at least until the end of next summer.

Melville recently acquired Butler Building Products, based in Kirtcaldy, Scotland, which has a franchise network of system builders. Mr Anderson said that Butler, which offers design/build packages, had a strong business in industrial sheds in areas other than the vulnerable south-east, where much of Melville's other construction interests are.

On the engineering front, mainly the manufacture of aerosol filling equipment, Melville has benefited from the modifications involved in changing away from ozone-damaging chlorofluorocarbons (CFCs).

This division accounted for about 12 per cent of business in the past year and Mr Bisset said the company was looking for expansion, for example through acquisitions in the related operations of capping or liquid filling.

COMMENT

Melville showed its potential by increasing profits despite the downturn in the housing market. While putting its foot on the residential brake, it made a shrewd buy in Butler, which can take advantage of the continuing demand for light factories, offices and showrooms. Butler may also expand on the continent, where Melville is already advancing its exhibition contracting. At Gielissen, Melville says there is considerable scope for making better use of a 120,000 sq ft factory, and if the group makes a purchase in France or Germany, it will further its aim of "trading in overseas countries rather than just with them". The price for this growth is high gearing. This could fall to 50 per cent without acquisitions; but it is more likely to stay high as the strategic buys go on. Pre-tax forecasts for the current year approach £10m for a prospective p/e of 9.

# Jefferson Smurfit beats industry gloom

By Maggie Urry

JEFFERSON SMURFIT, the Irish-based, multinational paper and packaging group, last night released interim results for the six months to end July, after the stock market closed. The figures showed a 22 per cent rise in turnover to £759m and a 11 per cent increase in pre-tax profits to £130.7m.

Mr Michael Smurfit, chairman, said that results had been achieved despite the gloomier market conditions for the paper industry. A number of acquisitions had been made during the half year.

The group is to put a restructuring plan to shareholders, with details to be sent out "in a matter of weeks," Mr Smurfit said. This plan, out-

lined in August, involves buying out the minority in the 78 per cent-owned US subsidiary, and then selling most of the group's North American interests to a 50-50 joint venture company, extracting more than \$1bn in cash.

Mr Smurfit said the proposals "will have a very profound positive impact on the future potential for the organisation".

Operating profits rose 19 per cent to £140m, but interest charges, associated with the acquisition programme, more than doubled from £58.1m to £119.1m, holding back the pre-tax profit gain.

Mr Smurfit said trading results across the group were good, "with margins holding up on healthy sales growth". In

the second half "we continue to be busy at all our mills".

However, within the business there were some poor performers. The US newsprint business had suffered a freeze up early in the year, causing losses which were not made up later. That, combined with price discounting in the US newsprint market, despite fair demand, resulted in a "material decline in profit terms," Mr Smurfit said. North American operating profits in total rose 15 per cent to £90.4m, helped by a favourable exchange rate on translation.

Operating profits in Latin American rose by 18 per cent to £28m, helped by the pur-

chase of the Colombian and Mexican businesses half way through the period, which were previously owned by Container Corporation of America, an associate company. An "outstanding" contribution from Mexico offset a fall in profits from Venezuela, Mr Smurfit said.

In the UK there was a 27 per cent fall in operating profits, to £23.4m. The Irish contribution was up 2.5 per cent to £7.6m. The rest of Europe, mainly Spain, the Netherlands and Italy, more than doubled profits to £12.8m.

Fully diluted earnings per share were 10 pence up at 23.9p, and an interim dividend of 1.46p was declared, up 7.5 per cent.



Michael Smurfit: good trading results across the group

# Acquisitions help Barry Wehmiller to £8.1m

BARRY Wehmiller International, the specialist packaging equipment group, increased pre-tax profits by 55 per cent to £8.1m in the year to July 1989, compared with £5.2m, writes Clare Pearson.

Turnover was up 47 per cent to £54.63m (£37.23m). Earnings per share grew 25 per cent to 22.5p (18p) after tax almost doubled to £2.02m (£1.07m). Earnings growth would have

been 33 per cent if a notional 35 per cent tax charge had been applied.

Mr Stewart Brown, chairman, said about £3m had come from acquisitions.

There was a setback in the vision systems division - in the past a strong performer. A complex new product for inspecting the surface of glass containers, proved costly to develop. Divisional operating

profits fell to £2.96m (£3.13m).

However, the division had entered the current year with a strong order book.

After a boost from Kartridge Pak, the US aerosol filling equipment concern bought last November, general packaging equipment made operating profits of £2.7m (£1.34m) on sales of £21.28m (£14.65m).

The final dividend is lifted to 3.8p, making 5.6p (4.5p).

COMMENT

Instead of being disappointed by the level of organic growth within the results, Barry Wehmiller followers took kindly to it, stressing that the disappointing performance by the star division only went to show how inspired the acquisitions had been. In any case, the company seems highly confident that vision systems will be back on track in the current year. There are a number of interesting growth possibilities

within the portfolio of businesses: for instance those for exporting the technology of Kartridge Pak, market leader in aerosol filling in the US, which was several years ahead of Europe in switching aerosols onto an ecologically-sound basis. Even though the tax charge will edge up towards 30 per cent this year, earnings per share should still rise by about 15 per cent, implying a prospective p/e of about 10.5: undemanding.

# £12m expansion for OT&T

OCEAN Transport & Trading, the distribution and transport group, is spending £12m to expand its environmental services division through acquisitions in the UK and US, writes Jane Fuller.

In the UK, its Ocean Environmental Management division has acquired Clean-A-Drain of Kent. The company, which will be renamed Cory Jet, has a fleet of vehicles which clean gullies and sewers

for councils, water authorities and industrial customers.

In the US, OEM's subsidiary, National Environmental Testing, has acquired Cambridge Analytical Associates, based in Boston, Massachusetts, for about \$10m (£8.2m) and Howard Laboratories of Dayton, Ohio. A letter of intent has been signed with respect to the purchase of three further laboratories from Burmah America.

# Difficult market for Osborne & Little

By John Ridding

Shares in Osborne & Little, the manufacturer of wallpapers and furnishing fabrics, fell 30p to 185p after a statement that the recession in the housing market and high interest rates had created difficult trading conditions in the UK.

The statement came in an announcement that Osborne had acquired exclusive rights to manufacture and sell wall-

papers and fabrics designed by Nina Campbell, the loss-making manufacturer and designer of furnishing products.

Sir Peter Osborne, the chairman, described the fall in the share price as an "overreaction". He was bullish about the second half, he added.

The deal with Nina Campbell would increase turnover and expand the product range without giving rise to material additional overheads, he said.

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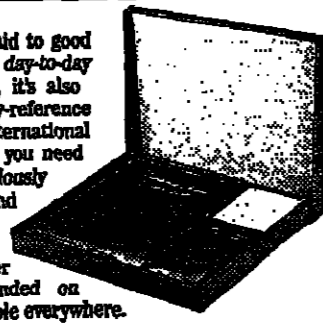
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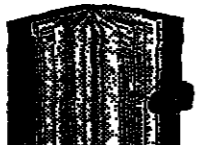
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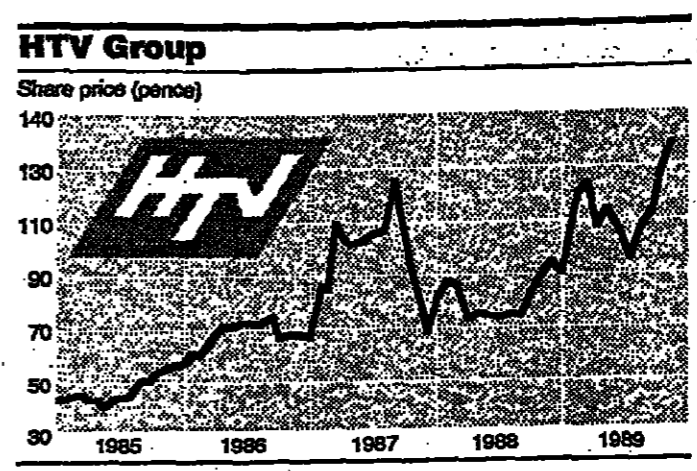
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UK COMPANY NEWS

HTV's £18m beats City forecasts

John Riddling

HTV, the ITV franchise holder for Wales and the west of England yesterday announced a 25 per cent increase in pre-tax profits for the year to July 31, from £14.38m to £18.02m, despite exceptional costs of £2.1m and an increased exchequer levy payment.



The year-end is being changed to the end of December and the next figures will cover the five months to that date.

COMMENT

The figures reflect an impressive performance from HTV, particularly given the disruption arising from rationalisation and reorganisation. Although painful, the increased efficiency will help offset the increased burden of the new levy system to be introduced next year which will add up to £2m to HTV's exchequer payments.

But Mr Patrick Dromgoole, managing director, warned of "a considerable slowdown in the rate of advertising revenue growth since the end of the period". He said: "We will be extremely fortunate if we see more than 7 per cent growth this year compared with an 12 per cent increase in the year under review."

Housebuilding pushes Raine to £23m

By Andrew Taylor, Construction Correspondent

PRE-TAX profits of Raine Industries, the housebuilder, contractor and commercial interior decorator, jumped 73 per cent, from £13.45m to £23.29m in the 12 months to the end of June.

The dividend is raised 87 per cent to 5p (3p), the final being 3.5p. Earnings moved ahead 48 per cent to 12.7p (8.6p). Raine builds 75 per cent of its houses in the north of England and in Scotland, where housing markets have been much stronger than in the south.

The latest year included a full 12 months from Fletcher Homes, acquired in March 1988 from Edward Mc Peter Parkin, Raine's chief executive, said there had been a substantial improvement in margins at Fletcher since it was bought.

The year-end is being changed to the end of December and the next figures will cover the five months to that date.

Housebuilding profits rose from £5.76m to £14.38m, equal to 61 per cent of the group total. A little more than 1,500 houses were sold at an average price of £58,000, against 1,450 at £51,500 in 1987-88.

The historic p/e ratio at the placing price is 8.56, on a tax charge of 33.2 per cent. The company made pre-tax profits of £2.51m on sales of £26.82m in the year ended April.

Reg Vardy coming to main market with £28.5m value

By Clare Pearson

REG VARDY, a multi-franchise motor group based in the north east of England, is coming to the main market via a £7.1m placing which values the company at £28.5m.

The board intends to issue an initial 10m shares for Gramcol at 40p each compared with recent market prices between 39p and 43p.

Butte pays £4m for Gramcol

BUTTE MINING, which has silver, gold and base metal interests in Montana, is to issue shares worth at least £4m for Gramcol, a private company based near Stoke-on-Trent, Staffordshire, which processes silicon to produce an opacifier used by the ceramics industry, writes Kenneth Gooding.

Butte also announced yesterday that its taxable profit for the six months to June 30 1989 rose from £39,371 to £193,140.



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## UK COMPANY NEWS

## Ward Group more than doubled at £6.4m midway

By Peter Franklin

MORE THAN doubled pre-tax profits were reported yesterday by Ward Group, the North Yorkshire-based structural steel and building components company, for the six months to June 30.

The group, which has substantial operations in Europe, made pre-tax profits of £6.43m compared with £3.06m last time. This result was achieved from a 17 per cent increase in turnover to £73.67m (£63.18m).

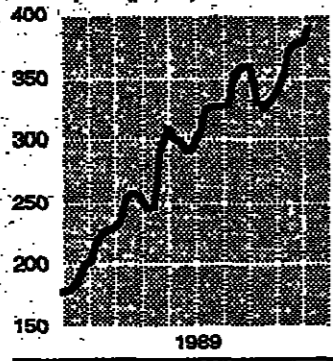
Mr Nigel Forsyth, the chief executive, said that of the group's 16 principal operating subsidiaries, eleven had contributed positively during the first six months and the remaining five were expected to turn in profits within the next year.

The addition of Abbeal, a glass processor bought in July for £9m, and the registration last month of a new company, Spanlite, had added a fourth leg to the company's activities. Ward spends some £10m on glass each year and Abbeal had been bought with a view to further expansion.

Charnel, the Belgian curtain wall company bought in December 1987, made a first time contribution of £500,000 at

## Ward Group

Share price (pence)



the December 1988 year-end. The restructuring there was now complete and it was expected that its contribution to the year's results would more than double to over £1m.

Smallman, the fast track erector of steel structures bought in February this year, had 14 active sites in London and Mr Forsyth said he was expecting turnover of about £10m by the year end. Smallman, however, would not make a contribution this year because of a setback resulting

from the recent seven-week construction workers' strike. It would be a useful contributor in 1990, he said.

A restructuring of the group was underway which would result in the majority of its subsidiaries being moved into one of two main divisions - buildings and components or facades and interiors. This change would assist growth, management development and external communication, said Mr Forsyth.

There were a few signs of weakening demand in the UK commercial sector, he said, but Ward derives about 40 per cent of its turnover from its European activities, where a similar downturn was not envisaged. The group has operations in five European countries and hopes to complete a small acquisition in Italy by the year-end.

At the halfway stage Ward had cash reserves of £1.5m and in spite of plans for considerable capital expenditure, the company expected that level to be at a break even point by the year-end.

After a tax charge of £2.15m (£1.1m) earnings per share more than doubled to 19.6p (9p). The interim dividend is raised to 2.4p (1.8p). Ward shares closed up 15p at 355p.

## Hawtin sells £4.3m property to Epichold

By Andrew Bolger

HAWTIN, the diversified Welsh property developer, has sold for £4.3m a 270,000 sq ft industrial building and office block on its industrial park, some 12 miles north-east of Cardiff, to Epichold, a private property company.

The property, which is almost fully rented, is not part of the 80 acres of the park for which Hawtin has planning permission for a mixed development of industrial, non-food and DIY businesses and a motel.

Mr Philip Dovey, Hawtin's managing director, said the sale eliminated his company's borrowings and put it in a strong position to develop other Greenfield opportunities, one of which was a waterfront office complex in the Cardiff Bay development.

Mr Dovey said the funds available would be used to develop Hawtin's other activities, which as well as property development include leisure and safety fabrics, and the distribution of bricks, tiles and chemical sundries.

## Norman Hay rises 21% but sees slowdown

NORMAN HAY, the metal and plastics processing group, yesterday reported a 21 per cent rise in interim pre-tax profits from £357,000 to £1.04m, but warned that this rate of growth would show a slowdown in the second half.

Mr Anthony Hay, the chairman, described the first half result as satisfactory. But he added that current trading was affected by prevailing economic conditions, and although the board remained positive as to long term prospects, it was anticipated that the rate of profit growth in the first half would not be maintained for the year as a whole.

Currently the group was engaged in the reorganisation of various activities, including the consolidation of its core coating business and the expansion of its higher margin processing through investment in new plant and equipment.

Turnover for the six months to June 30 rose 7.5 per cent to £8.4m (£7.81m). After tax of £364,000 (£317,000) earnings per 10p share were 4.5p (3.9p). The interim dividend is stepped up from 0.66p to 0.75p - last year's final was 1.5p.

An extraordinary profit this time of £80,000 was profit on the disposal of property.

## Sheffield Insulations profits lifted 41%

For the half year ended June 30 1989, Sheffield Insulations Group increased its pre-tax

profit by 41 per cent, from £1.6m to £2.26m. Its shares were placed last May.

The growth was generated from sales 5.5 per cent higher at £32.56m (£30.13m).

The principal business of specialist distribution of thermal insulation, fire protection and related products in the UK continued to strengthen. Profit rose more than 30 per cent mainly from sales growth and stringent cost control. The insulation contracting side also performed well.

Earnings worked through at 7.7p (6.2p) after corporation tax at some 40 per cent. That rate was expected to continue for the foreseeable future.

## Doeflex warns on second six months

Doeflex, which makes plastic materials and semi-finished products for a wide range of markets, lifted midway profits by 11 per cent, but is cautious over the second half.

Mr Richard Bickerton, chairman, said order intake in the summer was abnormally low. Allied to high interest costs, from completion of the investment programme, that might put second half profits under some pressure. But the cost base had been reduced significantly and the market position was strong.

Pre-tax profit in the opening six months to June 30 was £703,000 (£533,000) from turnover of £9.4m (£10.15m, includ-

ing £1.33m discontinued activities). Earnings were 5.46p (4.92p) and the interim dividend is 1.32p (1.15p).

Sales in continuing activities were up 6 per cent and operating profit improved 15 per cent. The £1m investment in the PVC division was completed. Results in thermoplastic sheet were affected by reorganisation of the manufacturing facilities.

## MIL Research profits lower

MIL Research Group, the market research and consultancy company for which MAI has made a recommended £3.2m offer, announced lower pre-tax profits of £994,000 for the six months to July 31. The previous figure was £1.06m.

The directors said that indications for the second half gave them every confidence that a satisfactory full year result would be achieved.

Turnover advanced from £7.18m to £8.79m and earnings worked through at 5.8p (6.5p) after tax of £365,000 (£362,000). There is no interim dividend because of the offer.

## Net asset increase at EFM Dragon

EFM Dragon Trust, which invests in the Far East for capital appreciation, lifted its net asset value from 6.51p to 11.78p over the twelve months to August 31 1989.

The revenue account for the

year showed a loss of £2,000, although cut from the £7,000 of the first half, that compared with a £65,000 profit in 1987-88. There is no dividend this time, against 0.05p.

The directors said the events in China in June dented confidence in Hong Kong; but they had reduced the trust's exposure beforehand.

## Unilever offshoot polymer purchase

Unilever's speciality chemicals offshoot, National Starch and Chemical Corporation, has acquired Alco Chemical Corporation, a maker of speciality water-soluble polymers and microbicides, from Alco Industries for an undisclosed sum.

Tennessee-based Alco Chemical has worldwide sales in excess of \$35m.

## Scottish American £58m placing

The greater part of the £58m raised by Scottish American Investment Company following the placing on September 6 of a new equities index unsecured loan stock 2004 has been invested in UK equities and convertibles.

The balance, of £15m, is being held in cash.

Average yield on the investments is about 6 per cent and directors expect pay a third quarter dividend of 0.85p and a final of 0.9p, for a total of 3.3p.

## Aluminium

The Financial Times proposes to publish this survey on:

25th October 1989

For a full editorial synopsis and advertisement details, please contact:

Anthony G. Hayes  
on 021-454-0922

or write to him at:

George House  
George Road  
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# Lloyds Merchant Bank is now opening another office in the city: Leeds.

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For more information contact John or Geoff on 0532 441011.



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Please contact, in the first instance, Keith Wood, Human Resources, either by telephone or in writing, at Drexel Burnham House, 1 Allie Street, London E1 8DB. Telephone No: 01-325 9064.

Strictest confidentiality will be observed for all applicants.

Drexel Burnham Lambert

## Leading American Bank Senior Economist

Our client is a leading American financial institution with a substantial and growing commitment to commercial and merchant banking in Europe. It wishes to add a senior economist to its European macroeconomic forecasting/industry analysis team. The economist will provide forecasts and analyses to line management as the bank supports the economic integration of the European Economic Community.

The successful candidate will be a Ph.D economist (or equivalent) and have at least five years experience in European economic forecasting and analyses in either industry or consulting. He/she will be fluent in French and English plus one other European language and be experienced with computer modelling techniques.

While the position will involve extended visits to Europe and the U.K., the successful candidate should be prepared to relocate to the United States.

Interested candidates should forward their Curriculum Vitae to Kevin Byrne who will forward it directly to the client. Candidates should list on the envelope, any institution to whom they do not wish their details to be forwarded.

76, Watling Street, London EC4M 9BJ

BBM

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You are likely to be working in a similar capacity with an international investment house and your qualifications may well include a business degree or, ideally, an MBA. Fluency in French is essential. Direct experience of packaging new investment products would be advantageous, though not mandatory.

If you are attracted by this opportunity, please telephone or send your curriculum vitae in complete confidence to:  
Luci de Nordwall.

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Candidates will be:-  
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and will have:-

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### Operations Manager

Your experience should have given you the confidence to oversee the entire administrative support functions of a leasing company, covering such things as documentation, funding, underwriting, and the transfer of funds. Whether or not you have a formal qualification in accounting, you should be aware of the standard accounting practices used in the industry and be able to contribute to the selection of an appropriate computer system and the provision of relevant management information.

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It is likely that you will already have achieved Director status and will be able to demonstrate an impressive

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We will fully respect the confidentiality of any initial approach from those interested in discussing this appointment further. Telephone Barrie Whitaker on 01-334 5192 or write to him enclosing a full CV detailing your current salary and quoting reference B/0001FT at Executive Selection Consultants No. 1, London Bridge London SE1 9QL

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For further information please contact Judy Elmes at:

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For further information, please telephone Richard Whitaker, Managing Editor - Airline Business on 01-661 3758.

Applications should be sent to:  
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Mrs. A.J. Sprales, Director, or J. R. Hall, Director,  
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76, Watling Street, London EC4M 9BJ

**BBM**  
ASSOCIATES

Tel: 01-248 3653

## European Equity Fund Manager

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You are likely to be in a merchant bank at present and be aged between 25-35; ideally you will have some skills in the products mentioned above. If you are a young corporate financier with a keen interest in the property sector, or an entrepreneurial property banker this position offers an unusual opportunity, free from many of the restraints of the banking sector. Above all however, an inventive flair is needed in pulling together the various strands of the firm's activities into solutions for clients.

Salary, benefits and bonus payments will be highly competitive in line with those offered within the banking sector.

Interested candidates should contact Kevin Byrne on 01-248 3653 (evenings/weekend: 076 382728) or write, sending a detailed CV to the address below or use our confidential fax line on 01-248 2814. All applications will be treated in the strictest confidence.

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The Securities and Investments Board (SIB) seeks to appoint a high calibre individual to its Enforcement Division. The Division uses statutory powers, often in conjunction with other regulators, both here and abroad, to detect and deal with cases of abuse, damage and risk to investors.

This is an important position for effective investor protection. Working within a professional and multi-disciplinary department, you will manage a number of "difficult" cases, working on your own initiative, and instructing and controlling accountants and solicitors on investigation work and consequent litigation. You will co-operate with other regulators, including the DTI, SFO, SRCs, RFBs and the Bank of England and will be involved in the development of policy for enforcement after 1992.

Candidates should be graduates, preferably with an accountancy qualification, with the ability to work under pressure. The work is often of a highly confidential nature and applicants should display maturity, tact and political sense. Experience of investigative work, especially in insolvency, would be an advantage, together with a general knowledge of the City and related issues.

The position offers an attractive salary and package, including a car. Interested candidates should contact Karin Clarke on 01-831 2000 or write to her at Michael Page City, 39-41 Finsbury Street, London WC2B 5LR.

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As a senior member of the bank's management team the Credit Risk Director will ensure the quality of the credit risk portfolio. Responsible for staff both in the UK and overseas, he or she will define, control and monitor policy worldwide. In an advisory role to business management across the bank's product areas, the Director will be highly exposed and will be expected to make a considerable contribution to the bank's success.

Applicants should have a broad range of credit risk management experience gained in a major commercial or investment bank. A strong practical bias and excellent interpersonal skills are required.

Please write, enclosing a career/salary history and daytime telephone number, to David Hogg FCA quoting reference H/867/F.

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**JAPANESE EQUITY SALES To £50,000**  
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A vacancy has arisen, on the Electrical/Electronics team of this well known securities house for an investment analyst. A minimum of 18 months relevant experience is required combined with the ability to write concise investment reports. Excellent prospects for promotion exist for the right candidate. RB/723.

**EUROPEAN EQUITY SALES/RESEARCH From £20,000**  
The securities arm of this major UK bank, is looking to expand its European Equity Operation. Some experience of European Equity sales or analysis is required, combined with an outgoing personality and a high degree of numeracy. This is an excellent opportunity to join a growing specialist sales team. RB/724.

**BOND SALES To £65,000**  
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**JAPANESE CONVERTIBLES TRADER £50,000**  
To further strengthen this leading International Bank we are seeking a Japanese (Men and \$) convertibles trader with at least two years experience in this market. Essentially, a non market making position you will be strategist trader and "ideas person" liaising closely with the sales team. SS/713.

**CORPORATE DEALER £55,000**  
Two First division International Banks are seeking to augment their customer dealing desks, one to cover UK corporates and the other France. Consequently, if you have gained over two years Forex and money market sales experience with a major player we would be interested in talking to you. SS/713.

**SWAPS MARKETING £35,000**  
This major AAA rated International Bank is seeking to strengthen its Swaps team and requires a marketer to cover the UK. Ideally you will be in your late 20's/early 30's and have at least 18 months SWAPS marketing experience. SS/714.

**SPOT DEALERS £Highly Neg.**  
This First division European Bank is seeking to add an experienced Forex Dealer with solid cable or \$DMK experience to its team. Candidates with a proven track record with over two years experience will receive a very generous remuneration package. SS/715.

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Your background may be in fund management, investment research, consultancy or product marketing. We would like you to be articulate, analytical, tenacious and ambitious, a graduate and in your mid to late 20's. Of course we expect you to be looking for a challenging career move with a market leader combining IT and finance. To discuss your application further, call Nick Marsh, our retained Consultant on 01-240 3561 (daytime) or 01-948 1183 (7-9 pm evenings) or send your CV to him at Bull Thompson, Alliance House, 63 St Martin's Lane, London WC2N 4JX, quoting reference 1624.



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If you're interested please send your CV and your qualification certificates to: Alharam Group of Companies, PO Box 1229, Jeddah 21431, Saudi Arabia.

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スワップ・ディーラー

CONTEXTE

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## EUROPEAN EQUITY ANALYSTS

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Please send a handwritten letter of application together with CV and salary details, quoting reference RT/28, to: Frédéric Pastor, Sociétés Générale, Service Recrutement, 7 rue Casimatin, 75009 Paris, France.

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TECHNOLOGY

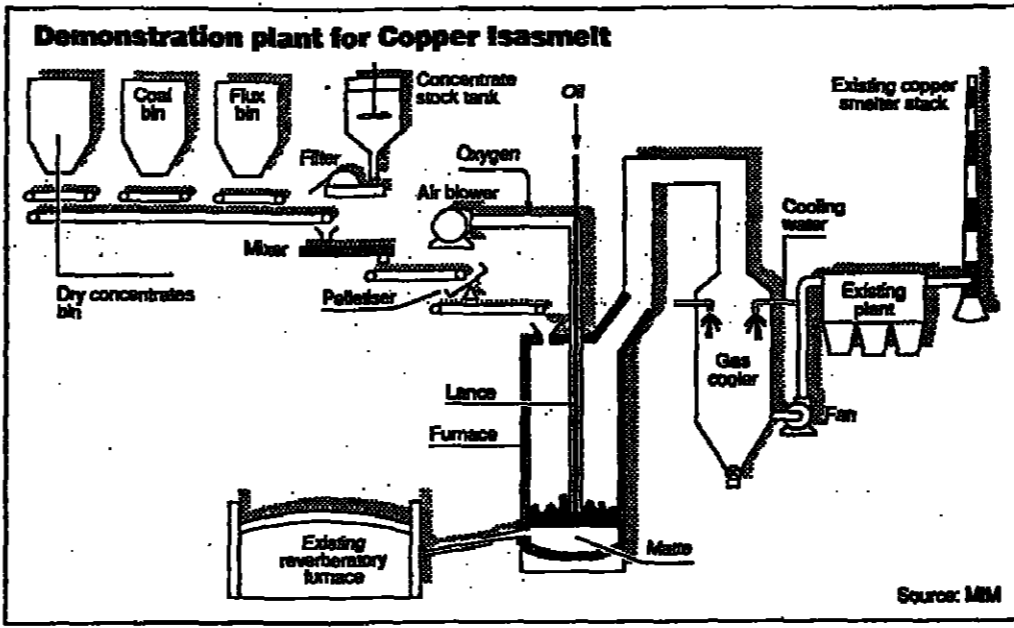
Chris Sherwell reports on an Australian smelting process that is economical and simple to operate

Copper and lead come clean

Imagine that your long-established factory is using a proven technological process, dependable and effective. But it is becoming steadily less competitive and less acceptable environmentally. Someone comes along and offers a new alternative: simpler, cheaper to build, more economical to run, easier to operate and maintain, more versatile, more productive - and cleaner.

probably replace conventional blast and reverberatory furnaces, and overtake newer smelting methods. For hundreds of years the predominant lead smelting method has involved a blast furnace. Typically, ore from which sulphur has been burnt out is dropped in from the top along with coke, while air is blown in through tuyeres at the bottom. Metallic lead is then tapped from the base. Over recent years, new processes have been developed to cope with tighter government regulations against smelter emissions and to reduce production costs.

with a minimum amount of fuel (oil or coal) to convert lead sulphide to lead oxide and drive off sulphur as sulphur dioxide. This replaces the traditional sinter plant. In the reducing stage, the lead oxide reacts with coke or coal to produce metallic lead and carbon dioxide. Normally a steel pipe would melt in a such a high-temperature bath. But the air cools the lance causing a protective coating of slag to form on the outside. The heart of the process, however, lies in the way the lance is used. Considerable skill is involved not only in producing the coating and lowering the lance into the liquid without damage, but in mastering the fluid conditions of the bath to ensure an ideal flow of air and fuel, full combustion and a complete reaction with contained turbulence. The attractions of the technology are self-evident.



smelting, the technique is similar. The typical copper sulphide and from sulphide ore, known as chalcocite, is concentrated, then placed in the smelting vessel along with coal and fluxes. Oxygen-enriched air is injected through the lance, which is submerged in the bath. The resulting high-grade copper matte is then turned out to blister copper through conventional converters. MIM is operating a demonstration plant to prove the viability of the process. The output is fed into the existing reverberatory furnace to be processed. When fully developed, the vessel will be able to replace the roasting process and the reverberatory or blast furnaces used in traditional methods of extracting copper. It could also replace the more modern 'flash smelting' process. But it will have to compete head-on with another new technique called the Noranda process, in which copper

concentrate is also smelted to matte in one step. This process is being incorporated by MIM's Australian competitor, CRA, in a redevelopment of its smelter south of Sydney. Isasmelt has come a long way since 1978, when CSIRO researcher John Floyd invented the lance to extract trapped metal from slags. His colleague, Bill Denholm, saw the possibility of going further to achieve direct smelting. Their ideas led to years of experimental work at different mining company smelters to prove the feasibility of treating copper. In the 1980s attention turned to lead, chiefly because MIM reached full capacity on its existing smelter, and the combination of research and operational needs has culminated in the planned 60,000 tonne-per-year plant.

technology abroad. It will be built in Britisha, at MIM's existing refinery in Kent, as part of a strategy to expand into battery lead recycling. Experience gained on the way also prompted a re-examination of the copper process, and it seems only a matter of time before MIM moves from its demonstration plant to a commercial-scale venture for copper as well. A legal tidying-up has meanwhile occurred regarding names, patents and licensing. The original concept was known as Sirosmelt for lead smelting that has evolved into Isasmelt as MIM has sought a marketing payback for its substantial investment. Applied to copper, MIM calls it Copper Isasmelt and pays CSIRO a royalty. Floyd has gone his own way and runs his own business called Ansmelt. He also markets and licenses the Sirosmelt technology, but for everything except lead.

Close encounters of the 3-D kind

Andrew Wiseman sees the stars on high-resolution graphics

The brief encounter between the Voyager 2 spacecraft and Neptune has enriched our knowledge of the planet currently furthest in the solar system and provided scientists with data that could take decades to unravel and interpret. All that intelligence was collected and transmitted by the spacecraft's television cameras and scientific instruments, which sent signals back to earth at the speed of light. It was a captivating, but very complicated and expensive, enterprise. At the University of Tubingen in West Germany, Professor Hans Ruder and his colleagues have shown that in many instances there is no need for probes to be sent into outer space: supercomputers can do the job just as well (if not better) and provide the answers to such intriguing questions as the shapes of distant stars and the physical processes occurring within their systems. Ruder's team at the university's department of theoretical astrophysics has been concentrating on binary stars (two stars revolving around a common centre of gravity in different orbits), white dwarfs (small faint stars of enormous density believed to mark the final stages in a star's evolution) and neutron stars (almost burnt out and collapsed stars). Some of them are several million light years away from Earth and can only be seen as tiny specks. In the absence of spacecraft, it would require optically perfect telescopes with diameters of more than 1m kilometres to study them properly. Luckily, all these stars emit intense X-ray radiation. The Tubingen researchers have been looking at various stars in our solar system within a wide range of electromagnetic radiation (from radio-waves to quanta) and registering the arrival of this radiation with an accuracy of one thousandth of a second. Using this information they have produced extremely detailed, high-resolution three-dimensional graphics of astral

systems which depict what the stars look like and what is happening in the solar system in real time. One of the results of these simulated space flights has been to establish that as far as a neutron star is concerned, the greatest radiation originates from its surface, where matter moves at high speed and has a breaking distance of a few centimetres. When it stops, the energy of motion is converted into radiation, which escapes through falling plasma and reaches an earthbound observer, who is then faced with the thorny problem of calculating the distribution of this radiation. To create a three-dimensional picture of a neutron star using its X-ray radiation, it is necessary to take into account the star's tremendous gravitational forces, which are 500bn times stronger than those on the Earth's surface. The path of this radiation can deviate from a straight line by as much as 45 degrees. Because of this refraction, light from the dark side of a star also arrives on Earth, which makes a very large area of the star "visible". To visualise this information, the German scientists programmed their computer to calculate the paths of millions of light beams from individual stars, as well as their density and temperature, and then produced what they claim to be "extremely accurate spatial pictures." The next step will be to improve the quality of the graphics and turn individual stills into moving images. Ruder admits that his research is not cheap. It could use the world's largest computer round the clock, he says. But compared with conventional space flights it requires a minute expenditure of time and money. His simulated space flights not only produce "beautiful and fascinating three-dimensional pictures of stars from the depths of the universe," but also make it possible to study their evolution.

A change in gear puts trams back on track

West Midlands company has developed a gearbox that should enable trams to run more cheaply than buses in Third World cities. By offering a wide range of gear ratios, it could also make life easier for cyclists, particularly those such as rickshaw drivers who pull heavy loads. Power for the trams will come from a flywheel, charged up with electricity at one point on a 60km track. This idea has been used at Yrborno, in Switzerland and by the National Coal Board on a slusher at Seaton Delaval, Northumberland. But much of the flywheel energy was lost because it was converted back to electricity to drive the vehicles.

What J.P.M. Parry and Associates, of Cradley Heath, proposes is that the flywheel will drive the tram direct, through the new gearbox. The essence of the gearbox is two cones, side by side and base to tip. A ball between them transfers the torque from one cone to the other. Moreover the ball can be slid along the cones, changing gears. A third cone returns energy to the flywheel when the tram is brought to a halt, thus saving both energy and

brake linings. John Parry, managing director and chairman, calls the gearbox principle "Ben's ball effect". It was the way his dog's ball got trapped between two surfaces - door and floor - that gave him the idea. He has demonstrated it with a car running on rails behind his office. The gearbox, he points out, works without lubrication and is built of straightforward mechanical components: no electronics, hydraulics or pneumatics. The company has a turnover approaching £1m a year based on an

earlier development, sold in 50 countries. It designed equipment for low-cost tile-making that could be operated by a unskilled person. The tram idea resulted from a study for the Overseas Development Administration on upgrading shanty towns. Parry believes that this requires a cut in the population density, which would create demand for cheap transport so that people could live further from their work. Buses are too expensive for many people, and also costly in foreign exchange. Britain solved the same problem with trams earlier in its his-

tory. Overhead wires could not be maintained in Third World cities and batteries could be ruined by misuse. Hence the flywheel, no heavier than batteries, and the gearbox to make it possible. Parry says that rail wheels are long lasting and present low rolling resistance. Rolling stock, without steering, is easy to maintain and to drive. Electric vehicles are more acceptable than buses in a crowded city. David Spark

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COMMODITIES AND AGRICULTURE

Brazil rules out coffee quotas

By David Blackwell

COFFEE prices plunged in both London and New York yesterday after Mr Jorio Dauster, president of the Brazilian Coffee Institute, said he saw no chance of export quotas being reintroduced in the near-term.

Mr Dauster's remarks at the International Coffee Organisation (ICO) in London did not come as a particular surprise to the markets - last week he said much the same before he left Brazil to attend the talks. But they appear to have ended

once and for all any hope that the current round of ICO talks will have produced any positive news by Friday. The opening of the New York market yesterday was described as "mayhem" by dealers as sell orders swamped the floor. In London prices fell to 14-year lows, with the January robusta contract totalling 3590 a tonne before recovering on profit-taking to close at \$715 a tonne. This was down \$30 on the price on Monday, which itself showed a fall of

US cotton futures set to soar by year end

By Nancy Dunne in Washington

POOR weather in cotton producing areas and continuing high demand could propel US cotton futures prices as high as 80 cents a pound by the end of the year. The December contract on the New York Futures Exchange on Monday closed at 73.13 cents per pound, up from 73.9 cents at the start of the day's trading.

"This is the first time in my memory that the world's three cotton producing countries all had production problems at the same time," said Mr O. A. Cleveland, a cotton analyst at Merrill Lynch, who has been watching prices for 20 years.

The weather in China's southern provinces was poor early in the growing season, according to the International Cotton Advisory Committee. It predicts a national average yield equivalent to the poor 1988-89 Chinese crop.

Production in the Soviet Union for 1988-89 is now estimated by the Advisory Committee at 11.3m bales, down from 12.7m bales in 1988-89. The US crop has been limited by a 25 per cent acreage reduction programme and poor weather. Mississippi, the third largest state producer, has suffered cool, wet conditions.

Thirty per cent of the crop is rated in poor condition, a drop of 15 per cent in a week, and harvesting is lagging well behind its usual pace. Texas, which produces almost one third of the US crop, has endured adverse weather all year, although there has been a slight improvement in the past week. Fourteen per cent of the crop is rated in poor condition.

Strong world demand for cotton has not been curbed by higher prices, which have been boosted by a significant shift back to denim production, Mr Cleveland said.

He foresees no slackening of demand over the coming months and believes prices may approach the 80 cents level by December 1. Alternatively, he said, prices may hover in the 75-76 cents range until March, when he expects Russia to buy cotton. Prices may then shoot up as high as 85 cents.

The Advisory Committee believes prices may go as high as 88 cents per pound during 1989-90. Net imports by China may rise from 600,000 bales to 1m, it says.

The Advisory Committee also foresees record production in 1990-91. High prices this year will encourage larger plantings in the northern hemisphere in 1990, and world production could reach a record 88m bales.

Gold versus 'Greenie' battle

Chris Sherwell on a mining row in Crocodile Dundee country

THE FUTURE of a large, proven gold, platinum and palladium resource worth around \$600m, together with an estimated \$750m-worth of other mineral resources, is due to be considered again today by the Australian Cabinet.

The issue not only pitches the established claims of local mining companies against the increasingly influential "Greenie" conservation movement, but also the country's desperate need for export earnings against the growing electoral worries of Prime Minister Bob Hawke's Labor Government.

Last week the Cabinet discussed the matter for more than four hours at its regular meeting and failed to reach a decision. Early split, Ministers are expected to express their views again today, and are the target for some volatile private and public lobbying by powerful mining and conservation interests.

The resources at stake lie in a 3,500 sq km zone adjacent to the Kakadu National Park in the Northern Territory, made internationally famous by the film "Crocodile Dundee". The focus is Coronation Hill, abandoned as a uranium mine in the 1960s but now known to contain a world-class deposit of gold, platinum and palladium.

Back in 1986, the government decided not to include the zone - which it inexplicably called a "conservation zone" - in the so-called "Stage 3" of Kakadu park because it was thought to be rich in minerals.

For the companies involved in Coronation Hill - Broken Hill Proprietary (BHP) and its partners Pioneer International and North Broken Hill Peabody - the decision meant mining would go ahead subject to normal environmental and Aboriginal clearances. It also allowed five years of exploration.

The companies duly completed a bulky and detailed environmental impact statement on a mine at Coronation Hill, and this has received the Government's broad approval. The companies also claim to have widespread support of the local Jawoyn people to go ahead with the project.

They say the resource itself has some 1m ounces of gold, 30,000 ounces of platinum and 100,000 ounces of palladium. In addition, they say there is a similar deposit at nearby El Serrano and probably a third in the area as well. According to the federal government's Bureau of Mineral Resources, the zone has mineral deposits worth \$750m.

All this is now at risk because Mr Hawke, just before

the last election in mid-1987 and in spite of the 1986 decision, decided that the Government would consult interested parties - meaning environmental groups and local Aborigines - about the boundaries of the exploration zone.

The environmental movement has since mounted a strong and emotive campaign against "the mining of Kakadu", proclaiming the area as one of "Australia's jewels" - even though Kakadu's most beautiful and important parts are already protected as Stages 1 and 2, and these contain two operating uranium mines.

Stage 3 in 1986 added 4,000 sq km to the 13,000 sq km of Stages 1 and 2. But the conservationists now want the excluded exploration zone declared off-limits to all mining and exploration as well, saying it is vital to the protection of the whole Kakadu park.

A key development came a few weeks ago, when Senator Graham Richardson, the powerful Environment Minister and a key exponent of the "Greenie" viewpoint in Cabinet, began a public campaign to slash the zone's size and postpone a decision on the Coronation Hill mine for 18 months.

Last week, in a pincer move said to be in response to complaints from the Jawoyn peo-

ple, Mr Gerry Hand, Aboriginal Affairs Minister, set in motion the provisions of the Heritage Act, under which an area can be protected where sacred Aboriginal sites might otherwise be desecrated. This too could delay, and possibly prevent, a go-ahead for Coronation Hill.

The irritated companies point out that the area has been grazed, explored and mined for decades. Indeed, in 1966, the then Resources Minister called it "clapped out buffalo country." They also emphasise the economic value of the project to a country suffering an unsustainable balance of payments deficit and US\$85bn in external debt, among the world's highest.

But it is far from clear whether the so-called "economic rationalists" on the other side of the Cabinet argument will prevail. They include Mr John Kerin, Minister of Primary Industries and Energy, Senator Peter Cook, Resources Minister, and others.

With an election due by the middle of 1990, and the Labor Government caught between growing public concern about the environment and a worsening economic picture, the issue is a major test. The critical question is where Mr Hawke stands - and that there is currently no clear answer.

Base metals industries warned of over-capacity

By Kenneth Gooding, Mining Correspondent

A WARNING was given at the London Metal Exchange annual dinner last night that the base metals industries seemed to have forgotten the lessons of the recent past and once again might be heading towards excess capacity.

Mr Ian Rugeon, president of Alcan Enterprises, part of the world's biggest primary aluminium producer, Alcan, pointed out that the copper and nickel industries currently each planned to expand capacity by 30 per cent, the zinc industry planned a 25 per cent increase, aluminium 16 per cent and lead 9 per cent.

"To absorb all this capacity, consumption would have to more than double its historical trend growth rate - and maintain it without interruption for at least five years," he said. "I wonder how many of you believe it will be possible to sustain such a level of growth."

Mr Rugeon reminded his audience of metals traders, producers and consumers from all over the world that history showed that the metals industries suffered long periods of low prices followed by shorter periods of high prices. "We in the metals industry are enjoy-

Rudolf Wolff, a subsidiary of Noranda of Canada, is to set up what is believed to be the first commodities brokerage service in a communist country.

It has signed a deal with two Hungarian groups to set up a joint venture company with an office in Budapest to promote the use of futures markets and provide a brokerage service. Wolff will be the major shareholder. His partners will be the Hungarian Foreign Trade Bank, the oldest foreign trade bank in the Communist countries, and Altkaz, the trading arm of Hungarian, Hungary's biggest aluminium producer.

"The changing scene in Hungary and the whole of the eastern bloc has encouraged us to open this office," Wolff said yesterday. Rudolf Wolff Budapest will operate under the wing of the group's office in Hamburg, West Germany.

ing a period of great prosperity, so much so that we should know that it cannot last." He gave details of an Alcan study which revealed "something quite extraordinary: lower prices (in the base metals industry) actually lead to lower cash costs. If price that determines costs and not the other way around."

Mr Rugeon said that, in 1986, as metals prices climbed out of recession, steel started to rise, cash increased for all metals. The weighted cost of the five main metals - aluminium, copper, lead, nickel and zinc - rose by 23 per cent to 50 cents a lb in 1989.

One explanation was currency. Significant metals capacity was located in less developed countries whose currencies tended to be devalued when the economy fell.

Also some labour contracts were tied to the price of metal and, in the aluminium industry in particular, so were some power contracts. "It is not certain how this will all shake out when the economy turns down. But this new linkage of cost to price... I think I got it wrong before. I had no intention to deceive. The whole thing is so complicated that I just got in a muddle."

Mr Langdon-Davies said that "best estimates" put fraudulently claimed at nearly \$600m - more than is spent on the administration of all the Community institutions, and far more than is spent on salaries and pensions.

"Those who are always complaining about the cost of the bureaucracy have got the wrong target in their sights."

EC fraud opportunities 'increasing'

By Tim Dickson in Brussels

A WARNING that new opportunities are being created for swindlers to defraud the EC agricultural budget was delivered yesterday by a leading European lawyer.

Mr Peter Langdon-Davies, formerly a standing counsel to the UK's Ministry of Agriculture and now President of the Comité Européen de Droit Rural (CEDR), told the biennial congress of the CEDR in Ghent, Belgium, that "hard-headed lawyers" should give the problem greater priority.

The CEDR, a federation of national associations of agricultural law in the EC, ought to carry out a detailed study and try to come up with its own solutions, he said.

Mr Langdon-Davies told delegates that the "principal culprit" in the system was export refunds or subsidies - and emphasised that the risk of discovery for the fraudsters is very small.

"I do not say you can be sure of cheating the Community with impunity," he said. "That is not so - as several people now sitting in prison could tell you. But the odds on success are high."

Referring to the complexity of the regulations - and the possibility that genuine mistakes can be made - he observed that it is "very difficult to obtain a conviction.

"Caught exporting meat which does not comply with its refund claim, the trader will say 'Yes, I can see now that I got it wrong before. I had no intention to deceive. The whole thing is so complicated that I just got in a muddle.'"

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Texas, which produces almost one third of the US crop, has endured adverse weather all year, although there has been a slight improvement in the past week. Fourteen per cent of the crop is rated in poor condition.

Strong world demand for cotton has not been curbed by higher prices, which have been boosted by a significant shift back to denim production, Mr Cleveland said.

He foresees no slackening of demand over the coming months and believes prices may approach the 80 cents level by December 1. Alternatively, he said, prices may hover in the 75-76 cents range until March, when he expects Russia to buy cotton.

Russia to buy Australian sugar

By Chris Sherwell

AUSTRALIA, one of the world's principal sugar exporters, has secured its first long-term contract to sell raw sugar to the Soviet Union, which means a five-year deal involving a total of 1.5m tonnes.

The arrangement represents something of a marketing breakthrough: hitherto, the only country to have a long-term sugar contract with the Soviet Union has been Cuba, another of the world's major exporters.

It also offers greater stability and price for a larger volume of the Australian crop, which in the current year is expected to reach 4m tonnes.

of this, some 3.2m tonnes will be exported, which means the Soviet deal is equivalent to some 10 per cent of Australia's export markets.

This year these exports are expected to earn around \$1.2m, making sugar the country's second most important crop after wheat.

Yesterday the Queensland Sugar Board expressed its delight at the deal, which was negotiated through its agents.

Yesterdays Queensland Sugar Board expressed its delight at the deal, which was negotiated through its agents.

"There has been no official explanation as to why Australian sugar was rejected by Saudi Arabia," Mr Jamieson said. "We need predictability in the GCC's decision-making process. Otherwise we cannot resume shipments of perishable sheep if there is no guarantee that they will be allowed in."

In a separate development, a high-level Australian trade delegation is due in Riyadh for talks on Sunday with GCC officials. The visit was planned before the trade row but live-sheep imports are expected to figure in the talks.

Council to meet on Saudi sheep ban

By Hunter Reynolds in Dubai

SENIOR officials from the Gulf Co-operation Council are due to meet in Riyadh today to discuss the row which has led to Australia stopping exports of live sheep to Saudi Arabia.

The agenda for the meeting of the directors of animal health has not been made public but the GCC's regulations covering livestock trade are up for review and discussions are expected to centre on this.

Mr Charles Jamieson, Australia's trade commissioner in Saudi Arabia, said he hoped the meeting would result in the clarification of the rules on imports of live sheep.

WEEKLY METALS PRICES

Table of weekly metal prices including European free market prices for various metals like Aluminium, Copper, Lead, Nickel, Zinc, Tin, and various grades of Steel.

LONDON MARKETS

COCOA prices recovered most of Monday's losses yesterday. Sudden, the French trade house, is now widely believed to have secured around 150,000 tonnes of Ivorian crop cocoa, while the world's biggest producer is also believed to be offering smaller tonnages to other traders.

Dealers said sentiment that many leading producers still have a lot of cocoa to sell weighed on the market. The potential for further gains appeared to be limited, with most scope on the downside. On the LME tin prices again retreated. Traders said the market appeared to be in a bear channel, with most consumers still able to remain on the sidelines and wait until prices fell to attractive levels before making fresh purchases.

Copper edged ahead in afternoon trading as a sterling fell.

Table of London Metal Exchange prices for various metals including Aluminium, Brass, Copper, Lead, Nickel, Tin, Zinc, and various grades of Steel.

Table of LME closing prices for various metals including Aluminium, Brass, Copper, Lead, Nickel, Tin, Zinc, and various grades of Steel.

Table of LME futures prices for various metals including Aluminium, Brass, Copper, Lead, Nickel, Tin, Zinc, and various grades of Steel.

COCONUTS - London Price Index

WORLD COMMODITIES PRICES

Table of world commodity prices including various grades of Wheat, Soyabean Meal, and other agricultural products.

Table of world commodity prices including various grades of Wheat, Soyabean Meal, and other agricultural products.

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Table of world commodity prices including various grades of Wheat, Soyabean Meal, and other agricultural products.

US MARKETS

IN THE METALS, gold, silver and platinum were all lower as a stronger US dollar put pressure on the markets, reports Drexel Burnham Lambert.

Volume remained light in the absence of fresh economic news. Copper also slipped as profit taking erased some of Monday's sharp gains. In the softs, coffee was the most active with prices bottoming at 75.05 basis December.

Lack of quotes was noted. Cocoa futures consolidation after Monday's heavy trading. Sugar futures were also active. The grains had two-sided action in all markets with most closing near unchanged levels. In the livestock, choppy trading was seen in the bellies ahead of Tuesday's storage report.

Live hogs firmed from the lighter runs and strong cash prices. Cattle closed higher despite the slower pace. Demand. The energy complex was mixed with crude prices remaining above the 20dollar level. Products showed weakness but local participants made up the volume.

Chicago

Table of Chicago market prices for various commodities including Soyabean Meal and other agricultural products.

Table of Chicago market prices for various commodities including Soyabean Meal and other agricultural products.

Table of Chicago market prices for various commodities including Soyabean Meal and other agricultural products.

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NEW YORK

Table of New York market prices for various commodities including Gold, Silver, and other metals.

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Table of New York market prices for various commodities including Gold, Silver, and other metals.

Table of New York market prices for various commodities including Gold, Silver, and other metals.

£ a tonne unless otherwise stated. p-pence/kg. c-cents/lb. r-rings/lb. y-ounce/oz. x-ounce/dzn. y-aug/sep. v-sep/oct. w-oct/nov. z-dec/jan. †meat commission average fatback prices. \*change from a week ago. †London physical market. ‡SGF Rotterdam. §Sulston market close. m-Malaysia centavos.

LONDON STOCK EXCHANGE

Currency factors again help shares

THE UK stock market staged a successful rally yesterday, recovering nearly 30 points of the prolonged setback triggered by last week's news of a \$2bn UK trade deficit in August.

The dollar's persistent firmness in the face of central bank intervention was a plus factor for the blue chip overseas earners, although turnover in these stocks was unimpressive.

After opening higher in the wake of Wall Street's overnight gain of 20 points, UK stocks moved up steadily to close with a further uptick as the New York market again came in strongly.

Seal volume was strong at 555.7m shares, against Monday's 485.2m, but Ferranti trades made up around one fifth of the total.

week, and the strength of the rally surprised most analysts. However, many expressed doubts as to whether the recovery could be carried much further against the background of a market still beset with uncertainties.

FINANCIAL TIMES STOCK INDICES. Table with columns for indices (Government Secs, FT-SE 100 Share, etc.) and dates (Oct 3, Oct 2, etc.).

Ferranti return excites

The re-listing of Ferranti shares, which were trading at 78 1/2p before being suspended on September 11, was accompanied by intense market activity and speculation that a potential predator had acquired a substantial stake in the defence electronics group.

The market had assumed that although General Motors could make a friendly bid for Jaguar, it was lagging behind Ford. But yesterday traders speculated that General Motors may have agreed in secret with Jaguar to file its application.

Whether the market speculation is correct, analysts agreed that the winner in any contest for Jaguar will be the highest bidder and not necessarily the best manager.

Stores up 13 more to 370p, after 37p, while the latest buying in their own shares helped boost Kleinwort Benson 8 to 374p.

Enterprise Oil was well supported, the shares adding 9 at 585p; dealers said there had been demand for Enterprise ahead of the impending commencement of an exploration well in Vietnam.

TRADING VOLUME IN MAJOR STOCKS

Table showing trading volume in major stocks. Columns include Stock, Volume, and Price. Lists include Shell, BP, and various other companies.

Jaguar

Ferranti shares opened at 48p, holding that level for around 30 minutes, when the first of a series of large deals appeared on the SEAG ticker.

At the close of business 115m Ferranti shares had been traded, a level for around 2.5 per cent. They think that Ferranti may dispose of interests worth around £100m and that a partner BAE the obvious favourite will subscribe for up to £250m worth of new Ferranti.

Stores were mixed ahead of results from Sears on Wednesday and Next the following day. Sears lost 1 to 116, while Next gained 1 to 124.

There was some support for BAT Industries, with 2.2m shares traded as the London market continued to weigh up the implications of Hovland's declaration of support for the BAT board's plans to demerge some operations.

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shares. Costain, still boosted by vague takeover speculation advanced strongly to close 9 higher at 326p.

Racal Electronics rose 10 to 237p on turnover of 6.2m with a boost by a buy recommendation issued by Mr Patrick Wellington of the County NatWest WoodMac electronics team.

Other market statistics, including FT-Actuaries Share Index and London Traded Options, Page 24

Jaguar race

Jaguar raced ahead on speculation that General Motors may be ahead of Ford in the bid for the UK luxury car manufacturer. Soon after the market opened Jaguar jumped 18 to 591, though trading volumes were low.

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Chairman at Low & Bonar

Mr Bob Kemp, former ECGD director, has become a non-executive director of SEDGWICK CREDIT, part of the Sedgwick Group.

APPOINTMENTS

ROYAL TRUST BANK has appointed Mr Hartland Macdonnell (above) as chairman of the board. He is chairman of Royal Trust Group's board and is based in Toronto, Canada.

joined SUN INTERNATIONAL PRODUCTION AND EXPLORATION COMPANY

Mr Trevor Jackson has been made marketing director of FIELD AVIATION, and its sister company, METAIR AIRCRAFT, both members of the Hunting Associated Industries Group.

director, will takeover the chairman's executive responsibilities

Mr David Reed has been appointed a development director at FORD SELLAR MORRIS DEVELOPMENTS. He was development director at Rush & Tompkins.



BHF-BANK advertisement. Text: 'Many of our customers are international banks - just like us.' Includes logo and contact information for BHF-BANK.





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Main table containing unit trust information with columns for Unit Name, Price, Yield, and other financial metrics. Includes sub-sections for 'OTHER UK UNIT TRUSTS' and 'INSURANCES'.

OTHER UK UNIT TRUSTS

Table listing various UK unit trusts such as 'Worthington Unit Trust', 'Worthington Fund Manager Ltd', and 'Worthington Unit Trust Manager Ltd'.

INSURANCES

Table listing insurance-related unit trusts and their details.

Continued on next page

FT UNIT TRUST INFORMATION SERVICE

Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-825-2128

Main table containing unit trust information with columns for Name, Price, Yield, and other financial metrics. Includes sub-sections for 'OFFSHORE AND OVERSEAS' and 'GUERNSEY (SIB RECOGNISED)'.

OFFSHORE AND OVERSEAS

GUERNSEY (SIB RECOGNISED)

JERSEY (SIB RECOGNISED)

LUXEMBOURG (SIB RECOGNISED)

JERSEY (\*\*)

SWITZERLAND (SIB RECOGNISED)

GUERNSEY (\*\*)

FT UNIT TRUST INFORMATION SERVICE

Table of FT Unit Trust Information Service, listing various unit trusts with columns for Name, Price, Yield, and other financial metrics.

LONDON SHARE SERVICE

Table of London Share Service, including sections for British Funds, Loans, Foreign Bonds & Rails, and Americans, with columns for Name, Price, Yield, and other financial metrics.

Continued on next page

Money Market Bank Accounts

Table of Money Market Bank Accounts, listing various bank accounts with columns for Name, Price, Yield, and other financial metrics.

Money Market Trust Funds

Table of Money Market Trust Funds, listing various trust funds with columns for Name, Price, Yield, and other financial metrics.

LONDON SHARE SERVICE

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Main table containing various stock market listings categorized by industry: AMERICANS - Contd, BUILDING, TIMBER, ROADS - Contd, DRAPERY AND STORES - Contd, ENGINEERING - Contd, INDUSTRIALS (Misc.) - Contd, CANADIANS, BANKS, HP & LEASING, CHEMICALS, PLASTICS, BEERS, WINES & SPIRITS, BUILDING, TIMBER, ROADS, DRAPERY AND STORES, ENGINEERING, FOOD, GROCERIES, ETC, HOTELS AND CATERERS, INDUSTRIALS (Misc.), and INSURANCES. Each entry includes company name, price, and other financial data.

LONDON SHARE SERVICE

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LEISURE
Table listing share prices for companies in the Leisure sector, including titles like Leisure, Leisure, Leisure, etc.

PAPER, PRINTING, ADVERTISING - Contd
Table listing share prices for companies in the Paper, Printing, Advertising sector.

PROPERTY
Table listing share prices for companies in the Property sector.

MOTORS, AIRCRAFT TRADES
Table listing share prices for companies in the Motors, Aircraft Trades sector.

Commercial Vehicles
Table listing share prices for companies in the Commercial Vehicles sector.

NEWSPAPERS, PUBLISHERS
Table listing share prices for companies in the Newspapers, Publishers sector.

PAPER, PRINTING, ADVERTISING
Table listing share prices for companies in the Paper, Printing, Advertising sector.

SOUTH AFRICANS
Table listing share prices for companies in the South Africans sector.

TEXTILES - Contd
Table listing share prices for companies in the Textiles sector.

TOBACCO
Table listing share prices for companies in the Tobacco sector.

TRANSPORT
Table listing share prices for companies in the Transport sector.

SHOES AND LEATHER
Table listing share prices for companies in the Shoes and Leather sector.

TEXTILES
Table listing share prices for companies in the Textiles sector.

TRUSTS, FINANCE, LAND - Contd
Table listing share prices for companies in the Trusts, Finance, Land sector.

TRUSTS, FINANCE, LAND
Table listing share prices for companies in the Trusts, Finance, Land sector.

FINANCE, LAND, ETC
Table listing share prices for companies in the Finance, Land, Etc sector.

OIL AND GAS
Table listing share prices for companies in the Oil and Gas sector.

TRUSTS, FINANCE, LAND - Contd
Table listing share prices for companies in the Trusts, Finance, Land sector.

TRUSTS, FINANCE, LAND
Table listing share prices for companies in the Trusts, Finance, Land sector.

FINANCE, LAND, ETC
Table listing share prices for companies in the Finance, Land, Etc sector.

OIL AND GAS
Table listing share prices for companies in the Oil and Gas sector.

OIL AND GAS - Contd
Table listing share prices for companies in the Oil and Gas sector.

OVERSEAS TRADERS
Table listing share prices for companies in the Overseas Traders sector.

PLANTATIONS
Table listing share prices for companies in the Plantations sector.

MINES
Table listing share prices for companies in the Mines sector.

MINES - Contd
Table listing share prices for companies in the Mines sector.

THIRD MARKET
Table listing share prices for companies in the Third Market sector.

MINES
Table listing share prices for companies in the Mines sector.

REGIONAL & IRISH STOCKS
Table listing share prices for companies in the Regional & Irish Stocks sector.

TRADITIONAL OPTIONS
Table listing share prices for companies in the Traditional Options sector.

This service is available to every company dealt in on the Stock Exchange throughout the United Kingdom for a fee of \$985 per annum for each security.

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar up despite intervention

THE IMPACT of intervention on the foreign exchanges continued to fade yesterday, and the dollar advanced as underlying bullish sentiment outweighed the effects of further dollar selling by central banks.

A fall of \$142m in the underlying level of September UK official reserves was much less than expected, but did not take account of Bank of England intervention on Thursday and Friday last week.

The strength of the D-Mark is becoming a problem for Japan, mainly on interest rate considerations. Short term rates softened slightly in Tokyo yesterday, at the same time as speculation increased that the West German Bundesbank is to raise its official interest rates.

In Europe the dollar rose above a resistance level of DM1.8940, to close at DM1.8860, compared with DM1.8750 on Monday. It also advanced to Y141.20 from Y138.45; and to Sfr1.6350 from Sfr1.6245; and to FFfr.4000 from FFfr.3575.

Sterling fell 1.25 cents to \$1.6056. The pound also weakened to DM3.0275 from DM3.0225; to Sfr2.6275 from Sfr2.6275; and to FFfr.10.2750 from FFfr.10.2750.

Average values for the major currencies against the dollar in September were: sterling 1.5708; D-Mark 1.9513; yen 145.93; Swiss franc 168.73; and French franc 6.5689.

EMS EUROPEAN CURRENCY UNIT RATES

Table with columns for Country, Unit, and Rate. Includes entries for Belgium, France, Germany, Italy, Netherlands, etc.

C IN NEW YORK

Table with columns for Oct 3, Latest, and Previous. Includes entries for 1 month, 3 months, 12 months.

STERLING INDEX

Table with columns for Oct 3, Latest, and Previous. Includes entries for 3.30 am, 9.00 am, 11.00 am, etc.

CURRENCY RATES

Table with columns for Oct 3, Bank rate, and Market rate. Includes entries for Sterling, U.S. Dollar, Canadian Dollar, etc.

CURRENCY MOVEMENTS

Table with columns for Oct 3, Bank of England, and Market. Includes entries for Sterling, U.S. Dollar, etc.

OTHER CURRENCIES

Table with columns for Oct 3, E, S, DM, Yen, F Fr, S Fr, H Fl, Lin, C S, B Fr.

POUND SPOT - FORWARD AGAINST THE POUND

Table with columns for Oct 3, Day's spread, and Forward rates for 1 month, 3 months, 6 months.

DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

Table with columns for Oct 3, Day's spread, and Forward rates for 1 month, 3 months, 6 months.

EURO-CURRENCY INTEREST RATES

Table with columns for Oct 3, Start, 7 days, One month, Three months, Six months, One year.

EXCHANGE CROSS RATES

Table with columns for Oct 3, E, S, DM, Yen, F Fr, S Fr, H Fl, Lin, C S, B Fr.

FINANCIAL FUTURES AND OPTIONS

Table with columns for Strike, Call, Put, and Price. Includes entries for Liffe Long Gilt Futures Options.

Table with columns for Strike, Call, Put, and Price. Includes entries for Liffe Short Sterling Options.

Table with columns for Strike, Call, Put, and Price. Includes entries for Liffe 3-Month Eurodollar Options.

Table with columns for Strike, Call, Put, and Price. Includes entries for Liffe 6-Month Eurodollar Options.

Table with columns for Strike, Call, Put, and Price. Includes entries for Liffe 9-Month Eurodollar Options.

Table with columns for Strike, Call, Put, and Price. Includes entries for Liffe 12-Month Eurodollar Options.

Table with columns for Strike, Call, Put, and Price. Includes entries for Liffe 15-Month Eurodollar Options.

Table with columns for Strike, Call, Put, and Price. Includes entries for Liffe 18-Month Eurodollar Options.

Table with columns for Strike, Call, Put, and Price. Includes entries for Liffe 21-Month Eurodollar Options.

Table with columns for Strike, Call, Put, and Price. Includes entries for Liffe 24-Month Eurodollar Options.

Table with columns for Strike, Call, Put, and Price. Includes entries for Liffe 27-Month Eurodollar Options.

Table with columns for Strike, Call, Put, and Price. Includes entries for Liffe 30-Month Eurodollar Options.

Table with columns for Strike, Call, Put, and Price. Includes entries for Liffe 33-Month Eurodollar Options.

Table with columns for Strike, Call, Put, and Price. Includes entries for Liffe 36-Month Eurodollar Options.

FINANCIAL FUTURES AND OPTIONS

Table with columns for Strike, Call, Put, and Price. Includes entries for Liffe 3-Month Eurodollar Options.

Table with columns for Strike, Call, Put, and Price. Includes entries for Liffe 6-Month Eurodollar Options.

Table with columns for Strike, Call, Put, and Price. Includes entries for Liffe 9-Month Eurodollar Options.

Table with columns for Strike, Call, Put, and Price. Includes entries for Liffe 12-Month Eurodollar Options.

Table with columns for Strike, Call, Put, and Price. Includes entries for Liffe 15-Month Eurodollar Options.

Table with columns for Strike, Call, Put, and Price. Includes entries for Liffe 18-Month Eurodollar Options.

Table with columns for Strike, Call, Put, and Price. Includes entries for Liffe 21-Month Eurodollar Options.

Table with columns for Strike, Call, Put, and Price. Includes entries for Liffe 24-Month Eurodollar Options.

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Table with columns for Strike, Call, Put, and Price. Includes entries for Liffe 30-Month Eurodollar Options.

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Table with columns for Strike, Call, Put, and Price. Includes entries for Liffe 36-Month Eurodollar Options.

Table with columns for Strike, Call, Put, and Price. Includes entries for Liffe 39-Month Eurodollar Options.

Table with columns for Strike, Call, Put, and Price. Includes entries for Liffe 42-Month Eurodollar Options.

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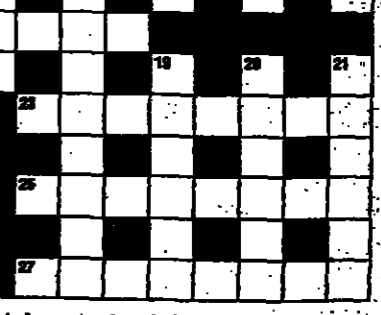
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- 1 Duncas has confidence about navy's symbolic letter (8)
2 Keep stall at London district, in comfort (2,4)
3 Even lady can be converted into a kind of glass (8)
4 Plead in society's laurus (6)
5 Once a pitman, he's responsible for the tapers (8)
6 English king's companion (old) for variety of duel (6)
7 Not affording message, I improve US in a way (10)
8 Discussing poems with the exception of winning (10)
9 Musical sees set out after the month (8)
10 Tell at lower price it's beneath contract (8)
11 Spare a copper - mother's losing head after receiving verse (6)
12 Cracked fan fault is healthy (8)
13 Enjoy favour (6)
14 Slower people? They gather in bunches (8)
15 Novice taken in by one who dithers. Ripe for hanging? (6)
16 Make merry about one to bet on (6)
17 Expect I'm having to put din under control (6)
18 It's a risk to value more highly people with taste initially (10)

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MONEY MARKETS

Tone remains firm

FRANKFURT INTEREST rates continued to rise in nervous trading, ahead of tomorrow's Bundesbank council meeting. Call money rose to 7.40 from 7.20 per cent, as market opinion swung towards a probable rise in official interest rates.

In London interest rates were a little firmer in general, and continued to discount a rise of 1/4 per cent to 14 1/2 per cent in UK bank base rates. Three-month interbank was quoted at 14 1/4-14 1/2 per cent, compared with 14 1/4-14 1/2 per cent.

An adequate supply of day-to-day credit kept overnight money below 14 per cent. The Bank of England initially forecast a flat credit position, but revised this to a shortage of around \$50m in the afternoon. There was no intervention in the money market by the authorities during the day.

Today's result of this week's Bundesbank securities repurchase agreement tender is likely to reflect the recent sharp rise in market rates. Last week's pact was set at rates of 7.00 to 7.20 per cent. A two-tranche agreement has been offered for 26 and 59 days, at variable bid rates. Two earlier facilities totalling DM2.8bn expire today.

Volume in short sterling continued to fall on the Life market from last week's high levels. The contract held in a fairly narrow range, with the December month rising to 86.65, but still discounting a rise in base rates before delivery.

Table with columns for Oct 3, Overnight, 7 days, One month, Three months, Six months, One year. Includes entries for Interbank Offer, Bank of England, etc.

FT LONDON INTERBANK FIXING

Table with columns for Oct 3, 3 months US dollars, 6 months US dollars. Includes entries for Bid, Offer.

MONEY RATES

Table with columns for New York, Treasury Bills and Bonds. Includes entries for 1 month, 3 months, 6 months, 1 year.

LONDON MONEY RATES

Table with columns for Oct 3, Overnight, 7 days, One month, Three months, Six months, One year. Includes entries for Interbank Offer, Bank of England, etc.

BASE LENDING RATES

Table with columns for Bank Name, Rate. Includes entries for ABN Bank, Adams & Company, Allied Trust Bank, etc.

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WORLD STOCK MARKETS

Table of World Stock Markets including sections for Australia, Canada, Hong Kong, Japan, Korea, New Zealand, Singapore, South Africa, Switzerland, Taiwan, Thailand, and the UK. Each section lists various stocks with their prices and changes.

Table of World Stock Markets including sections for Australia, Canada, Hong Kong, Japan, Korea, New Zealand, Singapore, South Africa, Switzerland, Taiwan, Thailand, and the UK. Each section lists various stocks with their prices and changes.

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Table of World Stock Markets including sections for Australia, Canada, Hong Kong, Japan, Korea, New Zealand, Singapore, South Africa, Switzerland, Taiwan, Thailand, and the UK. Each section lists various stocks with their prices and changes.

TOKYO - Most Active Stocks
Tuesday October 3 1989
Table listing top active stocks in Tokyo with columns for stock name, price, and change.

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AMEX COMPOSITE PRICES
4pm prices October 3
Table listing various AMEX composite prices with columns for stock name, price, and change.

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

4pm prices October 3

Main table of stock prices with columns for High, Low, Stock, Div, Yld, %Chg, and various stock symbols like A, ACR, ACRM, etc.

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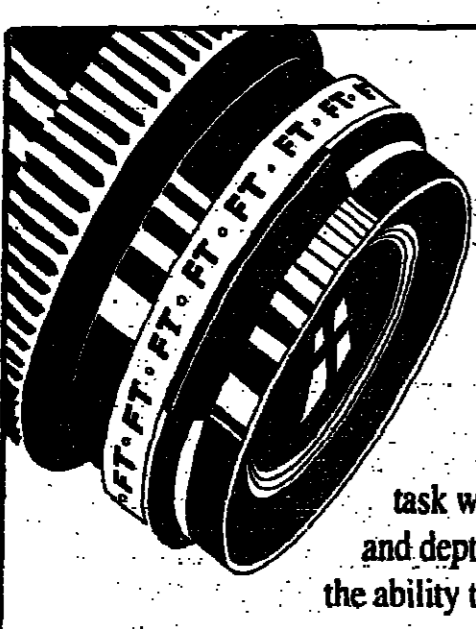
NYSE COMPOSITE PRICES

Table of NYSE Composite Prices with columns for High, Low, Stock, Div. Yld., % Chg., and various stock symbols like 3M, AIG, AMT, etc.

OVER-THE-COUNTER

Nasdaq national market, 8pm prices October 3

Table of Over-the-Counter prices with columns for Stock, Div., High, Low, Last, Chng., and various stock symbols like ABB, ABC, ACD, etc.



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AMERICA

Strong dollar helps propel Dow to an all-time peak

Wall Street

THE COMBINATION of a strong dollar, a rally in bonds and the rebound on Monday in the stock market triggered significant institutional buying of equities yesterday which boosted the Dow Jones Industrial Average to a record closing high, writes Janet Bush in New York.

The background to yesterday's continued buying included another strong performance by the dollar and modest gains in the bond market. The US currency strengthened considerably in the Far East overnight and proved resilient in the face of more concerted central bank intervention.

In New York, the US currency was given an additional boost by reports that General Manuel Noriega had been taken into custody in a coup in Panama.

The bond market was helped by the strength of the dollar and by reports of a remark by Mr Michael Bockholt, chairman of the Council of Economic Advisors, that interest rates were headed downwards.

are some worrying signs about the long-term health of this week's advance. One of the most obvious is the disappointing performance of IBM, a benchmark stock, which fell to its lowest level for a year.

stocks, Boeing rose 3 3/4% to \$97, apparently on hopes that the machinists' union would vote to avert a strike due to start at midnight last night.

EUROPE

Leaders lose patience with the interest rate fixation

LEADING Continental bourses decided that enough was enough yesterday and Frankfurt, Paris and Amsterdam sailed into strong rallies, writes Our Markets Staff.

Meanwhile, another supposedly market-sensitive issue had a good initial reception as Dräger, up DM21.50 to DM77.50 at the close, subsequently priced its rights issue at DM46.00 a share to raise DM1.95bn.

Elsewhere, there was action in engineering, where Hoesch, fourth in the volume charts with DM213m, put on DM15.20 (5.3 per cent) to DM278.20; and in construction, where Strabag Bau, the strongest sector performer this year, gained DM42 (3.4 per cent) to DM542.

Navigation Mixte resumed trading following its insurance link-up with Allianz of West Germany, and the price climbed FF26 to FF1.230 in very high turnover of 608,000 shares.

steadier dollar and the strength on Wall Street. The CBS tendency index rose 2.5 to 196.1 and volume reached F186m from Monday's low F165m.

of a public issue by the savings bank, SDS; in the insurance sector, good first-half results from Topdanmark on Monday and expectations of good results from Hafnia Holding, due after yesterday's close, and forecasts of economic growth published on Monday.

FRANKFURT progressed into a vigorous technical correction, the FAZ index rising 7.41, or 1.1 per cent to 672.13 at mid-session, and the DAX closing the day up 24.50, or 1.6 per cent at 1,622.40. Volume recovered from DM3.1bn to DM4.6bn.

PARIS bounced back from Monday's steep fall, helped by Wall Street's buoyancy and by activity in the insurance and building sectors. The OMF 50 index rose 5.73, or 1 per cent, to 526.53, while the opening CAC General Index reflected Monday's losses with a fall of 3.9 to 542.9. Volume was estimated at a modest FF2.5bn.

Some other insurance-linked stocks rose strongly, as investors re-rated them in the light of the Allianz deal. Eschelbrom, a holding company with insurance interests, rose FF123 to FF1.738, while Midi gained FF71 to FF1.530. However, Drouot Assurances, which resumed trading after the Asa Midi group's offer of a share swap, plunged FF161 to FF165 as speculative buyers sold out.

AMSTERDAM enjoyed a steadier dollar and the strength on Wall Street. The CBS tendency index rose 2.5 to 196.1 and volume reached F186m from Monday's low F165m.

Insurance stocks performed well, helped by the German/French link-up and by a plan for a covered warrants issue by Aegon, up F12 to F113.30. Amed added F11 to F156.20 and NatNed 90 cents to F17.

VIENNA was pushed to another record by foreign demand, as the bourse index added 6.07, or 1.2 per cent, to 509.36.

ASIA PACIFIC

Nikkei loses ground against regional trend

Tokyo

A SHIFT away from speculative climbers and an urge to take profits early in the business year triggered a bout of selling that left share prices substantially lower yesterday, writes Michio Nakamoto in Tokyo.

Shuwa, the real estate company, sold its shares in Life Stores, the supermarket chain. Shuwa had owned 6.5 per cent in Life Stores and had emerged as a leading shareholder in other supermarket chains. Stores that Shuwa, armed with these shareholdings, would carry out a major restructuring of the retail distribution industry had prompted active buying in the sector.

Reports on rising land prices in Osaka sustained a whirl of activity in the Osaka market around companies with land holdings. The OSE average gained 28.21 to 26,362.98. Volume rose to 88m shares from 79m on Monday.

line with a rising Australian market and the Barclays index ended 1 higher at 2,272.54. HONG KONG resumed its rally after Monday's pause, with UK institutional buying helping to send the Hang Seng index up 29.95 to 2,786.65. Volume recovered momentum, too, climbing to HK\$1.07bn from Monday's HK\$747m.

SOUTH AFRICA

GOLD shares continued to ease in quiet, nervous trading as the bullion price remained little changed. Freigold lost 50 cents to R34, Deelkraal fell 25 cents to R13 and Vaal Reef slipped R3.50 to R329.50. Other sectors also retreated.

FT-ACTUARIES WORLD INDICES

Table with columns: NATIONAL AND REGIONAL MARKETS, TUESDAY OCTOBER 3 1989, MONDAY OCTOBER 2 1989, DOLLAR INDEX. Rows include Australia, Austria, Belgium, Canada, Denmark, Finland, France, Germany, Hong Kong, Ireland, Italy, Japan, Malaysia, Mexico, Netherlands, New Zealand, Norway, Singapore, South Africa, Spain, Sweden, Switzerland, United Kingdom, USA, Europe, Pacific Basin, Euro-Pacific, North America, Europe Ex. UK, Pacific Ex. Japan, World Ex. US, World Ex. So. Am., World Ex. Japan, The World Index.

Alarm bells fade as Tel Aviv marches higher

Hugh Carnegie on why economic gloom has not held back stocks

ISRAEL'S economy may be in the doldrums, with investment up and little sign of real growth, but there has been no depression at the Tel Aviv Stock Exchange.

However, the stock exchange is hoping for big changes in the near future. Already, since 1985, a slow but steady liberalisation of the Government's hold on capital markets has seen a steep rise in the sums raised each year through bond issues by the private sector - up to \$634m in 1988 from just \$62m in 1985.

This year, the general share index has marched ahead by more than 60 per cent and the dominant bond market, although less spectacular, has also shown significant growth - well ahead of inflation during the period of 14 per cent.

There are also high hopes at the exchange for the Government's planned privatisation programme which - if it comes off - will see big public issues, by local standards, through the stock exchange of shares in leading companies such as Bezeq, the state telecommunications monopoly, and the national electric company.

Mr Joseph Nitzani, managing director of the exchange, attributes this year's performance to a combination of factors. One, he says, has been a feeling among investors that the economic situation will improve. But another important influence stems from the nature of the exchange itself - a small market where the Government is still the dominant player and demand outstrips supply, helping to push up both share and bond prices.

Mr Nitzani believes the exchange can cope with such challenges. He points out that the country's providential and pension funds at present invest only one-tenth of the \$1.2 bn (\$1.4bn) they have available for investment in public companies because of lack of supply.

There are 280 companies listed on the Stock Exchange with a total market capitalisation of about \$8.5bn. But they account for only a little over one-fifth of the total market value, the bulk being made up of bonds - mainly issued by the Government - and shares in the leading Israeli banks guaranteed by the Government in an elaborate bail-out of the banking system six years ago.

He is also encouraged by a recent flow of foreign investment, notably from Mr Robert Maxwell, the UK publisher, in Scitex, and Sara Lee, the US company, in the local textile manufacturer Delta Gail. "You have the money and you have the supply side in the government shares. What is left is only the matching of the two," he says.

Urgent steps are being taken to plug this legal sieve temporarily while a whole new set of securities legislation is drawn up.

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